

**PUNCOM**

# ANNUAL REPORT

**2024-25**

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**PUNJAB COMMUNICATIONS LIMITED**



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## FOR YOUR INFORMATION

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- All correspondence relating to shares of the company may please be sent to the following addresses:

Registered Share Transfer Agents  
(Both for Physical & Demat Category)

Alankit Assignments Limited  
DP & RTA  
Alankit House,  
4E/2, Jhandewalan Extension,  
New Delhi - 110055  
Ph.: (011) 42541234, 23541234  
Fax : 91-11-23552001

Company's Registered Office

B-91, Phase-VIII, Industrial Area,  
S.A.S. Nagar, Mohali-160071 (Punjab)  
Phone : +91-172-2237101 (4 Lines),  
5022901 (4 Lines)  
Fax : +91-172-2237125

- 44th Annual General Meeting of the company is scheduled to be held on 22nd day of December 2025, (Monday) at 1130 HRS through Video Conferencing / Other Audio Visual Means (VC/OAVM) (Notice Enclosed).
- Shareholders intending to require information about accounts to be explained in the meeting are requested to inform the Company at least 10 days in advance of the Annual General Meeting.
- The Trading of Puncom's scrip has come under compulsory Demat for all investors w.e.f. August 28, 2000 (ISIN INE609A01010).
- The Annual Report also covers reports on "Management Discussion & Analysis" and "Corporate Governance".
- The shares of your company are listed with The Bombay Stock Exchange Ltd., Mumbai (BSE) only.
- As per Amendments to clause 32 of Equity Listing Agreement and Modification of SEBI Circular No. SEBI/CFD/DIL/LA/2/2007/26/4 dated 26.4.2011 towards Green Initiatives in the Corporate Governance, Listed Companies are required to send Balance Sheet etc. by electronic mail to its members. Thus, Shareholders having Shares in Electronic Form are requested to **register their e-mail address with concerned Depository Participant (DP)** and Shareholders having Shares in Physical Form are requested to register their e-mail address through letter duly signed with our Share Transfer Agent i.e. **Alankit Assignments Ltd., New Delhi**.
- Further, in compliance with the MCA General Circular No. 03/2025 dated 22nd September, 2025 in continuation to General Circular No. 20/2020 dated 5th May, 2020, issued by the Ministry of Corporate Affairs (collectively referred to as "MCA Circulars"), the Notice of 44th Annual General Meeting of the Company inter-alia indicating the process and manner of e-voting along with the Annual Report 2024-25 containing Board's Report, Auditors' Report, Audited Financial Statements and other documents, is being sent only through electronic mode to those members whose email addresses are registered with the Company / Depositories.

- Update of KYC data of Physical Shareholders**

As per the SEBI directions vide Circular No:SEBI/HO/MIRSD\_RTAMB/P/CIR/2021/655 dated 3rd November, 2021 read with Circular No:SEBI/HO/MIRSD/MIRSD\_RTAMB/P/CIR/2021/687 dated 14th December, 2021, Circular No:SEBI/HO/MIRSD/MIRSD\_RTAMB/P/CIR/2022/8 dated 25th January, 2022, Circular No:SEBI/HO/MIRSD/MIRSD-PoD-1/P/CIR/2023/37 dated 16th March, 2023 and Circular No:SEBI/HO/MIRSD/POD-1/P/CIR/2023/181 dated 17th November, 2023 Company made efforts to update the KYC details of Physical Shareholders. To comply with the SEBI Circulars Company dispatched an Intimation Letter to Physical Shareholders to furnish forms such as ISR-1 (Request for registering PAN, KYC Details or Changes / Updation thereof), ISR-2 (Confirmation of Signature of Security holder by Banker), ISR-3 (Declaration Form for Opting-out of Nomination by holders of physical securities), SH-13 (Nomination Form) & SH-14 (Cancellation or Variation of Nomination) to Alankit Assignments Limited (Unit: Punjab Communications Limited), 205-208, Anarkali Complex, Jhandewalan Extension, New Delhi-110055 towards updation of KYC. All these forms are available at Company's website i.e [www.puncom.com](http://www.puncom.com).

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### Annual General Meeting

Date & Time : 22nd December, 2025, Monday, at 1130 HRS

Deemed Venue : B-91, Phase VIII, Industrial Area, SAS Nagar, Mohali

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# PUNJAB COMMUNICATIONS LIMITED

Web : [www.puncom.com](http://www.puncom.com) CIN No: L32202PB1981SGC004616

## Corporate Information

as on 28.11.2025

Board of Directors	Designation	DIN No.
Sh. Kamal Kishor Yadav, IAS	Chairman	08196890
Sh. Jaspreet Singh, IAS	Sr. Vice Chairman	11387045
Sh. Parminder Pal Singh Sandhu, IAS	Managing Director	10298745
CA. D K Singla	Independent Director	01430327
Dr. Neelu Jain	Independent Director	09548731
Sh. Manjeet Singh Dhillon ITS (Retd.)	Independent Director	10903571

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### Company Secretary

CS Pratima Yadav

### Chief Financial Officer

CA Saurav Gupta

### Statutory Auditors

M/s Ashwani & Associates  
Chartered Accountants

### Bankers

State Bank of India  
Indian Bank (Allahabad Bank merged with Indian Bank)

### Registered Office

B-91, Phase VIII, Industrial Area,  
S.A.S. Nagar (Mohali)  
Punjab - 160071

### Committee of Directors

#### Audit Committee

CA. D K Singla	Chairman
Dr. Neelu Jain	Member
Sh. Manjeet Singh Dhillon ITS (Retd.)	Member

#### Stakeholders' Relationship Committee

Dr. Neelu Jain	Chairman
CA. D K Singla	Member
Sh. Manjeet Singh Dhillon ITS (Retd.)	Member

Listing Regulations wherever appearing in the Annual Report means SEBI (Listing Obligations & Disclosure Requirements) Regulations, 2015, as amended from time to time.

## Financial Highlights 2020-2021 to 2024-2025

Particulars	Amount (₹ in Laacs)				
	2020-21	2021-22	2022-23	2023-24	2024-25
Sales	2,057.55	1075.90	1058.87	1504.59	1721.43
Other Income	846.76	788.82	802.38	696.13	858.34
Total Income	2,904.31	1864.72	1861.25	2200.72	2579.77
Earning/Loss before Dep. Interest and Tax(EBDIT)	-1152.26	-1293.01	-1535.76	1084.58	-17.63
Depreciation	35.15	28.93	23.14	19.79	20.23
Profit/Loss after Tax	-1190.29	-1248.79	-1562.46	1015.22	-37.86
Other Comprehensive Income	76.20	-23.09	-14.10	3.68	9.85
Total Comprehensive Income	-1114.09	-1271.88	-1576.56	1018.9	-28.01
Equity Dividend (%)	-	-	-	-	-
Dividend Payout	-	-	-	-	-
Equity Share Capital	1202.36	1202.36	1202.36	1202.36	1202.36
Reserves & Surplus	3507.80	2235.93	659.36	1678.26	1650.26
Tangible Net Worth	4712.59	3440.73	1864.16	2883.06	2855.06
Gross Property, Plant and Equipment & Investment Property	5679.19	5570.79	5551.54	5543.50	5662.54
Net Property, Plant and Equipment & Investment Property	462.52	411.79	388.83	371.47	389.82
<b>Key Ratios 2020-2021 to 2024-2025</b>					
Earning /loss Per Share (in Rs)	2020-21	2021-22	2022-23	2023-24	2024-25
Cash Earning/Loss Per Share (in Rs)	-9.90	-10.39	-13.00	8.44	-0.31
Book Value Per Share (in Rs)	-9.43	-10.55	-12.80	8.61	-0.15
Debt/Equity Ratio	39.19	28.62	15.50	23.98	23.75
Current Ratio	0.00	0.00	0.00	0.00	0.00
Current Ratio	1.68	1.41	1.09	1.39	1.50

Note: The figures have been regrouped and restated wherever necessary, to make them comparable and to be complied with Ind-AS also.

# PUNJAB COMMUNICATIONS LIMITED

CIN No: L32202PB1981SGC004616

## PART-I BALANCE SHEET AS ON 31st MARCH, 2025

Particulars	Note	Amount (₹ in Lacs)	
		As on 31st March 2025	As on 31st March 2024
<b>ASSETS</b>			
(1) <b>Non-Current Assets</b>			
a) Property Plant & Equipment	2	283.53	287.85
b) Investment Property	2A	106.29	83.61
c) Financial Assets			
Investments	3	-	-
Loans and advances	4	12.41	13.37
Other Financial Assets	5	26.42	238.38
d) Deferred tax assets (net)	6	-	-
e) Other non-current assets	7	0.02	8.97
(2) <b>Current Assets</b>			
a) Inventories	8	305.16	302.88
b) Financial Assets			
Trade receivables	9	964.75	1,061.81
Cash and cash equivalents	10	399.52	2,316.74
Other Bank Balances	11	5,176.65	3,170.53
Loans and advances	12	1.00	1.22
Other Financial Assets	13	564.17	427.90
c) Other Current Assets	14	247.02	262.48
(3) <b>Non current assets held for sale</b>	14A	0.00	23.41
<b>TOTAL</b>		<b>8,086.94</b>	<b>8,199.15</b>
<b>EQUITY AND LIABILITIES</b>			
<b>Equity</b>			
a) Share Capital	15	1,204.80	1,204.80
b) Other Equity	16	1,650.26	1,678.26
<b>Liabilities</b>			
(1) <b>Non-Current Liabilities</b>			
a) Financial Liabilities			
Other Financial liabilities	17	91.48	48.82
b) Provisions	18	25.09	-
c) Other Non Current Liabilities	19	-	0.35
(2) <b>Current Liabilities</b>			
a) Financial Liabilities			
Borrowings	20	-	-
Trade Payables	21		
A)Total outstanding dues of micro enterprises and small enterprises		23.57	5.30
B)Total outstanding dues of creditors other than micro enterprises and small enterprises		1,425.53	1,523.39
Other Financial liabilities	22	3,379.64	3,454.20
b) Other Current Liabilities	23	115.41	156.79
c) Provisions	24	171.16	127.24
<b>TOTAL</b>		<b>8086.94</b>	<b>8,199.15</b>
Material accounting policies	1		
Notes to accounts	2-47		
The notes referred to above form an integral part of Balance Sheet			

In terms of our separate report of even date.

For and on behalf of Board of Directors

**For Ashwani & Associates.**

CHARTERED ACCOUNTANTS  
FRN: 000497N

**Parminder Pal Singh Sandhu, IAS**  
Managing Director  
DIN: 10298745

**Manjeet Singh Dhillon, ITS (Retd.)**  
DIRECTOR  
DIN: 10903571

**CA Arvind Jain**  
(PARTNER)

M.No: 097549

UDIN: 25097549BMGQJB6264

**CA Ramesh Goel**  
CHIEF FINANCIAL OFFICER

**Pratima Yadav**  
COMPANY SECRETARY

PLACE: S.A.S. Nagar (Mohali)  
DATED: 03.06.2025

# PUNJAB COMMUNICATIONS LIMITED

CIN No: L32202PB1981SGC004616

## PART-II STATEMENT OF PROFIT AND LOSS FOR THE YEAR ENDED 31<sup>st</sup> MARCH 2025

		Amount (₹ in Lacs)	
Particulars	Note	For the Year Ended 31st March, 2025	For the Year Ended 31st March, 2024
I. Revenue from operations	25	1,721.43	1,504.59
II. Other Income	26	858.34	696.13
III. <b>Total Income</b>		<b>2,579.77</b>	<b>2,200.72</b>
IV. <b>Expenses:</b>			
Cost of materials consumed	27	575.43	556.54
Purchases of Stock-in-Trade	28	276.19	156.97
Changes in inventories of Finished Goods/ Work-in-process and Stock-in-trade	29	6.60	-104.19
Employee benefits expenses	30	1,320.77	1,485.86
Finance costs	31	0.00	49.57
Depreciation and amortization expenses	2, 2A, 14A	20.23	19.79
Other expenses	32	484.18	307.27
<b>Total expenses</b>		<b>2,683.40</b>	<b>2,471.81</b>
V. <b>Profit/(Loss) before tax (III-IV)</b>		<b>-103.63</b>	<b>-271.09</b>
VI. <b>Exceptional Items * Employee expenses</b>		<b>0.00</b>	<b>-261.77</b>
<b>Exceptional Items-Interest Income under OTS **</b>		<b>65.77</b>	<b>1,548.08</b>
VII. <b>Profit/(Loss) before tax (V-VI)</b>		<b>-37.86</b>	<b>1,015.22</b>
VIII. Tax expenses:			
(1) Provision for Income tax write back for previous year		-	-
(2) Current tax		-	-
(3) Deferred tax		-	-
IX <b>Profit/ (Loss) for the year (VII-VIII)</b>		<b>-37.86</b>	<b>1,015.22</b>
X <b>Other Comprehensive Income/(losses)</b>	33	-	-
Items that will not be reclassified subsequently to P&L			
Re-measurement of defined benefit plan		9.85	3.68
XI <b>Total Comprehensive Income/(losses) for the year</b>		<b>-28.01</b>	<b>1,018.90</b>
Earnings per share from continuing operations attributable to the equity holders of the Company during the year	34		
(1) Basic		-0.31	8.44
(2) Diluted		-0.31	8.44
Significant Accounting Policies	1		
Notes to accounts	2-47		

\*(Exceptional Item represents Rs.261.77 lacs ( Previous year Rs. 693.85 Lacs) which the company had paid to its 8 employees during the year 2023-24 and to 22 employees during the previous year 2022-23 , who have opted for the VRS scheme implemented by the Company).

\*\* (Exceptional item represents Rs. 1548.08 lacs towards the interest income of the company during the year under one time settlement (OTS) from U.P. Co-Operative Spinning Mills Federation Ltd. Please refer Note 3 on Investments.

In terms of our separate report of even date.

For and on behalf of Board of Directors

**For Ashwani & Associates.**

CHARTERED ACCOUNTANTS  
FRN: 000497N

**Parminder Pal Singh Sandhu, IAS**  
Managing Director  
DIN: 10298745

**Manjeet Singh Dhillon, ITS (Retd.)**  
DIRECTOR  
DIN: 10903571

**CA Arvind Jain**  
**(PARTNER)**

M.No: 097549

UDIN: 25097549BMGQJB6264

**CA Ramesh Goel**  
CHIEF FINANCIAL OFFICER

**Pratima Yadav**  
COMPANY SECRETARY

PLACE: S.A.S. Nagar (Mohali)  
DATED: 03.06.2025

PUNJAB COMMUNICATIONS LIMITED

NOTE 2 : PROPERTY, PLANT & EQUIPMENT											
DESCRIPTION OF FIXED ASSETS		GROSS BLOCK			DEPRECIATION		Amount (₹ in Lacs)				
		AS AT 01.04.2024	ADDITIONS	SALE/TRF	AS AT 31.03.2025	UPTO 31.03.2024	FOR THE PERI- OD INCL:TRF	SALE/ TRF ADJUSTMENTS WRITTEN BACK	UPTO 31.03.2025	AS AT 31.03.2025	AS AT 31.03.2024
I	TANGIBLE ASSETS										
	LAND (Freehold)*	65.09	0.00	0.00	65.09	4.32	0.00	0.00	4.32	60.77	60.77
	BUILDING	341.37	0.00	0.00	341.37	318.29	2.20	0.00	320.49	20.88	23.08
	PLANT & MACHINERY	3992.10	7.93	0.00	4000.03	3805.52	13.28	0.00	3818.80	181.23	186.58
	TEMPORARY STRUCTURE	44.18	0.00	0.00	44.18	44.01	0.00	0.00	44.01	0.18	0.18
	ELECTRICAL INSTALLATION	261.05	0.00	0.00	261.05	253.58	0.00	0.00	253.58	7.47	7.47
	OFFICE EQUIPMENT	196.38	5.91	0.21	202.08	190.36	3.46	0.21	193.61	8.47	6.01
	FURNITURE & FIXTURE	102.10	1.33	0.00	103.43	100.81	0.16	0.00	100.97	2.46	1.28
	VEHICLES	50.71	0.00	0.00	50.71	48.24	0.39	0.00	48.63	2.08	2.47
	SUB TOTAL (A)	5052.99	15.17	0.21	5067.95	4765.14	19.49	0.21	4784.42	283.53	287.85
II	INTANGIBLE ASSETS										
	TECHNICAL KNOW HOW	162.24	0.00	0.00	162.24	162.24	0.00	0.00	162.24	0.00	0.00
III	SUB TOTAL (B)	162.24	0.00	0.00	162.24	162.24	0.00	0.00	162.24	0.00	0.00
	CAPITAL WORK-IN-PROCESS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
IV	SUB TOTAL (C)	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	INTANGIBLE ASSETS UNDER DEVELOP- MENT	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	SUB TOTAL (D)	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	TOTAL (A+B+C+D) CURRENT YEAR	5215.22	15.17	0.21	5230.19	4927.37	19.49	0.21	4946.65	283.53	287.85
	(PREVIOUS YEAR FIGURES)	5223.27	3.01	11.04	5215.23	4918.31	19.52	10.46	4927.37	287.85	304.95
NOTE 2 (A) : Investment Property**											
DESCRIPTION OF INVESTMENT PROPERTY \$		GROSS BLOCK			DEPRECIATION			NET BLOCK			
		AS AT 01.04.2024	ADDITIONS/ TRANSFER IN #	SALE/TRF IN #	AS AT 31.03.2025	UPTO 31.03.2024	TRANSFER IN #	SALE/TRF AD- JUSTMENTS WRITTEN BACK	UPTO 31.03.2025	AS AT 31.03.2025	AS AT 31.03.2024
I	LAND (Freehold)*	70.76	16.55	0.00	87.31	4.99	0.99	0.00	5.98	81.33	65.77
II	BUILDING	257.51	87.52	0.00	345.04	239.67	79.67	0.74	320.07	24.96	17.84
	TOTAL	328.27	104.07	0.00	328.27	244.66	80.66	0.74	326.05	106.29	83.61
	(PREVIOUS YEAR FIGURES)	328.27	0.00	0.00	328.27	244.39	0.00	0.27	324.65	83.61	83.88

\*Date of conversion into freehold land is 05/02/2003

\*\*During the FY 20-21, an owner occupied PPE (Land & building) had been transferred/classified into Investment property and therefore Gross value of Rs. 83.80 lacs and accumulated depreciation of Rs.50.97 lacs had also been transferred accordingly.

\*\*During the FY 21-22, the company had decided to sell one of its investment property (C-134 Building) to M/s Punjab Pollution Control Board (PPCB) at a round off price of Rs 19.50 Crore. Accordingly, the said Investment property was transferred/classified into Non Current Asset classified as held for sale and therefore Gross value of Rs. 104.07 Lacs and accumulated depreciation of Rs.80.66 lacs had also been transferred accordingly. Refer Note 14A.

#During the FY 24-25, A Non current asset held for sale (Land & building) had been transferred/classified into Investment property and therefore Gross value of Rs. 104.07 lacs and accumulated depreciation of Rs.80.55 lacs had also been transferred accordingly.

\$ For disclosures related to investment property, refer Note no 1(III) & 42.

\*\*\*No borrowing cost has been capitalised during the financial year 2024-25 & (2023-24- Nil)

Managing Director DIRECTOR CFO C.S

		Amount (₹ in Lacs)	
PARTICULARS		31.03.2025	31.03.2024
<b>Note 3: INVESTMENTS</b>			
<b>(NON CURRENT FINANCIAL ASSETS)</b>			
(At cost adjusted for diminution in value)			
<b>UNQUOTED AND NON TRADE:-</b>			
U.P. CO-OPERATIVE SPINNING MILLS FEDERATION LTD., NIL (Previous year 14,000			
bonds @ Rs. 5000/- each fully paid up } 14.90% (Taxable) Secured Redeemable UPSCMF			
bonds fully guaranteed by the Govt of U.P.*			
<b>WHOLLY OWNED SUBSIDIARY COMPANIES</b>			
<b>PUNJAB DIGITAL INDUSTRIAL SYSTEMS LTD. **</b>			
2,46,640 (2,46,640) Equity Shares of Rs.10/- each, fully paid up	24.79	24.79	
Less:- Provision for diminution in value	24.79	24.79	

- i \* The Company had invested a sum of Rs. 698.74 Lacs (Face Value Rs. 700 Lacs) net of commission amounting to Rs.1.26 lacs in the Bonds of UP Co-operative Spinning Mills Federation Ltd. (UPSCMFL) for a tenure of 18 months, which was duly guaranteed by the UP State Government. The Company approached UPSCMFL for redemption of bonds on due date i.e. 20th December, 1999. Upon failure of UPSCMFL to redeem the bonds on due date, the Company invoked the aforesaid Government Guarantee through suit filed on 28th November, 2001 at Lower Court, Chandigarh against UPSCMFL & UP State Govt. for recovery of the aforesaid amount and the Hon'ble Lower Court passed decree in favour of the Company vide its order dated 30th January, 2004.
- ii UP State through Special Secretary filed an application under Order 9 Rule 13 for setting aside the above said Decree being ex parte on 2nd September 2004 and also applied for stay of execution at the Lower Court Chandigarh. Stay application of UP State was dismissed on 13th September 2004 and the application under 9/13 was kept pending.
- iii UP State Govt. filed the Revision Petition, against the order of dismissal of stay by the lower court, at Hon'ble Punjab & Haryana High Court, Chandigarh. In order to admit their Revision Petition, the Court ordered UP State Govt. to deposit a sum of Rs.735.63 lacs [50% of the Decretal amount]. The aforesaid sum of Rs.735.63 lacs was released to the Company against furnishing of Bank Guarantee of equivalent amount on 22nd April, 2006.
- iv On 12th March 2010 the application filed by UP State under Order 9 Rule 13 was dismissed by the Lower Court Chandigarh. UP State filed an Appeal in the Court of Add. Dist. Judge Chandigarh and got the stay on 21st July, 2010. The application of UP State for Stay got dismissed on 10th November, 2012. UP State filed Civil Revision against the order of Distt. Judge Chandigarh at Punjab and Haryana High Court Chandigarh. The Civil Revision filed by UP State was dismissed by the Hon'ble Punjab and Haryana High Court on 20th September, 2013.
- v UP State Govt. filed appeal against the aforesaid order of the Hon'ble Punjab & Haryana High Court with the Hon'ble Supreme Court through SLP. The Hon'ble Supreme Court vide its order dated 19th January, 2015 directed the company to refund the aforesaid sum of Rs 735.63 Lacs to the UP State Government. In compliance with the aforesaid orders of the Hon'ble Supreme Court, the company refunded Rs. 735.63 Lacs by allowing the Hon'ble Court to invoke the Bank Guarantee of the equivalent amount submitted to the court earlier.
- vi In view of the aforesaid order passed by Hon'ble Supreme Court maintaining that the UP State was not a party defended before the trial court, the company was constrained to file a fresh civil suit against the State of U.P at District Court Chandigarh as on 11th March 2016 for recovery of Rs 68,40,31,048/- in order to preserve its right of huge claim. Later on, after aforesaid invocation of the Bank guarantee of Rs 7,35,63,325/- the company filed a revised claim on 30th October 2018 to the tune of Rs.75,75,94,373/- (Rs 68,40,31,046/- plus Rs 7,35,63,325/-) which is pending. UPSCMFL, is presently under liquidation and the company has filed its claim with the Official Liquidator on 23rd May, 2016 at Kanpur and later, on account of invocation of Bank Guarantee, a revised claim was filed on 26th September 2018 to the tune of Rs. 1,10,75,01,023/- with interest as on 28th August, 2018 in order to maintain its valuable rights in future. The revised claim was sent through the authorised representative of the company and was duly acknowledged by the officials of UPSCMFL. It was also sent through the Registered Post which has not been received back thus duly served.
- vii In the light of the aforesaid orders of Hon'ble Supreme Court, the decree is not maintainable against the State of U.P, therefore, the Company filed a fresh execution application against the principal debtor i.e UPSCMFL at the Hon'ble Lucknow Court on 30th January, 2016 (as the Decree was issued against both the parties viz., UPSCMFL and the State of UP).
- viii Meanwhile, the Board of Directors of the company discussed that pursuant of Supreme Court Order, the litigation in this case is a prolonged one and it was decided that besides the ongoing litigation which the company may carry on, efforts need to be made to settle this case out of the Court at Government Level. Accordingly DO Letters were sent to Chief Secretary State of Uttar Pradesh and to the Secretary, Inter State Council. After a few correspondence through DO Letters at Chief Secretary Level and at Inter State Council Level, the company received communication from UPSCMFL and after necessary formalities, a meeting was conducted between Chairman and MD PUNCOM with the Additional Chief Secretary, State of Uttar Pradesh and the MD UPSCMFL through Video Conferencing as a result of which the State of Uttar Pradesh offered a One Time Settlement Scheme (OTS), whereby they offered an interest @ 4.50% along with the Principle of Rs. 7 Crore. The said proposal of OTS offered by the State of Uttar Pradesh was placed in the Board Meeting of the company held on 12th November 2021, whereby it was suggested that an effort may be made to improve the offer by requesting UPSCMFL to give rate equivalent to borrowings of the company which is in the range of 6% to 7%. Accordingly a Counter Offer was sent to State of Uttar Pradesh as well as to the MD, UPSCMFL which was rejected later. Thereafter, the proposal was sent to Department of Finance, DPED, Govt of Punjab for its concurrence for accepting the OTS offer. Later, the Core Group of Officers on Disinvestment (CGOD) in its meeting called by DPED, decided to place the matter before the Council of Ministers, Government of Punjab, for its final approval.
- ix Further to above, U.P. CO-OPERATIVE SPINNING MILLS FEDERATION LTD., vide its letter No. 1143 SMF 2023-24 dated 20th October 2023, offered One Time Settlement (OTS) and sent the calculations to the company for amount payable by them. till 31.03.2023, amounting Rs. 22,48,08,356/- (Rs. 7,00,00,000/- towards Principal amount and Rs. 15,48,08,356/- towards simple interest @ 9.5% per annum for the period 21.12.1999 to 31.03.2023. The offer was approved by the Competent Authority of the Company and required documents were submitted by the company to U.P. CO-OPERATIVE SPINNING MILLS FEDERATION LTD on dated 18th March 2024. Rs. 20,93,27,456/- (after deduction of TDS on interest amounting Rs. 1,54,80,900/- from the Gross settlement of Rs. 22,48,08,356/-) was received by the Company on dated 28th March 2024 in its Current Account maintained with State Bank of India. Accordingly, Investments have been stated at NIL during the financial year 2023-24 and interest amount of Rs. 15,48,08,356/- have been accounted for under Exceptional items - Income during the year. Interest for the period from 01.04.2023 to 28.03.2024 amounting Rs. 65,77,123 has been received during the year 2024-25 and same has been accounted for under exceptional income
- x Till the financial year 2022-23, The company has reflected the value of investment in bonds at cost. Further, the principal amount of bond is fully guaranteed by the UP State Government, but due to the protracted litigation the time of recovery is indeterminable. [Also Refer note 5 and 41(a)]

\*\* Refer Note 36

Managing Director	Director	CFO	CS
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PARTICULARS	Amount (₹ in Lacs)	
	31.03.2025	31.03.2024
<b>Note 4: LOANS AND ADVANCES</b>		
<b>(NON CURRENT FINANCIAL ASSETS)</b>		
Festival Advance *	12.41	13.37
Due from Subsidiary companies (PDISL)	40.35	40.35
Less:- Provision for doubtful advances	40.35	40.35
	<u>12.41</u>	<u>13.37</u>

\* Festival Advance (Interest -free) recoverable has been valued at present value @10% as per IND AS -109. Also Refer Note 41(e)

\*\* Refer Note 41 (b)

**Note 5: OTHER NON-CURRENT FINANCIAL ASSETS**

Security Deposits*	22.14	32.32
Principal Amount of Fixed Deposits with banks (having maturity period of more than 12 months from BS date)	4.04	199.28
Interest accrued on fixed deposits (having maturity period of more than 12 months from BS date)	0.24	6.78
	<u>26.42</u>	<u>238.38</u>

\* Security deposits are shown as Non current Financial Assets for the year ended 31st March, 2025 in line with Schedule III of Companies Act, 2013.

The Company, till the financial year 2022-23 has not recognized accrued interest, keeping in view uncertainty involved in the matter of realization of interest due to litigation. The same is in conformity with applicable IND AS, which allows recognition of revenue only when it is probable that the economic benefits associated with the transaction will flow to the entity.

Also, Refer Note 41(c)

**Note 6: DEFERRED TAX ASSET (NET)**

<b>Deferred Tax Asset:</b>		
Relating to brought forward loss & other allowances under Income Tax Act	31.69	31.69
<b>Deferred Tax Liability:</b>		
Relating to Fixed assets	-31.69	-31.69
<b>Deferred Tax Asset/Liability*</b>	<u>-</u>	<u>-</u>

\* In accordance with IND AS 12 "Income Taxes" the company reviews the carrying amount of a deferred tax asset at the end of each reporting period and reduces the carrying amount of a deferred tax asset to the extent that it is no longer probable that sufficient taxable profit will be available to allow the benefit of part or all of that deferred tax asset to be utilized. Any such reduction will be reversed to the extent that it becomes probable that sufficient taxable profit will be available. Also refer Point XII of Note-1.

**Note 7: OTHER NON CURRENT ASSETS**

Income Tax Recoverable for Previous years	0.00	0.00
Income Tax Recoverable for current year	<u>0.00</u>	<u>0.00</u>
Less: Provision for Income Tax/MAT	-	-
Prepaid Expenses*	<u>0.02</u>	<u>8.97</u>
	<u>0.02</u>	<u>8.97</u>

\*Prepaid expenses, the period of which extend beyond 12 months from Balance Sheet date have been treated as Non current in accordance with Company's Accounting policy Note-1 (Point XV).

**Note 8: INVENTORIES**

Inventories (As taken, valued, and certified by the management)			
<b>Stores, Spares &amp; Packing Material</b>	18.57		14.53
<b>Raw material</b>	1,156.59	1,100.13	
Less: Provision for Obsolete/slow moving items	<u>1,023.63</u>	<u>1,023.63</u>	76.50
<b>Work in Process/Sub assemblies:</b>			
Work -in -process	73.26	167.49	
Sub-assemblies	482.75	395.12	
Less: Provision for Obsolete/slow moving items	<u>409.70</u>	<u>409.70</u>	152.91
<b>Goods -in -transit</b>	7.17		58.79
<b>Stock-in-Trade</b>	<u>0.15</u>	<u>0.15</u>	
	<u>305.16</u>	<u>302.88</u>	

Inventories are valued at the lower of cost or estimated net realizable value. Inventories are valued according to FIFO method of valuation.

Managing Director

Director

CFO

CS

	Amount (₹ in Lacs)	
Particulars	31.03.2025	31.03.2024
<b>Note 9: TRADE RECEIVABLES</b>		
Trade Receivable considered good – Unsecured*	964.75	1,061.81
Less:- Provision for doubtful debt	-	-
Trade Receivable considered good – Unsecured	<u>964.75</u>	<u>1,061.81</u>
Trade Receivable credit impaired - Unsecured	130.59	130.59
Less :- Provision for doubtful credit impaired	<u>130.59</u>	<u>130.59</u>
Total Trade Receivable	<u>964.75</u>	<u>1,061.81</u>
*Includes due from Subsidiary (PDISL) Rs.4.55 Lacs (Rs.4.55 Lacs)		

Trade Receivable Ageing Schedule		Amount (₹ in Lacs)					
Particulars	Outstanding for following periods from due date of payment						Total
	Less than 6 months	6 months – 1 year	1-2 Years	2-3 Years	More than 3 years		
(i)Undisputed Trade Receivables – considered good	274.57	364.63	131.75	3.60	190.20		964.75
(Previous year ending 31.03.2024)	512.15	84.12	84.00	27.79	353.75		1,061.81
(ii) Trade Receivable doubtful	-	-	-	-	130.59		130.59
(Previous year ending 31.03.2024)	-	-	-	2.19	128.40		130.59
(iii)Disputed Trade Receivables – considered good	-	-	-	-	-		-
(iv)Disputed Trade Receivables – credit impaired	-	-	-	-	-		-

The company had sent balance confirmation letters to all parties requesting them to confirm the balance within 15 days, failing which the balance will be presumed to be correct as per the terms of the letter. Also Refer Note 41(d).

#### **Note 10: CASH & CASH EQUIVALENTS**

##### **Cash and Cash equivalents**

##### **Balance with banks:**

In Current Accounts	274.52	2191.74
In Fixed Deposits (having original maturity period of less than 3 months)	125.00	125.00
<b>Cash in hand</b>	-	-
	<u>399.52</u>	<u>2316.74</u>

Refer Note 41(d).

#### **Note 11: OTHER BANK BALANCES**

Principal Amount of Fixed Deposits (Other than Fds reflected in Note 10)*	5,180.41	3,369.53
In Fixed deposit account (Unclaimed Buyback Amount)**	0.28	0.28
	<u>5,180.69</u>	<u>3,369.81</u>
Less: Fixed Deposits (having maturity period of more than 12 months from BS date transferred to Other Non-Current Assets)	-4.04	-199.28
FDs having maturity less than 12 months from BS date	<u>5,176.65</u>	<u>3,170.53</u>

\*FDRs include an amount of Rs. 3010.21 Lacs (Rs.3010.21 Lacs) received by Company through encashment of Bank Guarantee submitted by VMC Systems Ltd . Also refer Note-22 and Note 41(d). BG amounting Rs. 1571.04 lacs are secured by lien on above FDRS

\*\* Despite company's best efforts, 5 shareholders could not be traced, against which an amount of Rs 0.28 Lacs is still unpaid and was kept in Unclaimed Buy Back Account. In order to keep the amount separate, a Fixed Deposit Account with Indian Bank has been opened for an amount of Rs. 0.28 Lacs which shall be payable on demand to respective shareholders only.

#### **Note 12: LOANS & ADVANCES**

##### **(CURRENT & FINANCIAL ASSETS)**

##### **(Unsecured and considered good unless otherwise stated)**

Loan and Advance to Employees*	1.00	1.22
Claims Recoverable	-	-
	<u>1.00</u>	<u>1.22</u>

\* Refer Note 41 (b) and Note 41(d)

Managing Director

Director

CFO

CS

Disclosure as per Regulation 34(3) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015.

*Loan to employees include loan to KMPs given in the ordinary course of business and as per the service rules of the Company.	Balance As on 31/03/2025	Balance As on 31/03/2024	Maximum amount due at any time during the year ended 31/03/2025	Maximum amount due at any time during the year ended 31/03/2024
No repayment schedule or repayment beyond seven years.	NIL	NIL	NIL	NIL
No interest or at an interest rate below which is specified in Section 186 (7) of Companies Act, 2013	NIL	NIL	NIL	NIL

PARTICULARS	Amount (₹ in Lacs)			
	31.03.2025		31.03.2024	
<b>Note 13: OTHER CURRENT FINANCIAL ASSETS</b>				
Security deposits*	54.81		40.08	
Less: Provision for Doubtful Amounts	4.76	50.05	4.76	35.32
<b>Accruals :</b>				
Interest accrued but not due on Fixed deposits (having maturity < 12 months from BS Date)		192.00		70.46
<b>Others:</b>				
In Escrow account (Money held on behalf of VMC & its Associated Companies)**		322.12		322.12
		<u>564.17</u>		<u>427.90</u>

\* Refer Note no 5 and 41 (b)

\*\* Refer Note 21

Refer Note 41(d)

**Note 14: OTHER CURRENT ASSETS**

**Balance with Government Departments**

Income Tax Recoverable for Previous years

27.27 52.39

Income Tax Recoverable for current year

47.25 74.52 198.17 250.56

**Other Advances:-**

Advances against supply of goods and services

111.57 10.32

Prepaid Exp.

6.74 -

Leave Encashment- Plan Assets

39.97 -

Other Advances

14.22 1.60

Doubtful Advances

2.35 2.35

174.85 14.27

Less: Provision for Doubtful Advances

2.35 172.50 2.35 11.92

247.02 262.48

**Note 14A: NON CURRENT ASSETS CLASSIFIED AS HELD FOR SALE\***

Freehold Land

- 15.56

Building

- 7.85

- 23.41

\* The Board of Directors of the company has decided to sell one of its buildings to cover the deficient Working Capital Limit and M/s Punjab Pollution Control Board (PPCB) expressed its interest in buying the C-134 building of our company. Then, the Board in its 206th meeting has decided to send the Offer Letter to PPCB at a round off price of Rs 19.50 Crore. Accordingly, an offer letter dated 25th June, 2021 was sent to PPCB. In furtherance to this, the first installment of 20% i.e. Rs. 3.90 Crore was released by PPCB which was realized by our company on 2nd March, 2022. During the FY 2022-23, the Board approved the final sale agreement with PPCB. Thereafter, the proposal was shared with Department of Finance, DPED, Govt of Punjab. Later, the Core Group of Officers on Disinvestment (CGOD) in its meeting called by DPED, decided to place the matter before the Council of Ministers, Government of Punjab, for its final approval.

During the financial year 2023-24, according to discussions and agreement between PPCB and the Competent Authority of the Company, it was decided to return the advance received from PPCB plus interest earned by the Company and same was paid to PPCB on dated 15.12.2023. Nothing is due to PPCB now. Refer Note 2A & 42.

Managing Director

Director

CFO

CS

PARTICULARS	Amount (₹ in Lacs)	
	31.03.2025	31.03.2024

**Note 15 : SHARE CAPITAL**

**AUTHORISED**

1,98,00,000 (1,98,00,000) Equity Shares of Rs. 10/- each	1,980.00	1,980.00
20,000 (20,000) Preference Redeemable Shares of Rs. 100/- each	20.00	20.00
	<u>2,000.00</u>	<u>2,000.00</u>

**ISSUED AND SUBSCRIBED & FULLY PAID UP**

1,20,23,565 (1,20,23,565) Equity Shares of Rs. 10/- each*	1,202.36	1,202.36
Add: Share forfeited (Amount paid-up)	2.44	2.44
	<u>1,204.80</u>	<u>1,204.80</u>

\*The shareholding of promoter comprises of 8551501 number of shares (demated) of PICTCL, 9700 number of shares (physical) of PSEDPL (erstwhile name of PICTCL) and 9475 number of shares (demated) of PSIDC (another corporation of Government of Punjab). 9700 shares have been sold by PSEDPL in year 2000 but have not been presented or registered for transfer by the buyer in their name till now.

**15.1 The detail of shareholders holding more than 5% shares:**

Name of the Shareholder	31.03.2025		31.03.2024	
	No of shares	% of Holding	No of shares	% of Holding
Punjab Information & Comm Tech Corp Ltd (Holding Co.)	85,51,501	71.12	85,51,501	71.12

**15.2 The Reconciliation of number of shares outstanding is set out below:**

Particulars	31.03.2025	31.03.2024
	No of shares	No of shares
Shares outstanding at the beginning of the year	1,20,23,565	1,20,23,565
Shares Issued during the year	-	-
Shares bought back during the year	-	-
Shares outstanding at the end of the year	1,20,23,565	1,20,23,565

Terms/ rights and restrictions attached to Equity Shares and Preference Shares are as per provisions of the Companies Act, 2013.

**15.3 The details of shareholding of promoters of the Company as on 31.03.2025**

Name of the Promoter	31.03.2025		31.03.2024	
	No of shares	% of Holding	No of shares	% of Holding
Punjab Information & Comm Tech Corp Ltd (Holding Co.)	85,51,501	71.12	-	-
Punjab State Electronics Dev & Pro. Corporation Ltd.	9,700	0.08	-	-
Punjab State Industrial Development Corporation Ltd.	9,475	0.08	-	-

\*There is no change in the shareholding of promoters of the company during the FY 2024-25

**Note 16: OTHER EQUITY**

**RESERVES & SURPLUS**

(a) Securities premium	6,850.44	6,850.44		
Add:-Shares Forfeited (Amount paid-up)	58.59	6,909.03	58.59	6,909.03
(b) Other Reserves				
(i) Capital Redemption Reserve		400.79		400.79
(ii) General Reserve:		895.93		895.93
(c) Retained Earnings				
Opening Balance	-6,527.48		-7,546.38	
Add/(Less): Transfer from Statement of Profit & Loss	-37.86		1,015.22	
Add/(Less): Remeasurement of Defined employee benefit plans	9.85	-6,555.49	3.68	-6,527.48
		<u>1,650.26</u>		<u>1,678.26</u>

**NON-CURRENT LIABILITIES**

**Note 17: OTHER FINANCIAL LIABILITIES**

Security Received	90.86	48.82
Long term service award	0.62	0.00
	<u>91.48</u>	<u>48.82</u>

Carrying amount of Security deposits have been reinstated as per IND AS-109, Refer Note 19, 23 & 41 (f).

Managing Director

Director

CFO

CS

**Note 18: NON CURRENT PROVISIONS**

Provision for Employee benefits

Gratuity	25.09	-
Leave Encashment	-	-
	<u>25.09</u>	<u>-</u>

Liabilities towards Gratuity & Leave encashment of employees has been valued in accordance with provisions of IND AS 19- "Employee Benefits". Also Refer Note- 24 & 30.

**Note 19: OTHER NON CURRENT LIABILITIES**

Deferred Income	-	0.35
	<u>0.00</u>	<u>0.35</u>

Deferred Income pertains to Security deposits which have been reinstated as per IND AS-109. Refer note-17, note-23 & note 41(f).

**CURRENT LIABILITIES**

**Note 20: SHORT TERM BORROWINGS (Secured)**

Loans Repayable on demand from Banks	-	-
	<u>-</u>	<u>-</u>

**Note 21: TRADE PAYABLES**

i. Dues of Micro, Small & Medium Enterprises	23.57	5.30
ii. Dues of other Creditors*	<u>1,425.53</u>	<u>1,523.39</u>
	<u>1,449.10</u>	<u>1,528.69</u>

**Trade Payable Ageing Schedule**

Particulars	Outstanding for following periods from due date of payment				
	Less than 1 Year	1-2 Years	2-3 Years	More than 3 years	Total
(i) MSME	23.57	0.00	0.00	0.00	23.57
(Previous year ending 31.03.2024)	5.30	0.00	0.00	0.00	5.30
(ii) Others	170.77	1.00	-	1253.76	1425.53
(Previous year ending 31.03.2024)	244.19	13.27	2.60	1263.33	1523.39
(iii) Disputed Dues MSME	-	-	-	-	-
(iii) Disputed Dues Others	-	-	-	-	-

The information in regards to dues of Micro & small Enterprises is as per the information available with the company.

\*Includes Rs.477.96 Lacs (Rs.477.96 Lacs) due to VMC Systems Ltd (earlier Vuppalamritha Magnetic Components Pvt Ltd) against which Rs.322.12 Lacs (Rs.322.12 Lacs) lies in the Escrow Account (Refer Note 13).

The company had sent balance confirmation letters to all parties requesting them to confirm the balance within 15 days of the receipt of the letter, failing which the balance will be presumed to be correct. The company has no other means of confirming the balances for which no response has been received except presuming them to be correct as per the terms of the letter. Also refer note 41 (d).

**The disclosure as required by section 22 of The Micro, Small and medium Enterprises Development Act, 2006 are given below:**

**The Principal amount and the interest due thereon unpaid to any supplier**

		Amount (₹ in Lacs)	
PARTICULARS		31.03.2025	31.03.2024
i Principal Amount		23.57	5.30
ii Interest thereon		NIL	NIL
iii The amount of interest paid by the buyer in terms of section 16, along with the amount of the payment made to the supplier beyond the appointed day		NIL	NIL
iv The amount of interest due and payable for the year of delay in making payment (which have been paid but beyond the appointed day during the year) but without adding the interest specified under this Act.		NIL	NIL
v The amount of interest accrued and remaining unpaid.		NIL	NIL
vi The amount of further interest remaining due and payable even in the succeeding years, until such date when the interest dues above are actually paid to the small enterprises for the purpose of dis-allowance as a deductible expenditure under section 23 of this Act.		NIL	NIL

Managing Director

Director

CFO

CS

**Note 22: OTHER FINANCIAL LIABILITIES**

Unclaimed Buy back amount*	0.28	0.28
Trade / Security Deposits received**	3,050.32	3,042.07
Other Payables	326.55	408.06
Payable to employees		
- to other employees	2.49	3.79
	<b>3,379.64</b>	<b>3,454.20</b>

\*Refer Note-11

\*\*Includes an amount of Rs.3010.21 Lacs (Rs.3010.21 Lacs) received by the Company through encashment of the Bank Guarantees of VMC Systems Ltd. The Company has not accounted for or created Provisions towards interest (if any) on such Security.

Also refer note 41 (d).

**Note 23: OTHER CURRENT LIABILITIES**

Advance from customers	52.39	79.97
Statutory remittances	61.62	73.51
Deferred Income*	1.40	3.32
	<b>115.41</b>	<b>156.79</b>

\*Deferred Income pertains to Security deposits which have been reinstated as per IND AS-19.

Refer note-17, note-19 & note 41(f).

**Note 24: SHORT TERM PROVISIONS**
**Provision for Employee benefits**

Gratuity	171.16	110.95
Leave Encashment	-	16.29
	<b>171.16</b>	<b>127.24</b>

Liabilities towards Gratuity & Leave encashment of employees has been restated in accordance with provisions of IND AS 19- "Employee Benefits". Also refer Note-18 & 30.

**Note 25: REVENUE FROM OPERATIONS**

(i) Sale of manufactured products	1,061.92	1,086.86
(ii) Sale of services	241.82	208.26
(iii) Sale of traded items	417.55	209.47
(iv) Other Operating revenues (Scrap sales)	0.14	0.00
	<b>1,721.43</b>	<b>1,504.59</b>

**Net Revenue from operations**

\* Unbilled Revenue of Rs. 77.20 lacs is included in Revenue from operations

**Particulars of Sale of products\***

(i) PLCC (Systems/Spares)	203.62	138.79
(ii) VMUX (Systems/ Spares)	718.82	876.63
(iii) Power Plant & Others	139.48	71.44
(iv)Income from traded items	417.55	209.47
(v) Services Income	241.82	208.26
(vi) Scrap Sales	0.14	0.00
	<b>1,721.43</b>	<b>1,504.59</b>

\* includes various items of different configuration and spares

Customer Wise Sales		Current Year		Previous Year	
Customer	Amount (Rs. In Lacs)	% of Total Turnover	Amount (Rs. In Lacs)	% of Total Turnover	
(i) Power Sector	157.50	9.15%	156.01	10.37%	
(ii) Railways	715.94	41.59%	329.39	21.89%	
(iii) Others	847.99	49.26%	1019.19	67.74%	
<b>Total</b>	<b>1721.43</b>	<b>100.00%</b>	<b>1504.59</b>	<b>100.00%</b>	

**Note 26: OTHER INCOME**

(i) <b>Interest from banks on deposits</b>		
Interest on Fixed Deposits	375.87	298.89
(ii) <b>Interest on Income Tax refund</b>	16.82	6.18
(iii) <b>Other Income</b>		
Miscellaneous Income	0.05	2.58
Profit on sale of Fixed Assets	0.00	0.23
Rent Income	465.60	387.82
Provision for Doubtful written back	-	0.00
Amount Written Back	-	0.43
	<b>858.34</b>	<b>696.13</b>

Managing Director

Director

CFO

CS

**Note 27 : COST OF MATERIALS CONSUMED**

Opening Stock	1,100.13		1,148.28	
Add Purchases	631.88	1,732.02	508.38	1,656.67
Less: Closing Stock		1,156.59		1,100.13
Net consumption		575.43		556.54

**Note 28: PURCHASES OF STOCK-IN-TRADE**

Purchases of Stock-in-Trade	276.19		156.97	
	276.19		156.97	

**Note 29: CHANGES IN INVENTORIES**

**(I) OPENING STOCKS**

**(a) Work in process:**

i Work in process	167.49		34.66	
ii Sub-assemblies	395.12		423.76	
iii stock in trade	0.15	562.76	0.15	458.57

**(II) CLOSING STOCKS**

**(b) Work in process:**

i Work in process	73.26		167.49	
ii Sub-assemblies	482.75		395.12	
iii Stock-in-Trade	0.15	556.16	0.15	562.76

Decrease(+) / Increase (-) in stock (I-II)	6.60		-104.19	
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**Note 30 : EMPLOYEE BENEFITS EXPENSES**

Salary, Wages, Other Allowances & Benefits	1,155.36		1,276.50	
Contribution/Provision towards provident and other funds	165.41		209.36	
	1,320.77		1,485.86	

Disclosure on employee benefits with regard to Gratuity and Leave Encashment, funded defined benefit plans, as per IND AS 19 is as below:

	Defined benefit plans :-	Gratuity		Leave Encashment	
		As on 31/03/2025	As on 31/03/2024	As on 31/03/2025	As on 31/03/2024
<b>1</b>	<b>Assumptions</b>				
	Discount Rate	6.55%	7.18%	6.55%	7.18%
	Salary Escalation	3.00%	3.00%	3.00%	3.00%
	Rate of return on Plan assets (estimated)	7.18%	7.36%	7.18%	7.36%
	Rate of return on Plan assets (actual)	7.18%	7.67%	7.18%	7.67%
<b>2</b>	<b>Table showing changes in present value of obligations</b>				
	Present value of obligations as at beginning of year	1,315.28	1,400.65	510.52	533.87
	Interest cost	94.44	103.09	36.66	39.29
	Past Service Cost (Note I below)	-	-	-	-
	Current Service Cost	34.88	36.73	34.23	42.18
	Benefits Paid	202.15	223.24	53.03	64.09
	Actuarial (gain)/Loss on obligations	40.58	-1.95	-89.60	-40.72
	Present value of obligations as at end of year	1,283.03	1,315.28	438.78	510.52
<b>3</b>	<b>Table showing changes in the fair value of plan assets</b>				
	Fair value of plan assets at beginning of year	1,204.34	862.32	494.24	522.36
	Expected return on plan assets	86.47	63.47	35.49	38.45
	Contributions	2.00	500.05	1.99	-
	Benefits paid	202.15	223.24	53.03	64.09
	Actuarial Gain / (Loss) on Plan assets	-3.86	1.74	0.06	-2.48
	Adjustment to opening balance (Note (ii) below)	-	-	-	-
	Fair value of plan assets at the end of year	1,086.80	1,204.34	478.75	494.24

Managing Director

Director

CFO

CS

<b>Defined benefit plans :-</b>		<b>Gratuity</b>		<b>Leave Encashment</b>	
<b>4</b>	<b>Table showing fair value of plan assets</b>				
	Fair value of plan assets at beginning of year	1,204.34	862.32	494.24	522.36
	Actual return on plan assets	82.61	65.21	35.55	35.97
	Contributions	2.00	500.05	-	-
	Benefits Paid	202.15	223.24	53.03	64.09
	Fair value of plan assets at the end of year	1,086.80	1,204.34	478.75	494.24
	Funded status	-196.23	-110.94	39.97	-16.29
	Excess of Actual over estimated return on plan assets	-3.86	1.74	0.06	-2.48
<b>5</b>	<b>Actuarial Gain/Loss recognized</b>				
	Actuarial (gain)/Loss for the year – Obligation	40.58	-1.95	-89.60	-40.72
	Actuarial (gain)/Loss for the year – Plan assets	3.86	-1.74	-0.06	2.48
	Total (Gain)/Loss for the year	44.44	-3.68	-89.66	-38.24
	Actuarial (gain)/Loss recognized in the year	44.44	-3.68	-89.66	-38.24
<b>6</b>	<b>The amounts to be recognized in the Balance Sheet and Statement of Profit and Loss</b>				
	Present value of obligations as at the end of year	1,283.03	1,315.28	438.78	510.52
	Fair value of plan assets as at the end of the year	1,086.80	1,204.34	478.75	494.24
	Funded status	-196.23	-110.95	39.96	-16.29
	Net Asset/(liability) recognized in balance sheet	<b>-196.23</b>	<b>-110.95</b>	<b>39.96</b>	<b>-16.29</b>
<b>7</b>	<b>Expenses recognized in statement of Profit &amp; loss</b>				
	Service cost	34.88	36.73	34.23	42.18
	Interest Cost	94.44	103.09	36.66	39.29
	Expected return on plan assets	86.47	63.47	35.49	38.45
	Net Actuarial (gain)/Loss recognized in P&L	-	-	-89.66	-38.24
	<b>Expenses/ (Income) recognized in statement of Profit &amp; loss</b>	<b>42.85</b>	<b>76.34</b>	<b>-54.26</b>	<b>4.78</b>
	<b>Net Actuarial (gain)/Loss recognized in Other Comprehensive Income</b>	<b>44.44</b>	<b>-3.68</b>	<b>-</b>	<b>-</b>
<b>8</b>	<b>Sensitivity analysis and Impact on Present value of obligations</b>				
	Increase in Discount rate by 0.50%	-23.68	-26.24	-8.66	-10.93
	Decrease in Discount rate by 0.50%	24.52	27.19	9.05	11.40
	Increase in salary inflation by 1%	44.24	50.11	17.15	21.95
	Decrease in salary inflation by 1%	-43.09	-48.76	-15.99	-20.51

The Gratuity valuation has been done with ceiling of Rs. 20 lacs as per Provisions of Payment of Gratuity Act, 1972.

**Note 31: FINANCE COSTS**

Finance Charges	-	49.57
	-	49.57

**Note 32: OTHER EXPENSES**

**(A): MANUFACTURING & INSTALLATION EXPENSES**

Stores & Spares	14.47	3.14
Power & Fuel	71.46	54.74
Carriage & Cart. Inward	1.47	0.57
Installation charges/ AMC Services Expenses	86.37	38.38
Miscellaneous Production expenses	9.44	5.22
	<b>183.21</b>	<b>102.05</b>

**(B): ADMINISTRATION AND OTHER EXPENSES**

Travelling & conveyance (including for Directors Rs. 0.61 Lacs (Rs.0.30 Lacs)	21.81	17.94
Printing & Stationery	4.68	3.77
Postage, Telephone & Telex	4.21	3.33
Property Tax	34.42	29.60
Insurance (net)	2.56	4.65
Rates & Taxes	13.30	15.55
Interest paid on court cases	16.55	-
Directors sitting fee	2.63	2.95
Meeting expenses	0.57	0.51

Managing Director

Director

CFO

CS



Amount (₹ in Lacs)

PARTICULARS	31.03.2025	31.03.2024
<b>REPAIR &amp; MAINTENANCE :-</b>		
- Building	1.04	0.95
- Plant & Machinery	7.38	2.01
- General maintenance	4.60	1.02
Vehicle running & maintenance	8.68	10.55
Membership fee and subscription	0.18	0.47
Internal audit fees & expenses	0.55	0.58
Auditors payments:-		
- Audit fee	1.24	1.10
- Tax audit fees	0.20	0.20
- Out of pocket	0.00	0.40
- Certification & other services	0.00	0.20
Legal & professional fees	10.61	8.32
Office Expenses	129.41	90.51
Miscellaneous expenses	0.01	0.06
Secretarial Audit Fee	0.39	0.00
Bank charges	6.33	0.42
	<b>271.35</b>	<b>195.09</b>
<b><u>(C):SELLING AND DISTRIBUTION EXPENSES</u></b>		
Advertisement and publicity	0.80	0.65
Sales promotion expenses	6.96	4.47
Carriage & Cartage Outward	5.97	3.37
Packing & Forwarding expenses	12.87	10.97
Service Expenses	2.81	2.71
	<b>29.41</b>	<b>22.16</b>
<b><u>(D):NET (GAIN)/LOSSES ON FAIR VALUE CHANGES</u></b>		
(a) (Income)/expense on Festival advance	-1.20	-1.87
(b) (Income)/expense on Financial liabilities (Security deposits)	0.85	0.80
(c) (Income)/expense on Service Awards	0.56	-10.96
	<b>0.21</b>	<b>-12.03</b>
<b><u>TOTAL OTHER EXPENSES (A+B+C+D)</u></b>	<b>484.18</b>	<b>307.27</b>
<b><u>Note 33: OTHER COMPREHENSIVE INCOME / (LOSSES)</u></b>		
Items that will not be reclassified subsequently to P&L	-	-
Re-measurement of defined benefit plan	9.85	3.68
	<b>9.85</b>	<b>3.68</b>
<b><u>Note 34 : EARNINGS PER SHARE</u></b>		
<b>From continuing and discontinued operations attributable to the equity holders of the Company during the year</b>		
(a) Profit / (Loss)after Tax before OCI (Rs. In Lakhs)	-37.86	1,015.22
(b) Weighted average no. of ordinary shares	120.24	120.24
(c) Weighted average no. of diluted shares	120.24	120.24
(d) Nominal Value of ordinary share (Rs.)	10.00	10.00
(e) Basic Earning/(-Loss) Per Share (Rs)	-0.31	8.44
(f) Diluted Earning/ (-Loss) Per Share (Rs)	-0.31	8.44

Managing Director

Director

CFO

CS

PARTICULARS	31.03.2025	31.03.2024
<b>Note : 35 Contingent liabilities not provided for in the accounts :-</b>		
<b>a) Claims against company, not acknowledged as debts,</b>		
- by Sales Tax/ GST Authorities	142.67	-
- by Excise & Custom Authorities	-	-
<b>b) Court cases *</b>	3,626.83	3,736.11
<b>c) PSPCL Demand **</b>	27.96	27.96
<b>d) Bank Guarantees (Refer Note 38)</b>	1,571.04	1,433.66
<b>Total</b>	<b>5,368.50</b>	<b>5,197.73</b>

\* Includes C-Dot Case. Refer Note-37. Further, financial impact of certain cases cannot be determined as it entirely depends on the discretion of the adjudging authorities.

\*\* Company received a Demand Notice from PSPCL Mohali which is being contested through a Lessee as per Lease Agreement.

**Note : 36** Punjab Digital Industrial Systems Ltd (PDISL), the fully-owned subsidiary, has been ordered to be wound up by the Hon'ble Punjab & Haryana High Court vide their order dated 20/02/2009. The Company has filed its statement of affairs with the Official Liquidator appointed by the said court and all books of accounts/records and store items have been handed over to him. The loss on account of permanent diminution in investment in equity shares of Rs.24.79 lacs in PDISL had been provided for. Full provision amounting to Rs 40.35 lacs against amount recoverable of Rs 40.35 lacs (Rs.40.35 lacs) and Rs. 4.55 Lacs (Rs. 4.55 Lacs) against balance appearing in Sundry Debtors had also been made. Also Refer Note-3

**Note : 37** C-DOT had filed claim of Rs.197.20 Lacs against the company under the agreement for transfer of Max- XL technology with Indian Council of Arbitration, New Delhi (ICA). The award was passed by ICA for an amount of Rs. 226.17 Lacs (Claim of Rs.182.15 Lacs plus Interest of Rs.29.54 Lacs till date of award and Arbitration fee of Rs. 14.47 Lacs) in favour of C-Dot. The said award passed by ICA is being contested by the company before the Hon'ble High Court- Delhi. The application for setting aside the award has already been admitted by Delhi High Court and accordingly Interest & Arbitration cost liability of Rs. 37.25 Lacs (Rs.11.95 Lacs) on account of non payment of award amount has been shown as contingent liability, pending appeal in the Hon'ble High Court, Delhi. C DOT had also filed another claim of Rs. 24.88 Lacs against the Company under the agreement for transfer of AN-RAX technology which was dismissed by sole arbitrator appointed by Hon'ble Delhi High Court thru its award dated 7.12.2018 as not maintainable. Refer Note -35.

**Note : 38** The company has been giving performance guarantees against equipments supplied to various customers and has not incurred any material expenditure on replacement of any part or equipment except for expenditure on travelling of service engineers which is accounted for as and when incurred. Keeping in view the past pattern and the concept of materiality, no provision has been created or disclosure has been made. This is in accordance with the requirements of IND AS 37 "Provisions, Contingent Liabilities and Contingent Assets".

**Note : 39 Related Party Disclosure**

Relation	Name of Party/Person
Holding Company	Punjab Information & Communication Technology Corporation Limited (PICTCL)
Subsidiary Company**	Punjab Digital Industrial System Ltd.
Key Management Personnel (CEO)	Mr.Parminder Pal Singh Sandhu, IAS (Managing Director)
Key Management Personnel (CFO)	CA Ramesh Goel
Key Management Personnel (CS)	CS Pratima Yadav

\*\* M/s Punjab Digital Industrial Systems Ltd (PDISL), the fully owned subsidiary, has been ordered to be wound up by the order of Hon'ble Punjab & Haryana High Court vide order dated 20/02/2009. The company has filed its statement of affairs with the Official Liquidator appointed by the said court and all books of accounts/records and store items have been handed over to him. A provision of Rs. 40.35 lacs towards expenses incurred by the company on their behalf, Rs. 4.55 Lacs in Sundry Debtor's and Rs.24.79 lacs being investment in PDISL has been kept in the accounts of holding company.

Managing Director

Director

CFO

CS

## Details of related party transactions

(Rs. In Lacs)

Nature of transaction	Holding Company	CEO	CFO	CS
During the financial year 2024-25				
Salary **	-	-	27.89	7.52
Balances outstanding as on 31.03.2025	-	-	-	-
During the previous financial year 2023-24				
Salary **	-	12.9	25.55	46.72
Balances outstanding as on 31.03.2024	-	-	-	-

\*\* Includes Gratuity, Leave encashment & LTA and Ex-gratia Paid on VRS

During the Financial year 2023-24, Salary to CS includes Rs. 39.61 lacs paid to Mr. Madhur Bain Singh as he opted for VRS on 02.04.2023

## Note : 40 Financial Risk Management

The Company's business activities are exposed to a variety of financial risks, namely liquidity risk, market risks and credit risk. The Company has constituted a Risk Management Committee, which is responsible for developing and monitoring the Company's risk management policies. The Company's risk management policies are established to identify and analyse the risks faced by the Company, to set and monitor appropriate risk limits and controls, periodically review the changes in market conditions and reflect the changes in the policy accordingly. The key risks and mitigating actions are also placed before the Risk Management Committee of the Company.

**(a) Liquidity risk:** Liquidity risk is the risk that the Company may not be able to meet its present and future cash and collateral obligations without incurring unacceptable losses. The Company regularly monitors the rolling forecasts to ensure it has sufficient cash on an on-going basis to meet operational needs. The Company's principal sources of liquidity are cash flows generated from operations and other income generated from rented properties and interest on fixed deposits.

The company is subject to liquidity risk to pay trade payables, short term borrowings and other financial liabilities & statutory remittances total amounting to Rs. 5115.31 lacs (Rs. 5266.92 lacs). Further, provision for doubtful debts as on 31.03.2025 stands at Rs. 130.59 lacs (Previous year Rs.130.59 lacs).

**(b) Market Risk:** Market risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in market prices.

**(c) Interest rate risk:** Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Company has invested in fixed deposits which will fetch a fixed rate of interest, hence, the income and operating cash flows are substantially independent of changes in market interest rates.

**(d) Foreign currency risk:** Foreign currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates. The Company has very limited foreign currency exposure which are mainly due to nominal imports of raw materials and equipment.

**(e) Price Risk:** The Company has not invested in any financial instruments which are subject to price risk.

**(f) Credit risk** Credit risk is the risk of financial loss to the Company if a customer or counter-party fails to meet its contractual obligations, The Company is exposed to credit risk from its operating activities (primarily for trade receivables) and from its investing activities, including deposits with banks.

**Trade receivables:** Trade receivables are non-interest bearing and outstanding customer receivables and these are regularly monitored. Major portion of customer base of the company is Government Organizations, thereby reducing the risk of not meeting contractual obligations by the customer.

**Other financial assets:** Credit risk from balances with banks is managed by Company's in accordance with the board approved policy. Investment of surplus funds are made only with approved financial institutions who meet the minimum threshold requirements under the counter party risk assessment process in which certain criterias are evaluated at the time of making investments.

Managing Director

Director

CFO

CS

**Note : 41 Fair value of Financial Assets and Financial Liabilities**

(Rs. In Lacs)

Categories wise disclosure of carrying value of each financial assets/liabilities vis-a-vis fair value and Fair value heirarchy used for measuring different financial assets and liabilities along with detail of valuation techniques and key inputs.

	31.03.2025		31.03.2024			
Particulars	Carrying Amount	Fair value	Carrying Amount	Fair value	Note no. Reference	Foot Note Ref
<b><u>Financial Assets at Amortised Cost</u></b>						
<b>Non current</b>						
Investments	-	-	0.00	0.00	Note-3	a
Loans and advances	-	-	0.00	0.00	Note-4	b
Other Financial assets	26.42	26.42	253.75	253.75	Note-5	c
<b>Current</b>						
Trade receivables	964.75	964.75	1,072.13	1,072.13	Note-9	d
Cash & Cash equivalents	399.52	399.52	2,316.74	2,316.74	Note-10	d
Other Bank Balances	5,176.65	5,176.65	3,170.53	3,170.53	Note-11	d
Loans and advances	1.00	1.00	1.22	1.22	Note-12	d
Other Financial assets	564.17	564.17	412.53	412.53	Note-13	d
<b><u>Financial Assets at FVTPL</u></b>						
Loans and advances (Non Current)	12.41	12.41	13.37	13.37	Note-4	e
<b><u>Financial Liabilities at FVTPL</u></b>						
Other Financial Liabilities (Non Current)	91.48	91.48	48.82	48.82	Note-17	f
<b><u>Financial Liabilities at Amortised Cost</u></b>						
<b>Current</b>						
Borrowings	-	-	-	-	Note-20	d
Trade Payables	1,449.10	1,449.10	1,528.69	1,528.69	Note-21	d
Other Financial Liabilities	3,379.64	3,379.64	3,453.60	3,453.60	Note-22	d

**The following methods / assumptions were used to estimate the fair values:**

- The Company has reflected the value of the investment in Bonds at Cost as the same has been decreed in favour of the company and fully guaranteed by the UP State Government but due to protracted litigation the time of recovery is indeterminable.
- Loans and advances include loans to employees on which the Company charges interest at the rate 10 percent p.a, therefore their carrying values are not expected to be significantly different from their fair values. Further, Security deposits (interest-free) lying with government departments agencies and other parties have been shown at its carrying value due to non determination of any fixed period with regard to receipts against such security deposits.
- The fair values of other financial assets are assessed by the management to be same as their carrying value and is not expected to be significantly different if estimated by using Present value techniques.
- The carrying value of these financial assets and financial liabilities approximate their fair value mainly due to the short-term maturities (I.e within 1 year) of these instruments.
- The Company has used Level-3 inputs from Fair value hierarchy (key input: interest rate applicable to loans and advances to employees i.e 10 percent p.a) for measurement of Loans & advances to employees (Festival advance) at Fair value through Profit & loss using Present value technique (effective interest rate method)
- The Company has used Level-3 of fair value hierarchy and used Present Value Technique to measure the fair value of security deposits wherein part of deposits recognized in the future cash flows are classified under deferred income which has been further divided into Current & Non-Current. The discount rate used by the company is 9 percent per annum.
- The Company has used Level-3 of fair value hierarchy and used Present Value Technique to measure the fair value of service award which has been further divided into Current & Non-Current. The discount rate used by the company is 8 percent per annum.

Managing Director

Director

CFO

CS

**Note: 42 Information regarding income and expenditure of Investment property**

Particulars	2024-25	2023-24
Rental income derived from investment properties	465.60	387.82
Direct expenses generating rental income (Property tax+Repair/main-tenance)	33.28	29.60
Profit arising from investment properties	432.32	358.22

The investment properties consist of industrial properties which are used to generate rental income. These are accounted for at Written down value in books of accounts. During the FY 20-21, an owner occupied PPE (Land & building) had been transferred/classified into Investment property. Total fair Value of the properties is Rs.14597.27 lacs as at 31st March, 2025. These market valuations were performed by an accredited independent registered valuer as on 27.05.2025. The fair value is categorized in Level 1 fair value hierarchy. Also refer Note-1 (III) & Note 2A & Note 14A. However, the Fair Value of building C-134 (classified as Non current Asset held for sale in the previous year) was Rs 3737.24 lacs as at 31st March, 2025.

**Note : 43 Financial Ratios of the Company**

	Ratio	Numerator	Denominator	31st March, 2025	31st March, 2024	% of Vari- ance
<b>a</b>	Current Ratio	Current Assets	Current Liabilities	1.50	1.44	4.21%
<b>b</b>	Debt Equity Ratio **	Total Debt	Shareholder's Equity	-	-	-
<b>c</b>	Debt Service coverage ratio **	Earning available for debt service	Debt Service	-	-	-
<b>d</b>	Return on Equity ratio***	Net Profit after Taxes	Average shareholder's Equity	-1.32%	42.77%	-103.09%
<b>e</b>	Inventory turnover ratio****	Sales	Average Inventory	5.66	5.94	-4.61%
<b>f</b>	Trade receivables turnover ratio	Net Credit sale	Average Account Receivable	1.70	1.44	17.65%
<b>g</b>	Trade Payables turn-over ratio#	Net Credit Purchase	Average trade Payable	0.62	0.45	36.11%
<b>h</b>	Net Capital turnover ratio	Net sales	Working Capital	0.68	0.65	3.48%
<b>i</b>	Net profit ratio ***	Net profit	Net sales	-2.20%	67.48%	103.26%
<b>j</b>	Return on capital employed ***	Earning before interest and taxes	Capital employed	-1.33%	35.21%	103.77%
<b>k</b>	Return on investment \$	Income generated from Investments	Time-weighted Average investments	-	-	-

**Reason for variances**

\*\* No debt on the Company.

\*\*\* Due to interest of Rs. 15.48 crore received under OTS from UP Cooperative Spinning mills Federation Limited in the year 2023-24. During the current year same was at Rs. 65.77 lacs

\*\*\*\* Reduction in Inventory due to old Inventory used during the year.

\$ Refer Note no 3 & Note no 4

# Better payment realisation from customers during the year

**Note : 44 Capital Management**

Equity includes all capital and reserves of the Company that are managed as capital. The primary objective of the Company's Capital Management is to maximize the shareholder value by maintaining an efficient capital structure and safeguard Company's ability to continue as a going concern. The Company maintains the optimal capital structure so as to reduce the cost of capital.

The capital structure of the Company is based on management's judgment of its strategic and day-to-day needs with a focus on total equity so as to maintain investors', creditors' and market's confidence. The Company may take appropriate steps in order to maintain, or if necessary adjust, its capital structure.

**Note : 45** The previous Year figures have been regrouped/re-classified & re-arranged wherever necessary to conform with the current presentation as per Schedule III of the Companies Act, 2013 (and amendments thereon) and applicable IND AS. The amounts shown under Balance Sheet, Statement of Profit & Loss, Cash Flow Statement, Statement of Changes in Equity and accompanying notes, etc. have been rounded off to rupees in lakhs (unless otherwise stated). Due to rounding off, the numbers presented throughout the document may not add up precisely to the totals and percentages may not precisely reflect the absolute figures.

**Note : 46** The company has been selected for disinvestment by Cabinet Committee on Disinvestment, Government of Punjab. During the FY 2019-20, the Directorate of Public Enterprises and Disinvestment, Government of Punjab had appointed M/s Resurgent India Limited, Gurgaon (Haryana) as Transaction Advisor for Puncom Disinvestment. During FY 20-21, the Government of Punjab has closed the submission of "Expression of Interest" (EOI) by eligible bidders on 1st February, 2021 vide Corrigendum-5. Further, as part of the disinvestment, the company was under the process of due diligence activity. For this purpose, DPED has approved the site visit from the period 21/06/2021 onwards till 12/07/2021 i.e. within a three week period to carry out the due diligence. Accordingly, the due diligence was conducted during this given period. Subsequent to site visit, certain queries were raised to Puncom, which has been addressed. Thereafter, certain queries have been raised with the Director, Industries and Commerce, which as per our knowledge, is being replied. However, during FY 2022-23, the services of Transaction Advisor, M/s Resurgent India Limited have been dispensed with by the Directorate of Public Enterprises and Disinvestment, Government of Punjab and other modalities regarding the same be worked out as per the agreement and its clauses.

**Note : 47** **Disclosure on Additional Regulatory Information-** In view of disclosure requirements of Schedule III of the Companies Act, 2013, the company hereby declares that:

- a) During the year, the company has not been sanctioned working capital limits including non fund based limits from banks against 100% margin in excess of five crores on the basis of security of FDRs and is not declared as a wilful defaulter by any bank or financial Institution or any other lender. During the year, the company has availed the bank guarantee and overdrafts limits/LC against the pledged FDRs to the tune of Rs. 1571.04 lacs (Rs. 1433.66 Lacs).
- b) The title deeds of all the immovable properties of the company are held in the name of the company only and no proceedings have been initiated or pending against the company for holding any benami property under the Benami Transactions (Prohibition) Act, 1988 (45 of 1988) and the rules made thereunder.
- c) During the year, the company has not revalued its Property, Plant and Equipment and Intangible asset under rule 2 of the Companies (Registered Valuers and Valuation) Rules, 2017.
- d) No amount of Loan or Advances in the nature of loans is granted to any promoter, director, KMPs and the related parties (as defined under Companies Act, 2013,) either severally or jointly with any other person.
- e) The Company has not traded or invested in Crypto currency or Virtual Currency during the year.
- f) During the tax assessments under the Income Tax Act, 1961, no transaction has been surrendered or disclosed as income for not being recorded in the books of accounts.
- g) The Company does not meet the criteria for the applicability of provisions of Corporate Social Responsibility (CSR) as per section 135 of the Companies Act, 2013, being a loss making company.
- h) As per books of accounts, the Company has following transactions with companies struck off under section 248 of the Companies Act, 2013 or section 560 of Companies Act, 1956;

Name of struck off company	Nature of transactions with struck off company	Balance outstanding - Rs. in lacs	Relationship with the struck off company, if any, to be disclosed
BCC Fuba(I) Limited	Payables	1.285	Vendor
Singh Systech (P) Limited	Payables	0.015	Vendor
JEJE Prototype (P) Limited	Payables	0.029	Vendor
Xenis Circuit (P) Limited	Payables	0.043	Vendor
i)	The restrictions related to number of layers as prescribed under Companies (Restriction on number of Layers) Rules, 2017 do not apply to our company, being a government company.		
j)	The Company has not directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the company (Ultimate Beneficiaries) or provide any guarantee, security or the like to or on behalf of the Ultimate Beneficiaries, during the year.		

In terms of our separate report of even date.

For and on behalf of Board of Directors

**For Ashwani & Associates.**

CHARTERED ACCOUNTANTS  
FRN: 000497N

**Parminder Pal Singh Sandhu, IAS**  
Managing Director  
DIN: 10298745

**Manjeet Singh Dhillon, ITS (Retd.)**  
DIRECTOR  
DIN: 10903571

**CA Arvind Jain**  
(PARTNER)

M.No: 097549

**CA Ramesh Goel**  
CHIEF FINANCIAL OFFICER

**Pratima Yadav**  
COMPANY SECRETARY

UDIN: 25097549BMGQJB6264

PLACE: S.A.S. Nagar (Mohali)  
DATED: 03.06.2025

**Note 1 MATERIAL ACCOUNTING POLICIES**

**I Basis of preparation of Financial Statements**

a)

The Company has adopted Indian Accounting Standards (the 'Ind AS') prescribed under section 133 of the Companies Act, 2013 (the 'Act'), read with the Companies (Indian Accounting Standards) Rules, 2015 and the Companies (Indian Accounting Standards) (Amendment) Rules, 2016, with effect from 1st April 2017 with 1st April 2016 as the date of transition as per MCA notification dated 16<sup>th</sup> Feb, 2015. Accordingly the financial statements have been prepared in accordance with the said Ind AS & Rules and other recognized accounting practices & policies to the extent applicable. The company has applied IND AS to items which are material and made specific disclosure required by an Ind AS if the information is material or when required by law in accordance with said notification. Accounting policies unless referred to otherwise are consistent with generally accepted accounting principles. The accounting policies adopted in the preparation of financial statements are consistent with those of previous year.

b) The Company follows mercantile system of accounting and recognizes all the items of income and expenditure on accrual basis. Further, certain items of income and expenditure are recognized as and when they are incurred, ascertained or settled in line with accounting policies which are as under:

- i) Additional demand for taxes arising on completion of assessments are accounted for as and when determined as payable.
- ii) Refunds on account of excise duty, custom duty, income tax, VAT and insurance claims are accounted for on settlement.
- iii) Customer claims, recoveries, liquidated damages and penal interest for delay in execution of the contracts are provided for as and when settled.
- iv) Ex-Gratia payments to employees are accounted for as and when incurred.
- v) The claims for price escalation on sales are accounted for on settlement.

**II Use of estimates**

The preparation of financial statements is in conformity with generally accepted accounting principles in India (Ind AS) and requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent liabilities at the date of the financial statements and the results of operations during the reporting period. Although these estimates are based upon management's best knowledge of current events and actions, actual results could differ from these estimates.

**III Property, Plant and Equipment (PPE) & Investment property**

Investment properties are measured at cost, less accumulated depreciation and accumulated impairment losses, if any.

The items of Property Plant & equipment are measured at Cost less any accumulated depreciation and any accumulated impairment losses. The cost of an item of property, plant and equipment comprises:

- (a) its purchase price, including import duties and non-refundable purchase taxes, after deducting trade discounts and rebates.
- (b) any costs directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management.
- (c) the initial estimate of the costs of dismantling, removing the item and restoring the site on which it is located, the obligation for which an enterprise incurs either when the item is acquired or as a consequence of having used the item during a particular period for purposes other than to produce inventories during that period.

On transition to Ind AS, the Company has elected to continue with the carrying value of all its property, plant and equipment measured as per the previous GAAP and use that carrying value as the cost of the Property, Plant and Equipment.

**Non Current Asset held for sale**

Non-current assets are classified as held for sale if their carrying amount will be recovered principally through a sale transaction rather than through continuing use and a sale is considered highly probable. They are measured at the lower of their carrying amount and fair value less costs to sell. Non-current assets are not depreciated or amortised while they are classified as held for sale.

**Depreciation**

- a) The depreciation on property, plant and equipment and Investment property is provided on written down value (WDV) method at the rates determined after taking into account the prescribed useful life for respective class of assets which is in line with Schedule II of the Companies Act, 2013. The property, plant and equipment amounting to Rs. 5000/- or less individually purchased during the year are depreciated at the rate of 100%. Residual value has been taken as 5% of original cost of said assets or WDV as on 31.3.2014 whichever is lower except those valued at Rs. 5,000/- or less individually. The estimated useful lives of assets are as mentioned below:

Asset Class	Period (Years)
Buildings – Factory	30
Building (Other than Factory)	60
Temporary Structure	3
Plant and Machinery*	15
Electrical Installations and Equipment	10
Furniture and Fixture	10
Vehicles	8
Office Equipment (Other than Computers)	5
Computers	3

\* Includes Computers & Data Processing units which are part of Plant and machinery and classified under P & M head and their useful life is also taken accordingly.

- b) Depreciation also includes amount written off in respect of leasehold properties and assets (if any) over the respective lease period.
- c) Calculation of depreciation on the additions during the year is done on pro-rata basis from the date of its receipt plus 10 days for installations.

**Impairment:**

As per IND AS 36, the carrying amount of assets including Property, plant and equipment & Investment property are reviewed at each Balance Sheet date to assess impairment, if any based on internal / external factors. An asset is treated as impaired when the carrying cost of asset exceeds its recoverable value being higher of value in use and net selling price. An impairment loss is recognized as an expense in the Statement of Profit & Loss in the year in which an asset is identified as impaired. The impairment loss recognized in prior accounting period is reversed, if there has been an improvement in recoverable amount.

**IV Intangible Assets**

Intangible assets (if any) purchased are measured at cost on the date of acquisition, as applicable, less accumulated amortisation and accumulated impairment, if any as per IND AS-38.

**V Borrowing Costs:**

As per IND AS 23 Borrowing Costs directly attributable to the acquisition, construction or production of qualifying assets are capitalized. Other borrowing costs are charged to the Statement of Profit and Loss in the period in which they are incurred.

**VI Cash and Cash Equivalents**

Cash and Cash Equivalents comprises cash at bank, cash in hand and other short term highly liquid Investments/Fixed Deposits with an original maturity of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value in accordance with IND AS 7

**VII Valuation of Inventories:**

- a) Inventories are valued at the lower of cost or estimated net realizable value. Inventories are valued according to FIFO method of valuation.
- b) Cost of Work in process includes cost of material plus direct labour.
- c) Cost of Finished sub assemblies includes cost of material plus overheads apportioned on the basis of actual stage of completion as at year end.
- d) Finished goods are valued at lower of cost or net realizable value.
- e) Goods received after the cut off date (for physical verification as at the year end) and goods for which the documents are retired are included in goods in transit.
- f) Any Shortage/excess in Raw Material detected at the time of physical verification is included in consumption of goods.
- g) Purchases and inventories are valued at cost excluding eligible GST.
- h) Provision for obsolete inventories is reviewed periodically and provided for as per the assessment of management.

**VIII Revenue Recognition**

Revenue is recognized to the extent that it is probable that the economic benefits will flow to the Company and can be reliably measured. Revenue is measured at the fair value of the consideration received or receivable, which is generally the nominal value of the transaction unless the terms of the contract provide otherwise. Revenue is recognized net of rebates and discounts and excludes amounts collected on behalf of government such as goods and services taxes.



**Sale of Goods**

Revenue from sale of goods is recognized when the company has transferred to the buyer the significant risks and rewards of ownership of the goods and the company retains neither ownership nor effective control over the goods sold;

**Services**

Revenue from services are recognized as and when they are rendered based on agreements/arrangements with the respective parties and recognized excluding eligible GST (ITC). Revenues from turnkey contracts, which are generally time bound fixed price contracts, are recognized over the life of the contract using the proportionate completion method, with contract costs determining the degree of completion. For AMC contracts, revenue is recognized on completion of specific periods or as specified as per terms of the contract with the customers.

Interest Income on Bonds will be recognised when it becomes reasonably certain that consideration amount will be realised.

**IX Government Grants**

Government Grants are recognized when there is a reasonable assurance that the same will be received and all attaching conditions will be complied with. Grants related to specific expenses are recognised in profit or loss in the same period as the relevant expenses. Grants relating to depreciable assets are treated as deferred income which is recognized in the statement of profit and loss on a systematic and rational basis over the useful life of the asset in accordance with IND AS 20.

**X Transactions in Foreign currency**

Foreign currency transactions are recorded at the exchange rate prevailing at the time of transaction. At the balance sheet date, all monetary assets and liabilities denominated in foreign currency are converted at exchange rate prevailing at the year end. Resultant loss/gain is charged to Statement of Profit and Loss. When the transaction is settled within the same accounting period as that in which it occurred, all the exchange difference is recognized in that period as per IND AS 21.

In case of forward foreign exchange contracts where an underlying asset or liability exists, the difference between the forward rate and the exchange rate at the inception of the contract is recognized as income or expense over the life of the contract. Exchange rate difference on such a contract are recognized in the statement of profit and loss account as on Balance sheet. Any profit or loss arising on cancellation or renewal of forward contract is recognized as income or expense in the year in which such cancellation or renewal is made.

**XI Employee Benefits**

a) **Short term employee benefits** are recognized as an expense on accrual basis.

b) **Post Employment Benefits**

i) **Defined Contribution Plans:** The Company's state governed Provident Fund scheme, Employee State Insurance scheme etc are defined contribution plans. The contribution paid/payable under the schemes is recognized during the period in which the employee renders the related service.

ii) **Defined Benefit Plans:** The Employees' Gratuity liability is covered under the qualifying Insurance policy of Life Insurance Corporation of India. The Company's liability is determined on the basis of an actuarial valuation using the projected unit credit method as at Balance Sheet date. Expenses are recognized in the Statement of Profit and Loss or other comprehensive income in the manner laid down in IND AS 19. In case of funded plans, the fair value of the plan assets is reduced from the gross obligation under the defined benefit plans, to recognize the obligation on net basis in Balance Sheet.

c) **Other Long term Employee benefits:**

**Accumulated compensated absences/Leave encashment** –The Employees' Leave encashment liability is also covered under the qualifying Insurance policy of Life Insurance Corporation of India. The obligation for long term compensated absences/Leave encashment is recognized in the same manner as in the case of defined benefit plans as mentioned in XI (b) (ii) above.

**Long Term service awards** which are expected to be availed beyond 12 months from the end of the balance Sheet date, are treated as other long term employee benefits. The present value of the said liability determined on each Balance Sheet date for recognizing the same in the books of accounts. Liability towards Service awards due within 12 months from the date of Balance Sheet is classified under head Short term Provisions.

**XII Income Tax**

Tax expense comprises of current and deferred tax and includes any adjustments related to past periods in current and / or deferred tax adjustments that may become necessary due to certain developments or reviews during the relevant period. Current tax is the amount of income taxes payable (recoverable) in respect of the taxable profit (tax loss) for a period.

Deferred tax liabilities are the amounts of income taxes payable in future periods in respect of taxable temporary differences. Deferred tax assets are the amounts of income taxes recoverable in future periods in respect of: (a) deductible temporary differences; (b) the carry forward of unused tax losses; and (c) the carry forward of unused tax credits. Deferred tax is measured based on the tax rates and the tax laws enacted or substantively enacted at the Balance Sheet date. In accordance with IND AS 12 "Income Taxes" the company reviews the carrying amount of a deferred tax asset at the end of each reporting period and reduces the carrying amount of a deferred tax asset to the extent that it is no longer probable that sufficient taxable profit will be available to allow the benefit of part or all of that deferred tax asset to be utilised. Any such reduction shall be reversed to the extent that it becomes probable that sufficient taxable profit will be available.

As the company has a history of recent losses, the company does not recognise deferred tax asset arising from as there is no convincing evidence that sufficient taxable profit under the normal provisions of the Income Tax Act, 1961 within the period specified in said Act will be available against which the unused tax losses or unused tax credits can be utilised by the company.

#### **XIII Earnings per share**

Basic earnings per share is computed by dividing the profit / (loss) for the year after tax attributable to equity shareholders by the weighted average number of equity shares outstanding during the year.

Diluted earnings per share is computed by dividing the profit / (loss) for the year after tax attributable to equity shareholders by the weighted average number of equity shares outstanding during the year adjusted for the effects of all dilutive potential equity shares.

#### **XIV Provision, Contingent Liabilities and Contingent Assets**

- a) A provision is recognised when the Company has a present obligation as a result of past event and it is probable that an outflow of resources will be required to settle the obligation, in respect of which a reliable estimate can be made.
- b) A contingent liability is a possible obligation that arises from past events whose existence will be confirmed by the occurrence or non-occurrence of one or more uncertain future events beyond the control of the company or a present obligation that arises from past event but is not recognized because it is not probable that an outflow of resources will be required to settle the obligation or cannot be measured reliably. The Company does not recognize a contingent liability but discloses its existence in the financial statements.
- c) A Contingent Asset is not recognised, however it is disclosed where an inflow of economic benefit is probable as per IND AS 37

#### **XV Classification of Current / Non Current Assets**

All assets and liabilities are presented as Current or Non-current as per the Company's normal operating cycle and other criteria set out in Schedule III to The Companies Act, 2013 and amendments thereon. Based on the nature of products and the time between the acquisition of assets for processing and their realization, the Company has assumed its operating cycle as 12 months for the purpose of Current / Non current classification of assets and liabilities.

#### **XVI Financial Instruments**

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity. The company recognises a financial asset or a financial liability in its balance sheet when, and only when, it becomes a party to the contractual provisions of the instrument.

**Classification:** The company has classified Financial assets and Financial liabilities in accordance with definition contained in IND AS 32 Financial Instruments: Presentation

**Measurement:** Financial assets and financial liabilities which are material are measured at Fair value/ Amortised cost (using the effective interest rate method) based on their nature and contractual arrangements entered into, in accordance with Ind AS 109, unless specified otherwise.

## PUNJAB COMMUNICATIONS LIMITED

### STATEMENT PURSUANT TO SECTION 129 (3) OF THE COMPANIES ACT, 2013 read with rule 5 of Companies (Accounts) Rules, 2014

a)	Name of the Subsidiary	<b>Punjab Digital Industrial System Ltd.</b>
b)	Reporting period	Under Winding up process
c)	Reporting Currency and Exchange rate as on last date of relevant Financial year in case of foreign subsidiaries.	NA
d)	Share Capital	Refer Note 1 below
e)	Reserves & Surplus	Refer Note 1 below
f)	Total Assets	Refer Note 1 below
g)	Total Liabilities	Refer Note 1 below
h)	Investments	Refer Note 1 below
i)	Turnover	NIL
j)	Profit before taxation	NIL
k)	Provision for taxation	NIL
l)	Profit after taxation	NIL
m)	Proposed Dividend	NIL
n)	% of Shareholding	100

#### Notes:

- 1 M/s Punjab Digital Industrial Systems Ltd (PDISL), the fully owned subsidiary, has been ordered to be wound up by the order of Hon'ble Punjab & Haryana High Court vide order dated 20/02/2009. The company has filed its statement of affairs with the Official Liquidator appointed by the said court and all books of accounts/ records and store items have been handed over to him. A provision of Rs. 40.35 lacs towards expenses incurred by the company on their behalf, Rs. 4.55 Lacs in Sundry Debtor's and Rs.24.79 lacs being investment in PDISL has been kept in the accounts of holding company.
- 2 PCL Telecom Ltd, another subsidiary company, which was ordered to be wound up by the Hon'ble Punjab and Haryana High Court vide its order dated 20th October 2005, has been dissolved and accordingly written off in books of accounts.

For and on behalf of the Board of Directors

**For Ashwani & Associates.**  
CHARTERED ACCOUNTANTS  
FRN: 000497N

**Parminder Pal Singh Sandhu, IAS**  
Managing Director  
DIN: 10298745

**Manjeet Singh Dhillon, ITS (Retd.)**  
DIRECTOR  
DIN: 10903571

**CA Arvind Jain**  
**(PARTNER)**  
M.No: 097549

**CA Ramesh Goel**  
CHIEF FINANCIAL OFFICER

**Pratima Yadav**  
COMPANY SECRETARY

UDIN: 25097549BMGQJB6264

PLACE: S.A.S. Nagar (Mohali)  
DATED: 03.06.2025

# PUNJAB COMMUNICATIONS LIMITED

CIN No: L32202PB1981SGC004616

## CASH FLOW STATEMENT FOR THE YEAR ENDED 31st MARCH, 2025

PARTICULARS	(Amount Rs. In Lacs)	
	For the Year Ended 31st March, 2025	For the Year Ended 31st March 2024
<b>(A) CASH FLOW FROM OPERATING ACTIVITIES</b>		
PROFIT BEFORE TAX	-37.86	1,015.22
Adjustment for :-	-	-
Depreciation & Amortization	20.23	19.79
Long term Provision for Employee Benefits	34.94	-369.71
Short term Provision for Employee Benefits	43.92	-62.75
Provision for doubtful written back	-	-
Bad Debt written off	-	-
Interest & other financial expenses	0.00	49.57
Fair value changes of financial Instruments	0.21	-12.03
Profit on sale of fixed assets	0.00	-0.23
Other Non Current Financial Assets	10.18	1.84
Interest/Rental Income	-841.47	-686.71
<b>OPERATING PROFIT/(LOSS) BEFORE WORKING CAPITAL CHANGES</b>	<b>-769.85</b>	<b>-45.01</b>
Adjustment for :-		
Trade and Other Receivables	97.06	-39.59
Inventories	-2.28	-98.80
Short Term Loans and Advances	0.22	1.81
Other Financial assets	-136.27	43.17
Other Non Current Assets	8.95	144.29
Other Current assets	15.46	-251.36
Long Term Loans and Advances	2.15	14.10
Trade and Other Payables	-79.59	111.05
Other current financial liabilities	-74.56	-23.04
Other Non current liabilities	-0.35	-3.31
Other current liabilities	-41.38	23.28
Movement in Non Current financial Liabilities	41.25	2.27
<b>CASH FROM/(USED IN) OPERATIONS</b>	<b>-939.19</b>	<b>-121.13</b>
Income Tax Paid	-	-
<b>NET CASH FROM/(USED IN) OPERATING ACTIVITIES</b>	<b>-939.19</b>	<b>-121.13</b>
<b>(B) CASH FLOW FROM INVESTING ACTIVITIES</b>		
Purchase of Fixed Assets	-15.17	-3.01
Sale of Fixed Assets	0.00	0.82
Movement in Non- Current Investments	0.00	698.74
Movement in Non- Current Financial Assets	201.78	276.05
Other Bank Balances (Incr)/Dec	-2,006.12	875.38
Interest/Rental Income	841.47	686.71
<b>NET CASH FROM/(USED IN) INVESTING ACTIVITIES</b>	<b>-978.04</b>	<b>2,534.69</b>
<b>(C) CASH FLOW FROM FINANCING ACTIVITIES</b>		
Interest paid	0.00	-49.57
Movement in Liabilities directly associated with Non current assets classified as held for sale	0.00	-390
<b>NET CASH FROM/ (USED) IN FINANCING ACTIVITIES</b>	<b>0.00</b>	<b>-439.57</b>
Net Change in Cash & Cash Equivalents (A+B+C)	-1,917.23	1,973.99
Cash & Cash Equivalents at the beginning of the year	2,316.74	342.75
Cash & Cash Equivalents at the end of the year	399.52	2,316.74

PLACE: S.A.S. Nagar (Mohali)

DATED: 03.06.2025

Managing Director

Director

CFO

CS

### AUDITOR'S CERTIFICATE ON CASH FLOW STATEMENT

To,  
The Board of Directors,  
Punjab Communications Limited,  
S.A.S. Nagar (Mohali)

We have examined the attached Cash Flow Statement of Punjab Communications Limited for the period ended 31st March, 2025. The Statement has been prepared by the Company in accordance with the requirements of Regulation 34(2)(c) of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and is based on and in agreement with the corresponding Statement of Profit and Loss account and Balance Sheet of the Company covered by our report to the members of the Company.

For Ashwani & Associates  
CHARTERED ACCOUNTANTS  
FRN: 000497N

Place : S.A.S. Nagar (MOHALI)

Dated : 03.06.2025

CA. Arvind Jain

PARTNER

M. No: 097549

# PUNJAB COMMUNICATIONS LIMITED

CIN No: L32202PB1981SGC004616

## STATEMENT OF CHANGES IN EQUITY

### A. EQUITY SHARE CAPITAL

Amount (Rs. In Lacs)

#### (1) For the period ended 31st March, 2025

Balance at the beginning of the current reporting period	Restated balance at the beginning of the current reporting period	changes in equity share capital during the current year	Balance at the end of the current reporting period
1204.80	-	-	1204.80

#### (2) For the period ended 31st March, 2024

Amount (Rs. In Lacs)

Balance at the beginning of the current reporting period	Restated balance at the beginning of the current reporting period	changes in equity share capital during the current year	Balance at the end of the current reporting period
1204.80	-	-	1204.80

### B. OTHER EQUITY

#### (1) For the period ended 31st March, 2025

Amount (Rs. In Lacs)

S. No.	PARTICULARS	Reserves & Surplus				
		Security Premium Account	Capital Redemption Reserve	General Reserve	Retained Earnings	Total
(i)	Balance at the beginning of the current reporting period as on 01-04-2024	6909.03	400.79	895.93	(6,527.48)	1678.27
(ii)	Change in accounting policy or prior period errors	-	-	-	-	-
(iii)	Restated balance at the beginning of the reporting period	-	-	-	-	-
(iv)	Total Comprehensive Income for the Year					
(v)	Remeasurement of Employee Benefits (Gratuity)	-	-	-	9.85	9.85
(vi)	Dividends	-	-	-	-	-
(vii)	Transfer to Retained Earnings	-	-	-	(37.86)	(37.86)
(viii)	Any other change (to be specified)	-	-	-	-	-
(ix)	Balance at the end of the reporting period as on 31.03.2025	6909.03	400.79	895.93	(6,555.49)	1650.26

#### (2) For the period ended 31st March, 2024

Amount (Rs. In Lacs)

S. No.	PARTICULARS	Reserves & Surplus				
		Security Premium Account	Capital Redemption Reserve	General Reserve	Retained Earnings	Total
(i)	Balance at the beginning of the current reporting period as on 01-04-2023	6909.03	400.79	895.93	(7,546.38)	659.36
(ii)	Change in accounting policy or prior period errors	-	-	-	-	-
(iii)	Restated balance at the beginning of the reporting period	-	-	-	-	-
(iv)	Total Comprehensive Income for the Year	-	-	-	-	-
(v)	Remeasurement of Employee Benefits (Gratuity)	-	-	-	3.68	3.68
(vi)	Dividends	-	-	-	-	-
(vii)	Transfer to Retained Earnings	-	-	-	1,015.22	1,015.22
(viii)	Any other change (to be specified)	-	-	-	-	-
(xi)	Balance at the end of the reporting period as on 31.03.2024	6909.03	400.79	895.93	(6,527.48)	1678.26

Managing Director

Director

CFO

CS

**INDEPENDENT AUDITOR'S REPORT**

To,  
The Members,  
Punjab Communications Limited

**Report on the Audit of the Financial Statements****Adverse Opinion**

We have audited the accompanying financial statements of **Punjab Communications Limited (CIN:L32202PB1981SGC004616)**, which comprise the Balance Sheet as at 31<sup>st</sup> March, 2025, the Statement of Profit and Loss for the year ended on that date, Statement of Cash Flows for the year ended on that date, Statement of Changes in Equity and Notes to financial statements, including a summary of the material accounting policies and other explanatory information (hereinafter referred to as "the Financial Statements").

In our opinion and to the best of our information and according to the explanations given to us, because of the significance of the matters discussed in the *Basis for Adverse Opinion* section of our report, the accompanying Financial Statements do not give a true and fair view in conformity with the accounting principles generally accepted in India, of the state of affairs of the company as at 31<sup>st</sup> March, 2025 and its loss, total comprehensive income, changes in equity and its cash flows for the year ended on that date.

**Basis for Adverse Opinion**

- I. As per the company's stated accounting policy, as per Note 2(vii)(a) to the Financial Statements, inventory is to be valued using the FIFO Method. However, the inventory of raw materials is valued on the basis of "last purchase rate" and is carried in the Balance Sheet at ₹1156.59 lacs (gross) as at 31.03.2025 (Note No. 8). The Management has not provided us the valuation of the inventory as per the FIFO Method. The calculation of raw material of inventory as per the last purchase cost is also not in compliance with the provisions of Ind AS 2 on Inventories. Further, the gross value of inventories of raw material as at 31.03.2025 is being carried out in the Balance Sheet at ₹1156.59 lacs. Whereas, as per the ERP data gross value of inventories of raw material as at 31.03.2025 comes to ₹1663.58 lacs. The resulting difference of ₹506.99 lacs is pending to be reconciled as at 31.03.2025.
- II. As per the Company's accounting policy disclosed at Note No. 2(vii)(b), cost of work in process includes cost of material plus direct labour. However, the inventory of work in process carried in the Balance Sheet at ₹73.26 lacs (Note No. 8 of the Financial Statements) has been valued only at material cost. Further, the material cost is calculated on the basis of last purchase rate method.
- III. As per the Company's accounting policy disclosed at Note No. 2(vii)(c), cost of finished sub-assemblies includes cost of material plus overheads apportioned on the same. However, the inventory of finished sub-assemblies carried in the Balance Sheet at ₹482.75 lacs (Note No. 8 of the Financial Statements) have been valued only at material cost. Further, the material cost is calculated on the basis of last purchase rate method.
- IV. As regards net trade receivables amounting to ₹974.76 lacs as at 31.03.2025, management is of the view that the same are good and recoverable in due course and hence, no further provision is required. Out of the above trade receivables balances to the extent of ₹306.67 lacs are outstanding for more than three years. In the absence of appropriate audit evidences including balance confirmations, correspondence from parties and data in respect of future progressive payments, we are unable to comment on the receivability of balance outstanding trade receivables outstanding for more than three years amounting to Rs. ₹306.67 lacs and the possible impact on the loss for the year ended on that date and on the balance of trade receivables as at 31.03.2025.
- V. As regards net trade payables amounting to ₹1449.10 lacs as at 31.03.2025, management is of the view that the same are undisputed and payable in due course. Out of the above trade payables balances to the extent of ₹1253.76 lacs are outstanding for more than three years. In the absence of appropriate audit evidences including balance confirmations and correspondence from parties, we are unable to comment on the correctness of balance outstanding of trade payables as at 31.03.2025.
- VI. As required by Ind AS 109 Financial Instruments, the company should have an accounting policy to estimate Expected Credit Loss (ECL) for measuring impairment of its trade receivables and other financial assets. However, we observed that the company is not following any accounting policy to estimate ECL. In the absence of estimation of ECL as at 31.03.2025, we are unable to comment on the possible impact on the loss for the year ended on that date.

As a consequence, the above-mentioned material misstatements are deemed to be pervasive to the financial statements. The effect of the misstatements on the financial statements have not been determined because it was not practical to do so.

Accordingly, due to the significance of the matters described above, the financial statements do not present fairly, in all material respects, the financial position of the Company as at March 31, 2025, and its financial performance and cash flows for the year then ended, in accordance with the Indian Accounting Standards specified under Section 133 of the Companies Act, 2013, read with the relevant rules issued thereunder.

### **Key Audit Matters**

Except for the matters described in the *Basis for Adverse Opinion* section, we have determined that there is no other key audit matter to communicate in our report.

### **Information Other than Financial Statements and Auditor's Report Thereon**

The Company's Board of Directors is responsible for the other information. The other information comprises the information included in the Management Discussion and Analysis, Board's Report including Annexures to Board's Report, Corporate Governance and Shareholder's Information, but does not include the Financial Statements and our Auditor's Report thereon. Our opinion on the Financial Statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the Financial Statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the Financial Statements or our knowledge obtained during the course of our audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard as we have not received any other information namely Management Discussion and Analysis, Board's Report including Annexures to Board's Report, Business Responsibility Report and Corporate Governance from the company.

When we read the other information as stated in above para, if we conclude that there is a material misstatement therein, we are required to communicate the matter to those charged with governance

### **Responsibilities of Management and Those Charged with Governance for the Financial Statements**

The company's Board of Directors is responsible for the matters stated in section 134(5) of the Act with respect to the preparation of these financial statements that give a true and fair view of the financial position, financial performance, including other comprehensive income, changes in equity and cash flows of the company in accordance with the Ind AS and other accounting principles generally accepted in India. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding the assets of the company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the company or to cease operations, or has no realistic alternative but to do so.

The Board of Directors are also responsible for overseeing the company's financial reporting process.

### **Auditor's Responsibilities for the Audit of the Financial Statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of our audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- I. Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- II. Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Companies Act, 2013, we are also responsible for expressing our opinion on whether the company has adequate internal financial controls system in place and the operating effectiveness of such controls.

- III. Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- IV. Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the ability of the company to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the company to cease to continue as a going concern.
- v. Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

Materiality is the magnitude of misstatements in the financial statements that, individually or in aggregate, makes it probable that the economic decisions of a reasonably knowledgeable user of the financial statements may be influenced. We consider quantitative materiality and qualitative factors in (i) planning the scope of our audit work and in evaluating the results of our work; and (ii) to evaluate the effect of any identified misstatements in the financial statements.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with those charged with governance, we determine those matters that were of most significance in the audit of the financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

#### **Report on Other Legal and Regulatory Requirements**

1. As required by the Companies (Auditor's Report) Order, 2020 (the "Order") issued by the Central Government in terms of Section 143(11) of the Act, we give in "**Annexure A**" a statement on the matters specified in paragraphs 3 and 4 of the Order.
2. As required by Section 143(3) of the Act, based on our audit, we report that:
  - a) We have sought and obtained all the information and explanations, except for the matter described in the *Basis for Adverse Opinion* section of our report, which to the best of our knowledge and belief were necessary for the purposes of our audit.
  - b) Except for the matter described in the *Basis for Adverse Opinion* section of our report, in our opinion, proper books of account as required by law have been kept by the company so far as it appears from our examination of those books.
  - c) The Balance Sheet and the Statement of Profit and Loss dealt with by this Report are in agreement with the books of account.
  - d) Except for the matter described in the *Basis for Adverse Opinion* section of our report, in our opinion, the aforesaid financial statements comply with the Ind AS specified under Section 133 of the Act, read with Rule 7 of the Companies (Accounts) Rules, 2014.
  - e) The company being a Government Company, provisions of Section 164(2) of the Act, in respect of disqualification of Directors are not applicable.
  - f) With respect to the adequacy of the internal financial controls over financial reporting of the company and the operating effectiveness of such controls, refer to our separate Report in "**Annexure B**". Our report expresses a *adverse opinion* on the adequacy and operating effectiveness of the company's internal financial controls over financial reporting.
  - g) With respect to the other matters to be included in the Auditor's Report in accordance with the requirements of section 197(16) of the Act, as amended:



In our opinion and to the best of information, the company being a Government company the provisions in relation to the remuneration in accordance with the provisions of section 197 of the Act is not applicable.

h) With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, as amended in our opinion and to the best of our information and according to the explanations given to us:

- i. The company has disclosed the impact of pending litigations on its financial position in its Financial Statements – Refer Note No. 35 to the financial statements.
- ii. The Company did not have any long-term contracts including derivative contracts for which there were any material foreseeable losses.
- iii. There has been no delay in transferring amounts, required to be transferred, if any, to the Investor Education and Protection Fund by the Company.
- iv. (a) The Management has represented that, to the best of its knowledge and belief, no funds (which are material either individually or in the aggregate) have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the company to or in any other person or entity, including foreign entity ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, whether, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the company ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;
- (b) The Management has represented, that, to the best of its knowledge and belief, no funds (which are material either individually or in the aggregate) have been received by the company from any person or entity, including foreign entity ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the company shall, whether, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;
- (c) Based on the audit procedures that have been considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations under sub-clause (i) and (ii) of Rule 11(e), as provided under (a) and (b) above, contain any material misstatement.
- iv. The company has not declared or paid any dividend during the year under section 123 of the Act.
- v. According to the information and explanations given to us and based on our examination of the books of account and relevant records of the Company, the Company has used accounting software for maintaining its books of account during the financial year ended March 31, 2025. However, such software does not have the feature of recording an audit trail (edit log), and accordingly, the said feature was not operated throughout the year for all transactions recorded in the software. Further, as the audit trail feature was not available or maintained, we are unable to comment on whether the audit trail has been preserved by the Company as per the statutory requirements.

3. As required by section 143(5) of the Act, we have considered the directions issued by the Comptroller & Auditor General of India, the action taken thereon and its impact on the financial statements of the company in "Annexure-C".

For and on behalf of  
**Ashwani & Associates**  
**Chartered Accountants**  
 FRN: 000497N  
 by the hand of

Arvind Jain  
*Partner*  
 Membership No.:097549  
 UDIN:25097549BMGQJB6264

Place: Ludhiana  
 Dated: 03.06.2025

**ANNEXURE-A TO THE INDEPENDENT AUDITOR'S REPORT**

**(Referred to in paragraph 1 under 'Report on Other Legal and Regulatory Requirements' section of our report to the Members of Punjab Communications Limited of even date)**

To the best of our information and according to the information and explanations given to us by the company and the books of account and records examined by us during the course of our audit, we state that:

- i. In respect of Company's Property, Plant and Equipment and Intangible Assets:
  - a) (A) The company has maintained proper records showing full particulars, including quantitative details and situation of Property, Plant and Equipment and relevant details of Investment Property.
  - (B) The company has maintained proper records showing full particulars of intangible assets.
  - b) As explained to us and based on our examination of records, the company has a program of verification of Property, Plant and Equipment, which, in our opinion, is reasonable, having regard to the company and nature of its assets. In the year under review, the company has undertaken physical verification of property, plant and equipment through RFID tagging.  
According to the information and explanations given to us, no material discrepancies were noticed on such verification.
  - c) As per the information and explanation given to us and based on our examination of records, title deed of immovable properties of land and buildings, Investment Property which are freehold, are held in the name of the company.
  - d) As explained to us and based on our examination of records, the company has not revalued its Property, Plant and Equipment, Investment Property or intangible assets or both during the year.
  - e) According to the information and explanations given to us, no proceedings have been initiated or are pending against the company for holding any benami property under the Benami Transactions (Prohibition) Act, 1988 (45 of 1988) and rules made thereunder.
- ii. (a) The physical verification of raw material items was carried out by the internal auditor of the company on 31<sup>st</sup> March 2025. As per the physical verification report dated 15<sup>th</sup> May 2025, no discrepancy of 10% or more in the aggregate for each class of inventory was noticed.  
According to the information and explanations given to us, the company's management has not carried out physical verification of work-in process and sub-assemblies during the year.
- (b) The Company does not have working capital facilities in excess of ₹5 crores in aggregate from banks, secured against current assets. Hence, reporting under Clause 3(ii)(b) of the Order is not applicable.
- iii. According to the information and explanations given to us, the company has not made investments in, provided any guarantee or security or granted any loans or advances in the nature of loans, secured or unsecured, to companies, firms, Limited Liability Partnerships or any other parties during the year. Hence reporting under clause 3(iii) of the order is not applicable.
- iv. The company has not provided any loans or advances in the nature of loans or stood guarantee, or provided security to any party covered under section 185 and 186 of the company Act 2013 during the year. Therefore, provision of Clause 3(iv) of the Order is not applicable to the company.
- v. The Company has not accepted any deposits or amounts which are deemed to be deposits from the public. Hence, reporting under Clause 3(v) of the order is not applicable.
- vi. The Company was not required to maintain cost records as per the provision of section of 148(1) of Company Act 2013, so accordingly this clause is not applicable.
- vii. (a) According to the information and explanations given to us and on the basis of our examination of the records of the company, the company is generally regular in depositing undisputed statutory dues including Goods and Services Tax, Provident Fund, Employees' State Insurance, Income Tax, Sales Tax, Service Tax, Duty of Customs, Duty of Excise, Value Added Tax, Cess, and other applicable statutory dues with the appropriate authorities. There were no undisputed amounts payable in respect of the above statutory dues which were outstanding as at the last day of the financial year for a period of more than six months from the date they became payable.
- (b) There are no outstanding statutory dues referred to in sub-clause (a) above which have not been deposited as on March 31<sup>st</sup> 2025, on account of disputes, except the following:

Nature of the Statute	Nature of Dues	Forum where dispute is pending	Period to which the amount relates	Total amount demanded (Amt. in rupees)	Amount deposited (Amt. in rupees)
Goods & Service Tax 2017	GST	Commissioner Appeals GST	FY 2019-20	1,42,67,134.00	11,55,978.00

- viii. According to the information and explanations given to us by the management, there were no transactions relating to previously unrecorded income that has been surrendered or disclosed as income during the year in the tax assessments under the Income Tax Act, 1961 (43 of 1961).
- ix. In our opinion and according to the information and explanations given to us:
- The Company has not taken any loans or borrowings from any lender during the year. Hence, reporting under Clause 3(ix)(a) of the Order is not applicable to the company.
  - According to the information and explanations given to us, the company is not declared as Wilful defaulter by any bank or financial institution or other lender.
  - According to the information and explanations given to us, company has not obtained any term loan during the year. Hence, reporting under Clause 3(ix)(c) of the Order is not applicable to the company.
  - During the year, the company has not raised any funds on short term which have been utilized for long term purposes. Hence, reporting under Clause 3(ix)(d) of the Order is not applicable to the company.
  - During the year, the company has not taken any funds from any entity or person on account of or to meet the obligations of its subsidiaries, associates or joint ventures. Hence, reporting under Clause 3(ix)(e) of the Order is not applicable to the company.
  - The company has not raised loans during the year on pledge of securities held in its subsidiaries, joint ventures or associate companies Hence, reporting under clause 3(ix)(f) of the Order is not applicable to the company.
- x. (a) The company has not raised money by way of initial public offer or further public offer (including debt instruments) during the year. Hence reporting under clause 3(x)(a) of the Order not applicable.
- (b) During the year, the company has not made any preferential allotment or private placement of shares or convertible debentures (fully or partly or optionally) and hence reporting under clause 3(x)(b) of the Order is not applicable.
- xi. (a) No fraud by the Company and no material fraud on the Company has been noticed or reported during the year.
- (b) No report under sub-section (12) of section 143 of the Companies Act has been filed in Form ADT-4 as prescribed under rule 13 of Companies (Audit and Auditors) Rules, 2014 with the Central Government, during the year and up to the date of this report.
- (c) No whistle-blower complaints were received during the year by the Company.
- xii. The Company is not a Nidhi Company. Therefore, the provisions of clause 3(xii) of the Order are not applicable to the Company.
- xiii. In our opinion and according to the information and explanations given to us the company is in compliance with provisions of section 177 and 188 of the Act wherever applicable all transactions with related parties and the details of related party have been disclosed in the financial statements as required by applicable accounting standards.
- xiv. (a) In our opinion, the company has an adequate internal audit system which commensurate with the size and nature of its business.
- (b) We have considered, the internal audit reports for the year under audit, issued to the Company during the year and till date, in determining the nature, timing and extent of our audit procedures.
- xv. In our opinion, during the year the company has not entered into any non-cash transaction with its directors or persons connected with its directors and hence the reporting under Clause 3(xv) of the Order

is not applicable to the company.

- xvi. (a) In our opinion, the company is not required to be registered under section 45-IA of the Reserve Bank of India Act, 1934. Hence, reporting under Clause 3(xvi)(a), (b) and (c) of the Order is not applicable.
- (b) In our opinion, there is no core investment company within the Group (as defined in the Core Investment Companies (Reserve Bank) Directions, 2016) and accordingly reporting under Clause 3(xvi)(d) of the Order is not applicable.
- xvii. According to the information and explanations given to us, company has incurred cash losses during the current financial year 2024-25 amounting to ₹ 17.42 lacs (including interest income during the year under OTS with U.P. CO-OPERATIVE SPINNING MILLS FEDERATION LIMITED amounting to ₹ 65.77 lacs) and earned cash profit amounting to ₹ 1022.98 lacs in the preceding financial year 2023-24.
- xviii. There has been no resignation of the statutory auditors of the company during the year.
- xix. On the basis of the financial ratios, ageing and expected dates of realization of financial assets and payment of financial liabilities, other information accompanying the Financial Statements, our knowledge of the Board of Directors and management plans and based on our examination of the evidence supporting the assumptions, nothing has come to our attention, which causes us to believe that any material uncertainty exists as on the date of the audit report that Company is not capable of meeting its liabilities existing at the date of balance sheet as and when they fall due within a period of one year from the balance sheet date. We, however, state that this is not an assurance as to the future viability of the Company. We further state that our reporting is based on the facts up to the date of the audit report and we neither give any guarantee nor any assurance that all the liabilities falling due within a period of one year from balance sheet date, will get discharged by the Company as and when they fall due.
- xx. As per our opinion & according to the information & explanations given to us, the company does not meet the criteria for the applicability of Section 135 of the Companies Act 2013, Accordingly, reporting under this clause is not applicable.
- xxi. In our opinion and according to the information and explanation given to us, the company has a fully owned subsidiary company Punjab Digital Industrial Systems Ltd. (PDISL) Which is under liquidation, by the order of Hon'ble Punjab & Haryana High Court vide order dated 20/02/2009, due to which financial statements of PDISL are not being prepared, so we are unable to give our opinion on the same.

For and on behalf of  
**Ashwani & Associates**  
**Chartered Accountants**  
 FRN: 000497N  
 by the hand of

Arvind Jain  
*Partner*  
 Membership No.:097549  
 UDIN:25097549BMGQJB6264

Place: Ludhiana  
 Dated: 03.06.2025

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**"ANNEXURE-B" TO THE INDEPENDENT AUDITORS' REPORT**


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(Referred to in paragraph 2(f) under 'Report on Other Legal and Regulatory Requirements' section of our report to the Members of Punjab Communications Limited of even date)

**Report on the Internal Financial Controls with reference to the Financial Statements under Clause (i) of sub-section 3 of Section 143 of the Companies Act, 2013 ("the Act")**

We have audited the internal financial controls with reference to financial statements of **Punjab Communications Limited** ("the Company") as of March 31, 2025 in conjunction with our audit of the financial statements of the Company for the year ended on that date.

**Management's Responsibility for Internal Financial Controls**

The Company's Management is responsible for establishing and maintaining internal financial controls with reference to financial statements based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India (the "ICAI"). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Act.

**Auditor's Responsibility**

Our responsibility is to express an opinion on the Company's internal financial controls with reference to financial statements based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting (the "Guidance Note") issued by the ICAI and the Standards on Auditing prescribed under Section 143(10) of the Act, to the extent applicable to an audit of internal financial controls with reference to financial statements. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls with reference to financial statements was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls with reference to financial statements and their operating effectiveness. Our audit of internal financial controls with reference to financial statements included obtaining an understanding of internal financial controls with reference to financial statements, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk.

The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained, is sufficient and appropriate to provide a basis for our audit opinion on the Company's internal financial controls system with reference to financial statements.

**Meaning of Internal Financial Controls with reference to financial statements**

**A company's internal financial controls with reference to financial statements is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial controls with reference to financial statements includes those policies and procedures that**

(1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

**Inherent Limitations of Internal Financial Controls with reference to financial statements**

Because of the inherent limitations of internal financial controls, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls with reference to financial statements to future periods are subject to the risk that the internal financial controls with reference to financial statements may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

**Adverse Opinion**

According to the information and explanations given to us, and based on our audit, the following material

weaknesses have been identified in the operating effectiveness of the company's internal financial control over financial reporting as at March 31<sup>st</sup> 2025:

- (a) The company did not have an appropriate internal control system for correct valuation of inventory. Further, the internal control system for identification & allocation of overheads to inventory is also not followed. These could potentially result in material misstatements in the company's inventory, and Consumption. (Refer to para "Basis for adverse opinion" in the independent Auditor's report)
- (b) The company did not have an appropriate internal control system for customer balance confirmation, customer balance reconciliation and ageing analysis of outstanding trade receivables, which could potentially result in material misstatements in the company's trade receivables. (Refer to para "Basis for adverse opinion" in the independent Auditor's report)
- (c) The company did not have an appropriate internal control system for supplier balance confirmation, supplier balance reconciliation and ageing analysis of outstanding trade payables, which could potentially result in material misstatements in the company's trade payables. (Refer to para "Basis for adverse opinion" in the independent Auditor's report).

A 'material weakness' is a deficiency, or a combination of deficiencies, in internal financial control over financial reporting, such that there is a reasonable possibility that a material misstatement of the company's annual financial statements will not be prevented or detected on a timely basis.

In our opinion, because of the effects/possible effects of the material weakness/es described above on the achievement of the objectives of the control criteria, the Company has not maintained adequate internal financial controls over financial reporting and such internal financial controls over financial reporting were not operating effectively as of March 31<sup>st</sup> 2025, based on "the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India".

We have considered the material weakness/es identified and reported above in determining the nature, timing and extent of audit tests applied in our audit of the financial statements of the company as at and for the year ended March 31<sup>st</sup> 2025, and this material weakness have not affected our opinion on the financial statements as we have issued an adverse opinion on the financial statements.

For and on behalf of  
**Ashwani & Associates**  
**Chartered Accountants**  
FRN: 000497N  
by the hand of

Arvind Jain  
*Partner*  
Membership No.:097549  
UDIN:25097549BMGQJB6264

Place: Ludhiana  
Dated: 03.06.2025

**"ANNEXURE-C" TO THE INDEPENDENT AUDITORS' REPORT**

(Referred to in paragraph 3 under 'Report on Other Legal and Regulatory Requirements' section of our report to the Members of Punjab Communications Limited of even date)

**Directions under section 143(5) of the Companies Act, 2013 issued by the Comptroller & Auditor General of India**

As per the directions issued under Section 143(5) of the Act, we report that:

1. Yes, the company has system in place to process all the accounting transactions on a day-to-day basis through the IT system.
2. As informed to us, there is no case of the waiver/write-off of debts/loans/interest during the year under review.
3. No grants have been received by the company during the year under audit.
4. As informed to us, there is no dispute in any contract for the supply of hardware or software.
5. As informed to us, the company does not provide manpower services to any agency. Therefore, it is not applicable.
6. As per information and explanations provided to us, no franchise agreement had been entered into by the company during the year under audit.
7. As per information and explanations provided to us, no cases have come to our notice wherein software, hardware and IT-enabled systems are redundant/outdated.
8. No grants/subsidies have been received by the company during the year under audit.

For and on behalf of  
**Ashwani & Associates**  
**Chartered Accountants**  
FRN: 000497N  
by the hand of

Arvind Jain  
*Partner*  
Membership No.:097549  
UDIN:25097549BMGQJB6264

Place: Ludhiana  
Dated: 03.06.2025

**COMPLIANCE CERTIFICATE**

We have conducted the audit of accounts of **PUNJAB COMMUNICATIONS LIMITED** for the year ended **March 31<sup>st</sup> 2025** in accordance with the directions/sub-directions issued by the Comptroller and Auditor General of India under Section 143(5) of the Companies Act, 2013 and certify that we have complied with all the Direction/Sub-directions issued to us.

For and on behalf of  
**Ashwani & Associates**  
**Chartered Accountants**  
FRN: 000497N  
by the hand of

Arvind Jain  
*Partner*  
Membership No.:097549  
UDIN:25097549BMGQJB6264

Place: Ludhiana  
Dated: 03.06.2025

**COMMENTS OF THE COMPTROLLER AND AUDITOR GENERAL OF INDIA UNDER SECTION 143 (6) (b) OF THE COMPANIES ACT 2013 ON THE FINANCIAL STATEMENTS OF PUNJAB COMMUNICATIONS LIMITED FOR THE YEAR ENDED 31 MARCH 2025**

The preparation of financial statements of Punjab Communications Limited for the year ended 31 March 2025 in accordance with the financial reporting framework prescribed under the Companies Act, 2013 (Act) is the responsibility of the management of the Company. The statutory auditors appointed by the Comptroller and Auditor General of India under Section 139(5) of the Act are responsible for expressing opinion on the financial statements under Section 143 of the Act based on independent audit in accordance with the standards on auditing prescribed under Section 143(10) of the Act. This is stated to have been done by them vide their Audit Report dated 03.06.2025.

I, on behalf of the Comptroller and Auditor General of India, have conducted a supplementary audit of the financial statements of Punjab Communications Limited for the year ended 31 March 2025 under Section 143(6)(a) of the Act. This supplementary audit has been conducted independently without access to the working papers of the statutory auditors and is limited primarily to inquiries of the statutory auditors and Company personnel and a selective examination of some of the accounting records.

Based on my supplementary audit, I would like to highlight the following significant matters under Section 143(6)(b) of the Act which have come to my attention and which in my view are necessary, for enabling a better understanding of the financial statements and the related audit report:

**A. Comment on Profitability****Statements of Profit and Loss****Revenue from Operations (Note 25): ₹1721.43 lakh**

1. The above includes ₹77.20 lakh towards unbilled revenue recognized for pending installation and commissioning obligations of various contracts. As per significant accounting policy of the Company on revenue recognition read with para-31 of Ind AS-115, "An entity shall recognize revenue when it satisfies a performance obligation by transferring a promised goods or service to a customer." Since the company has not fulfilled the performance obligation, recognition of revenue resulted in non-compliance with provisions of Ind AS-115 and overstatement of 'Revenue from Operations' and overstatement of 'Trade Receivables' by ₹ 77.20 lakh with consequent understatement of loss for the year to that extent.

**B. Comment on Disclosure**

2. As per para-41 of Ind AS-1 (Presentation of financial statements), "When an entity reclassifies comparative amounts, it shall disclose; the nature of the reclassification, the amount of each item or class of items that is reclassified; and the reason for the reclassification." The company has reclassified comparative figures of Other Financial Assets (Note 5), Other Non-Current Assets (Note 7), Trade Receivables (Note 9), Other Financial Assets (Note 13) and Other Current Assets (Note 14). however, disclosure in line with Ind AS 1 was not complied.

For and on behalf of  
the Comptroller & Auditor General of India

Place : Chandigarh  
Date : 11.11.2025

Sd/-  
(Nazli J. Shayin)  
Principal Accountant General (Audit)  
Punjab, Chandigarh



## BOARDS' REPORT

Your Board have pleasure in presenting the Forty Fourth Annual Report of your Company together with the Audited Statement of Accounts for the Financial Year ended on 31<sup>st</sup> March, 2025 along with Independent Auditors' Report thereon and Secretarial Audit Report for the financial year under report.

### Financial Results

(Rs. In lacs)

Particulars	2024-25	2023-24
Gross Income	2579.77	2200.72
Expenditure	2683.40	2471.81
Exceptional item	-65.77	-1286.31
Total expenditure	2617.63	1185.50
Profit before tax	-37.86	1015.22
Profit/(Loss) after tax	-37.86	1015.22
Other comprehensive Income/(Loss)	9.85	3.68
Total Comprehensive Income/(Loss)	-28.01	1018.90
Dividend	Nil	Nil
Paid up equity	1202.36	1202.36
Profit/(Loss) appropriated to General Reserve	Nil	Nil
Profit/ (Loss) Account (Retained Earnings)	-6555.49	-6527.48
Reserves (Including Capital Reserves)	1650.26	1678.26
Net Property Plant and Equipment & Investment Property	389.82	371.47
Capital employed	2971.63	2932.23
Earning/(Loss) per share (in Rs.)	-0.31	8.44
Cash earning/(loss) per share (in Rs.)	-0.15	8.61
Book value per share (in Rs.)	23.75	23.98

### Web-link of Annual Return

The copy of Annual Return pursuant to the provisions of sub-section (3) of Section 92 of the Companies Act, 2013 is placed on the website of the company and web link of annual return is: <https://puncom.com/agm-egm-related-information/>

### Meetings

During the year, Five Board meetings were duly convened and held. The details of which are given in the Corporate Governance Report. The intervening gap between the meetings was within the period as prescribed under the provisions of Companies Act, 2013, SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (herein after referred to as "Listing Regulations") and Secretarial Standards (SS)-1 on Meetings of Board of Directors.

### Directors Responsibility Statement

Pursuant to the requirement under Section 134(5) of the Companies Act, 2013, with respect to Directors' Responsibility statement, it is hereby confirmed:

- That in the preparation of the Annual Accounts for the Financial Year ended 31<sup>st</sup> March, 2025, the applicable Indian Accounting Standards have been followed along with proper explanation relating to material departures.
- That the Directors have selected such Accounting Policies and applied them consistently and made judgments and estimates that are reasonable and prudent so as to give a true and fair view of the state of affairs of the company at the end of the financial year and of the profit and loss of the company for the year under review.
- That the Directors have taken proper and sufficient care for the maintenance of adequate Accounting Records in accordance with the provisions of the Companies Act, 2013, for safeguarding the Assets of the Company and for preventing and detecting fraud and other irregularities.
- That the Directors have prepared the Annual Accounts for the Financial Year ended 31<sup>st</sup> March, 2025 on a going concern basis; and
- That the Directors have laid down Internal Financial Controls to be followed by the Company. However such Internal Financial Controls are adequate and were operating effectively.
- That the Directors have devised proper systems to ensure compliance with the provisions of all applicable laws and that such systems were adequate and operating effectively.

### Frauds reported by Auditors u/s 143(12)

Your company has complied with all the provisions of Section 143 of the Companies Act, 2013. Hence, there are no frauds reported by the Auditors other than those which are reportable to the Central Government. Further, no fraud has been reported to the Central Government.

### Declaration by Independent Director(s)

All the Independent Directors on the Board of Puncom have given their respective declaration under Section 149(7) that they meet the criteria of independence, as per the provisions of sub-section (6) of Section 149 of Companies Act, 2013 along with

Regulation 16 (b) & Regulation 25 of SEBI Listing Regulations. All the independent directors of the company has declared that they have registered themselves with databank of Independent Directors as maintained by Indian Institute of Corporate Affairs in compliance with Rule 6(1) of Companies (Appointment & Qualification of Directors) Rules, 2014. Accordingly, the Board has formed a satisfactory opinion regarding integrity, expertise and experience of the independent directors after undertaking due assessment of the veracity of the declaration made by them.

All the independent directors of your company except Mr. Manjeet Singh Dhillon ITS (Retd.) are not required to pass the online proficiency self-assessment test and falls under the exemption category. Mr. Manjeet Singh Dhillon, ITS (Retd.) has registered himself with Independent Director Online Databank in year 2025 and accordingly he is required to pass the test within two (2) years of his registration.

#### **Company's Policy relating to Directors appointment, payment of remuneration and discharge of their duties:**

Pursuant to MCA notification G.S.R. 463 (E) dated 05<sup>th</sup> June, 2015, our company, being a government company is exempted from the given requirement. However, the company has in place a nomination & remuneration policy covering the aspects as provided under Section 178(3) of the Companies Act, 2013 and is available on the website of company at <https://puncom.com/wp-content/uploads/2025/04/Nomination-and-Remuneration-Policy.pdf>

**Explanations or comments by the Board on qualification(s), reservation(s) or adverse remark(s) or Matter of Emphasis are as follows:**

#### **Management Reply to Statutory Auditors' Remarks**

M/s Ashwani & Associates, Chartered Accountants, were appointed as Statutory Auditors of the Company for the Financial Year 2024-25. Following are the 'Basis for Adverse opinion' as pointed out by the Auditors in their Independent Auditors Report dated 3<sup>rd</sup> June, 2025

#### **Basis for Adverse Opinion**

- I. As per the company's stated accounting policy, as per Note 2(vii)(a) to the Financial Statements, inventory is to be valued using the FIFO Method. However, the inventory of raw materials is valued on the basis of "last purchase rate" and is carried in the Balance Sheet at Rs.1156.59 lacs (gross) as at 31.03.2025 (Note No. 8). The Management has not provided us the valuation of the inventory as per the FIFO Method. The calculation of raw material of inventory as per the last purchase cost is also not in compliance with the provisions of Ind AS 2 on Inventories. Further, the gross value of inventories of raw material as at 31.03.2025 is being carried out in the Balance Sheet at Rs.1156.59 lacs. Whereas, as per the ERP data gross value of inventories of raw material as at 31.03.2025 comes to Rs.1663.58 lacs. The resulting difference of Rs.506.99 lacs is pending to be reconciled as at 31.03.2025.
- II. As per the Company's accounting policy disclosed at Note No. 2(vii)(b), cost of work in process includes cost of material plus direct labour. However, the inventory of work in process carried in the Balance Sheet at Rs.73.26 lacs (Note No. 8 of the Financial Statements) has been valued only at material cost. Further, the material cost is calculated on the basis of last purchase rate method.
- III. As per the Company's accounting policy disclosed at Note No. 2(vii)(c), cost of finished sub-assemblies includes cost of material plus overheads apportioned on the same. However, the inventory of finished sub-assemblies carried in the Balance Sheet at Rs.482.75 lacs (Note No. 8 of the Financial Statements) has been valued only at material cost. Further, the material cost is calculated on the basis of last purchase rate method.
- IV. As regards net trade receivables amounting to Rs.974.76 lacs as at 31.03.2025, management is of the view that the same are good and recoverable in due course and hence, no further provision is required. Out of the above trade receivables balances to the extent of Rs.306.67 lacs are outstanding for more than three years. In the absence of appropriate audit evidences including balance confirmations, correspondence from parties and data in respect of future progressive payments, we are unable to comment on the receivability of balance outstanding trade receivables outstanding for more than three years amounting to Rs. Rs.306.67 lacs and the possible impact on the loss for the year ended on that date and on the balance of trade receivables as at 31.03.2025.
- V. As regards net trade payables amounting to Rs.1449.10 lacs as at 31.03.2025, management is of the view that the same are undisputed and payable in due course. Out of the above trade payables balances to the extent of Rs.1253.76 lacs are outstanding for more than three years. In the absence of appropriate audit evidences including balance confirmations and correspondence from parties, we are unable to comment on the correctness of balance outstanding of trade payables as at 31.03.2025.
- VI. As required by Ind AS 109 Financial Instruments, the company should have an accounting policy to estimate Expected Credit Loss (ECL) for measuring impairment of its trade receivables and other financial assets. However, we observed that the company is not following any accounting policy to estimate ECL. In the absence of estimation of ECL as at 31.03.2025, we are unable to comment on the possible impact on the loss for the year ended on that date.

As a consequence, the above-mentioned material misstatements are deemed to be pervasive to the financial statements. The effect of the misstatements on the financial statements have not been determined because it was not practical to do so.

Accordingly, due to the significance of the matters described above, the financial statements do not present fairly, in all material respects, the financial position of the Company as at 31<sup>st</sup> March, 2025, and its financial performance and cash flows for the year ended, in accordance with the Indian Accounting Standards specified under Section 133 of the Companies Act, 2013, read with the relevant rules issued there under.

## Key Audit Matters

Except for the matters described in the *Basis for Adverse Opinion* section, we have determined that there is no other key audit matter to communicate in our report.

### Management Remarks on “Basis of Adverse Opinion”

The Management is of the strong view that the “**Adverse Opinion**” given by the Statutory Auditor is erroneous, based both upon the facts as well as the principles laid down in Ind AS 109 and SA 705 and 706, laying down certain grounds for the Auditor’s Opinion according to which an auditor can provide an “**Adverse Opinion**” on the audited financial results only after **obtaining the sufficient appropriate audit evidence with a conclusion which is both material and pervasive** to the Financials. The relevant provisions are reproduced hereunder:

#### “SA 705

##### Adverse Opinion

8. The Auditor shall express an **Adverse Opinion** when the Auditor, **having obtained sufficient appropriate audit evidence**, concludes that misstatements, individually or in the aggregate, **are both material and pervasive** to the Financial Statements.

##### Disclaimer of Opinion

9. The Auditor shall **Disclaim an Opinion** when the Auditor is **unable to obtain sufficient appropriate audit evidence** on which to base the Opinion, and the Auditor concludes that the possible effects on the Financial Statements of undetected misstatements, if any, **could be both material and pervasive**.

10. The Auditor shall **Disclaim an Opinion** when, in extremely rare circumstances involving multiple uncertainties, the Auditor concludes that, **notwithstanding having obtained sufficient appropriate audit evidence** regarding each of the individual uncertainties, it is not possible to form an Opinion on the Financial Statements due to the potential interaction of the uncertainties and their possible cumulative effect on the Financial Statements.”

As clearly evident, as per SA 705 in case an Auditor fails to determine the impact of his qualifications, it cannot be a ground for Adverse Opinion. At the best it can be a case of **Disclaimer of Opinion** on such items. However, all the points from I to VI in **Basis for Adverse Opinion** of the Statutory Auditor’s Report ultimately express inability of the Statutory Auditor to determine the impact of such items. Unless a Statutory Auditor is able to quantify and ascertain the impact of his observations on the Financial Statements, no **Adverse Opinion** can be expressed. In case of an **Adverse Opinion** the Statutory Auditor has to bring out precisely the impact of his observations on the various components of Revenue Statement and/or Balance Sheet of the entity. Further, principles laid down in Ind AS 109 with regard to ECL model lays down that in case of trade receivables simplified approach with regard to provision can be adopted and no complicated model of ECL may be required. Hence, provision in respect of trade receivables can be worked out looking at the conduct of various accounts and legal cases if any in such cases. Non receipt of confirmations from the trade receivables and the trade payables can be a subject matter of qualification but not for an **Adverse Opinion**. All the above remarks were presented to the Statutory Auditor for his consideration. Lastly, such qualifications given by the Auditor have been given for the first time. Thus, the management hereby expresses its reservations/ dissent on the audit report dated 3<sup>rd</sup> June, 2025 on Audited Financial Results for the period ended 31<sup>st</sup> March, 2025. However, the management shall pursue the matter and will look into the probable causes & corrective actions to be taken by the company internally, in this regard.

### Particulars of Loans and Guarantees under Section 186 of the Companies Act, 2013

The particulars with respect to Loans and Guarantees under Section 186 of the Companies Act, 2013: **NIL**

### Particulars of Related Party Transactions

**Under Companies Act, 2013:** Puncom has not entered into any Related Party Transaction as per the provisions of Section 188(1) of the Companies Act, 2013 during the financial year under report. The required form AOC-2 has been appended as **Annexure 1** to this report.

Further, the disclosures related to Related Party Transactions are also detailed in Note-12 and Note-39 of Notes to Accounts of Financial Statements for the year ended 31<sup>st</sup> March, 2025. There are no materially significant related party transactions which have potential conflict with the interest of the Company.

**Under Regulation 34(3) of Listing Regulations, 2015:** Puncom has not entered into any Related Party Transaction as per the Listing regulations and the disclosures as per Schedule V of the said regulations are as follows:

1.	Loans and advances in the nature of loans to Subsidiaries	NIL
2.	Loans and advances in the nature of loans to Associates	NIL
3.	Loans and advances in the nature of loans to firms/companies in which Directors are interested	NIL
4.	Acceptance of any amount in the form of loans and advances in the nature of loans from its Holding Company	NIL

There are no transactions of the company with any person or entity belonging to Promoter/Promoter Group, holding 10% or more shareholding in the company during the financial year under review.

**State of the Company's Affairs**

During the Financial Year 2024-25, Puncom succeeded to increase the sales by approx 9% as compared to the previous Financial Year. Our Company had bagged two big tenders during the Financial Year 2024-2025, one from Southern Railway, Tambaram (Chennai), which is a turnkey project having value of Rs.10.59 crore and the another one is from RRVPNL, Jaipur i.e. Power Sector (PLCC & Protection coupler ) having value of Rs 13 crore . Power sector tender of RRVPNL will be completed in two years, one lot in Financial Year 2025-2026 and 2<sup>nd</sup> Lot in Financial Year 2026-2027. We are also trying to grab maximum work from private parties by approaching/ contacting them (Railway & Power sector) related to Mux, Power Plant, Control equipments, PLCC and LMUs. Beside this Company is also participating aggressively in new technology tenders IP- MPLS, Surveillance and Railway coach guidance equipments.

**Corporate Plan/ Market Scenario of our products**

As most of our products have completed their life, Puncom is still striving with some relevant products. Here is market status of our products.

1. **LMU (Line Matching Unit):-** It is a low cost product used to couple the high frequency communication signal to high voltage powerline. Puncom is very competitive in this product compared to our competitors and supplying it to different State Power Transmission companies. This product being the outdoor unit has a life so power transmission companies have to replenish it after some time. New state transmission corporations are being explored where LMU can be supplied.

Puncom is also making arrangements with M/s General Electric (M/s GE) for supply of LMUs in Indian market.

2. **PLCC (Power Line Carrier Communication):-** Voice and low rate data using modem is modulated to high frequency & after power amplification it is transmitted over high voltage power line. Puncom is having analog PLCC system whose demand is on decline, but due to low cost compared to digital PLCC, some power transmission companies are still opting it. This product is normally deployed with Protection coupler (to send commands for relay operation to connect/disconnect power station/substation from power transmission line) which Puncom has to outsource from other companies. To compete, Puncom has tested its PLCC at preliminary level with Protection coupler of ZIV Spain and got it type tested also.

3. **V-Mux (Versatile Multiplexer):-** V-Mux provides full range of managed voice and data services in E1(2 megabits/sec) stream used by Railways at different locations. But as Railways is upgrading to higher number of ports and speed, this product is also losing demand. Puncom is getting orders of this product in small quantity where higher end equipment is not required.

As Railways has shifted to voice communication on VOIP and backbone communication on IP-MPLS. Puncom has empanelled companies for Integrated multiplexer and IP-MPLS routers to execute railway projects.

4. **CCEO (Control Communication Equipment for OFC):-** It is two wire omni -directional voice communication system used for communication between control room and substation and level crossing gates. Call control is through dual tone multi frequency. This product was developed a few years back for railways and we got a few orders on zone basis demand and criterion as some other zones are opting other ways of communication. (like IP/Ethernet based products).

5. **Power Plant (48V/25A/12.5A) :-** Railways is buyer of this product and still in demand but cost of product is higher compared to the competitors. Puncom has reduced its cost by 20% by making alternatives of costly components & changes in system.

As our products are in low demand, Puncom is exploring Railway zones and Power transmission subdivisions where small quantity orders can be sought.

Puncom is undertaking annual maintenance/repair contracts of their own products from various customers which contribute good revenue. It also highlights that Puncom is always ready to provide after sales support to customers.

**Telecom Scenario in India and Puncom approach**

For Indian telecommunications industry, 2022 was a significant year, with the services taking another generational leap with the launch of 5G services in the country. The digital infrastructure industry stood up to the challenge and commenced the task of densification of networks, so demand of devices which support 5G primarily focusing in areas like smart class rooms, precision farming, intelligent transportation and healthcare is increased. Government of India has launched the production linked incentives scheme to give incentives on basis of domestic manufacturing of telecom and networking products. Presently Puncom's main customers are Railways and Power transmission corporations (center & states). Most of products were developed before 2010, now they are not technologically competitive but there are some areas where customer demand is low cost solution, Puncom is supplying its products (like PLCC and Multiplexer) to such areas. Areas where high end product is required, Puncom is bidding by empanelling the manufacturers e.g. IP-MPLS & Integrated Mux. Puncom is also making arrangement for supply of LMU.

**Reserves and Surplus**

Due to losses in the current year, no amount was carried over to Reserve and Surplus. Instead, the reserve have seen utilized to the extent of Rs.28 lacs.

**Dividend**

Due to losses in the current year, the Directors of the Company do not recommend any dividend for the Financial Year 2024-25.

## Material changes and Commitments after the close of the Financial Year

The particulars with respect to material changes and commitments affecting the financial position of the company which have occurred between the end of the financial year i.e. 31<sup>st</sup> March, 2025 till the date of this report i.e. 26<sup>th</sup> August, 2025 under Section 134(3)(l) of the Companies Act, 2013 is NIL

## Conservation of Energy, Technology Absorption and Foreign Exchange Earnings and Outgo:

### a) Conservation of Energy

- i) Steps taken & impact on conservation of energy:

#### Steps taken:

We have continued with the practice of switching off the supply to the areas where the normal lights are not required or where the production work is not taking place. There are approximately 3000 tube lights in our building-B-91, which we are slowly and steadily changing to LED tubes.

#### Impact:

The consumption has reduced due to the above measures taken.

- ii) Steps taken for utilizing alternate sources of energy:

The system is in place for alternate sources of energy.

- iii) Capital investment on energy conservation equipments : **NIL**

### b) Technology Absorption

- i) Efforts made towards technology absorption:

Efforts are made from time to time towards technology absorption, adoption and innovation.

- ii) Benefits derived:

Company is able to achieve significant cost reduction and improvement in the products.

- |   |   |     |
|---|---|-----|
| iii) Technology imported (during the last three years)                          | : | NIL |
| Details of technology imported  | : | N/A |
| Year of Import  | : | N/A |
| Whether the technology has been fully absorbed                                  | : | N/A |
| If not absorbed, areas where absorption has not taken place and reasons thereof | : | N/A |

- iv) Expenditure incurred on Research and Development

(Rs. In Lacs)

Particulars	FY 2024-25 (Current Year)	FY 2023-24 (Previous Year)
Capital	NIL	NIL
Recurring	NIL	NIL
Total R&D expenditure as a percentage of total turnover	NIL	NIL

### c) Foreign Exchange Earnings and Outgo

The foreign exchange earnings and outgo during the Financial Year 2024-25 in terms of actual inflows and actual outflows is given as follows:

(Rs. In Lacs)

Particulars	FY 2024-25 (Current Year)	FY 2023-24 (Previous Year)
<b>EARNINGS</b>		
F.O.B Value of Exports	NIL	NIL
<b>OUTGO</b>		
i. CIF Value of Import of Raw Materials	155.63	55.53
ii. Components & Spares	NIL	NIL
iii. Capital Goods	NIL	NIL
iv. Repair & Maintenance (P&M) imports	NIL	NIL
v. Foreign travel & others	NIL	NIL

## Risk Management Policy

The requirement of establishing Risk Management Committee is not applicable to our company. However, the Risk Management Policy is still in place and was amended to incorporate the provisions of Regulation 21 of SEBI (Listing Obligations and Disclosure Requirements), Regulations, 2015.

## Corporate Social Responsibility (CSR)

As per the provisions of Section 135 of the Companies Act, 2013, every company having net worth of Rupees Five Hundred crore or more or turnover of Rupees One Thousand crore or more or a net profit of Rupees Five crore or more during any financial year is required to spend in every financial year at least 2% of the average net profits made during the three immediate preceding financial years on CSR activities. We would like to inform you that as per applicable provisions of Companies Act, 2013, there is average net loss and accordingly our company is not liable to spent any amount under CSR obligations for the year under review. However, our company has approved CSR policy of the company in its 225<sup>th</sup> Board meeting held on 7<sup>th</sup> August, 2024.

## Composition of Committees of the Board

The Audit Committee, Nomination and Remuneration Committee & Stakeholders Relationship Committee are duly constituted as per applicable provisions of SEBI (LODR) Regulations, 2015 and Companies Act, 2013, the details of which are mentioned in the Corporate Governance report annexed herewith.

## Board Evaluation

Pursuant to the provisions of the Companies Act, 2013 and Regulation 17(10) of Listing Regulations read with subsequent MCA notification G.S.R. 463 (E) dated 5<sup>th</sup> June, 2015, the Board evaluation procedure is not applicable on us (exempted to Govt. Cos.), however there is a system in place for evaluation of performance of the Board, its committees and individual directors.

The Nomination and Remuneration Committee considered the exemption provided to the Government Companies and decided that without taking the benefit of the exemption, the members shall voluntarily evaluate the performance of the directors during the Financial Year 2024-25. Further, the members decided to evaluate the performance of the KMP's only during the Financial Year 2024-25, as the committee members due to their roles & responsibilities have very less interaction with the Senior Management/ HOD's of the Company, thus their evaluation is not possible by the committee. The performance of Independent Directors was evaluated by the entire Board (except by the Director being evaluated) in their 229<sup>th</sup> Meeting held on 3<sup>rd</sup> June, 2025.

## Change in the nature of business

During the year 2024-2025, there was no significant change in the nature of Business of the Company. The company only expanded its operations as per the amended Objects Clause of the Memorandum of Association of the Company.

## Directors and Key Managerial Personnel

Pursuant to Section 2(51) and 203 of the Companies Act, 2013 read with related rules, the Key Managerial Personnel of the company as on the date of report are as follows:

1. Sh. Parminder Pal Singh Sandhu, IAS, Managing Director
2. CA Saurav Gupta, Chief Financial Officer\*
3. CS Pratima Yadav, Company Secretary

\* CA Saurav Gupta was appointed as Chief Financial Officer of the Company on 12.06.2025 pursuant to Government Order in place of CA Ramesh Goel.

Following changes, in the constitution of Board of Directors, took place during the period under review upto 26<sup>th</sup> August, 2025 on account of change in nomination by Punjab Information & Communication Technology Corporation Limited (Punjab Infotech) and otherwise from time to time.

Sr. No.	Name	Designation	Period of Directorship
1.	Dr. V. P. Chandan, IRSSE (Retd.)	Independent Director	12.01.2015 to 11.01.2025
2.	Sh. Tejveer Singh, IAS*	Chairman	04.09.2023 to 06.05.2025
3.	Sh. Mohinder Pal, IAS*	Sr. Vice Chairman	11.07.2022 to 06.05.2025
4.	Sh. Rahul Chaba, IAS	Director	06.05.2025 to 26.08.2025
5.	Sh. Manjeet Singh Dhillon, ITS (Retd.)	Independent Director	11.01.2025 & continuing
6.	Sh. Kamal Kishor Yadav, IAS	Chairman	06.05.2025 & continuing
7.	Sh. Sandeep Hans, IAS**	Director	26.08.2025 & continuing

\* Sh. Kamal Kishor Yadav, IAS was appointed as Director on the Board in the capacity of Chairman of the company w.e.f. 6<sup>th</sup> May, 2025 in place of Sh. Tejveer Singh, IAS and Sh. Rahul Chaba, IAS was appointed as Director on the Board of the company w.e.f. 6<sup>th</sup> May, 2025 in place of Sh. Mohinder Pal, IAS.

\*\* Sh. Sandeep Hans, IAS was appointed as Director on the Board in the capacity of Sr. Vice-Chairman of the company w.e.f. 26<sup>th</sup> August, 2025 in place of Sh. Rahul Chaba, IAS

In terms of Section 152 of the Companies Act, 2013, Sh. Parminder Pal Singh Sandhu, IAS shall retire by rotation at the

ensuing Annual General Meeting and being eligible, offers himself for re-appointment.

#### **Details of Puncom's Subsidiaries**

Puncom has one immaterial subsidiary, namely M/s Punjab Digital Industrial Systems Limited which has been ordered by the Hon'ble Punjab and Haryana High Court to be wound up on 20<sup>th</sup> February, 2009. All the formalities in this regard for the company has been completed. However, it is pertinent to point out that with the existence of National Company Law Tribunal (NCLT) / National Company Law Appellate Tribunal (NCLAT), the winding up case has been transferred from Hon'ble Punjab & Haryana High Court to NCLT / NCLAT. The National Company Law Tribunal (NCLT) is yet to issue the dissolution order in respect of subsidiary company namely M/s Punjab Digital Industrial Systems Limited.

#### **Deposits**

The particulars with respect to Deposits under Section 73 of the Companies Act, 2013 are: **NIL**.

#### **Details of Significant and Material orders passed**

During the financial year under report, no significant order(s) was/were passed by Courts, Tribunals affecting the going concern status and operations of the company in future.

#### **Internal Financial Controls**

The Company has adequate internal financial controls with reference to financial statements. However, the Statutory Auditors in its Independent Audit Report dated 3<sup>rd</sup> June, 2025 has given its report on Internal Financial Controls as Annexure B and is summarized as follows :-

- (a) The company did not have an appropriate internal control system for correct valuation of inventory. Further, the internal control system for identification & allocation of overheads to inventory is also not followed. These could potentially result in material misstatements in the company's inventory, and Consumption. (Refer to para "Basis for adverse opinion" in the independent Auditor's report)
- (b) The company did not have an appropriate internal control system for customer balance confirmation, customer balance reconciliation and ageing analysis of outstanding trade receivables, which could potentially result in material misstatements in the company's trade receivables. (Refer to para "Basis for adverse opinion" in the independent Auditor's report)
- (c) The company did not have an appropriate internal control system for supplier balance confirmation, supplier balance reconciliation and ageing analysis of outstanding trade payables, which could potentially result in material misstatements in the company's trade payables. (Refer to para "Basis for adverse opinion" in the independent Auditor's report).

As per opinion of Statutory Auditor, the Company has not maintained adequate internal financial controls over financial reporting and such internal financial controls over financial reporting were not operating effectively as of 31<sup>st</sup> March, 2025, based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India.

#### **Non-maintenance of Cost Records**

The disclosure with respect to maintenance of cost records as specified by the Central Government under sub-section (1) of Section 148 of the Companies Act, 2013, is not required by the Company and accordingly no such accounts and records are made and maintained.

#### **Disclosure under IBC**

There is no application made or any proceedings pending under the Insolvency and Bankruptcy Code, 2016 (31 of 2016) during the year under review. Accordingly, the status as at end of current Financial Year may be treated as NIL.

#### **Disclosure on difference in valuation during OTS**

No fresh loans were taken from Banks and Financial Institutions during the reporting period. Accordingly there is NIL difference between valuation done at time of one time settlement and valuation done while taking loan from Banks or Financial Institutions.

#### **Vigil Mechanism/Whistle Blower Policy**

The company has its "Vigil Mechanism/Whistle Blower Policy" in place. In accordance with the requirements of Regulation 4(2)(d)(iv) and Regulation 22 of Listing Regulations read with under Section 177 of the Companies Act, 2013, Smt. Indu Walia, heading the Production, ISD, QA and TBD Division, has been appointed as Vigilance and Ethics Officer. The web link for the policy is <https://puncom.com/wp-content/uploads/2025/04/Whistle-Blower-Policy.pdf>

#### **Disclosure relating to Remuneration of Directors and KMP:**

##### **A. Disclosure under Rule 5 (1) of Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014:**

- a) Ratio of the remuneration of each director to the median remuneration of the employees of the company for the financial year under report:

S. No.	Name of the Director	Median Remuneration of employees (Rs. in lacs)	Ratio
1.	Sh. Parminder Pal Singh Sandhu , (IAS)*	9.86	NIL

\*No remuneration was paid to Sh. Parminder Pal Singh Sandhu, (IAS) during the Financial Year 2024-25.

**b) Percentage increase in remuneration of each director, Chief Financial Officer, Chief Executive Officer, Company Secretary or Manager, if any, in the financial year: There are three KMP covered under this and details are:-**

1. CA Ramesh Goel, CFO (Joined the Company on 09.08.2022). Increase in remuneration has been given @ 10 % wef 09.08.2024 as per contractual terms agreed by the Company with him at the time of his appointment.
2. CS Pratima Yadav having an increase of 5.80 % in remuneration during the year Vis a Vis previous year.  
Remunerations exclude LTA, Leave Encashment and Gratuity.
- c) Percentage decrease in the median remuneration of employees in the Financial Year 2024-25 is 2.09%
- d) Number of Regular Employees on rolls of the Company as on 31/03/2025 was 113 (including 7 employees on deputation to other Company/ Corporations).

**e) Average percentile increase already made in the salaries of employees other than the managerial personnel in the last financial year and its comparison with the percentile increase in the Managerial Remuneration and justification thereof and point out if there are any exceptional circumstances for increase in the managerial remuneration:**

Average increase in Remuneration is equivalent to the rate of inflation declared by state for the purpose of D.A. The Company, being Public Sector Undertaking (PSU) of Punjab Government, follows applicable pay-scales as per the Service Rules as amended from time to time through wage revision agreement executed with Employees Union from time to time and duly approved by the Board of Directors of the Company, uniformly for all its employees as per the respective designation and tenure of employee with the company.

**f) Affirmation that the remuneration is as per the remuneration Policy/Service Rules etc. of the company:**

Yes, the remuneration is as per Remuneration Policy/Service Rules/requisite approvals of the company.

**B. Disclosure under Rule 5(2) of Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014**

The list of the top ten employees in terms of Remuneration drawn during the FY 2024-25 is as follows:

Sr. No.	Name	Design ation	Remun eration Received in FY 2024- 25 (Rupees)*	Nature of employment (whether contractual or otherwise)	Qualif ications and Exper ience	Date of Commence- ment of Employment	Compl eted Age in years	Last emplo yment held	Percent age of equity shares held	Whether relative of any director or manager if so, name of such director/ manage)
1	Mr. Rameh Goel**	CFO	27,89,032	Contractual	B.Com, FCA 31 years	09.08.2022	58	DCM Limited	Nil	No
2	Ms. Indu Wallia	AGM	15,65,886	Regular	MSc (Physics), PGDBA (Opera tion), MCA 33years	30.09.1991	56	Nil	Nil	No
3	Mr. Sudhir Dhand	Sr. Manager	14,72,466	Regular	B. Tech (ECE) 33 years	03.09.1991	56	Nil	Nil	No
4	Mr. Sandeep Belsare	Sr. Manager	14,06,682	Regular	BE (ECE) 29years	18.10.1995	55	Nil	Nil	No
5	Ms Sneh Aggarwal	Sr. Manager	13,67,269	Regular	Diploma (ECE) & AMIE 35 years	24.07.1989	56	Nil	Nil	No
6	Mr. Kailash Chander	Manager	13,28,784	Regular	BA 29 years	07.08.1997	54	Saraya Sugar Mills	Nil	No
7	Mr. Ajay Gupta	Manager	13,27,370	Regular	DIP(ECE), & AMIE (ECE) 35 years	17.07.1989	56	Nil	Nil	No



8	Mr. Raman Khanna	Manager	12,72,231	Regular	Diploma (ECE) & AMIE (ECE) 36 years	18.08.1989	55	Nil	Nil	No
9	Mr. Rajesh Kumar Soni	Manager	12,70,232	Regular	Diploma (ECE) & AMIE 34 years	13.08.1991	55	Nil	Nil	No
10	Mr. Jogesh Laroia	Manager	12,54,108	Regular	Diploma (ECE) & BE (ECE) 34 years	01.04.1991	54	Nil	Nil	No

\*Does not Include Leave Encashment & Gratuity on Retirement / Relieving.

\*\* CA Ramesh Goel, Chief Financial Officer was relieved on 12.06.2025 pursuant to Government Order and in his place CA Saurav Gupta has been appointed as Chief Financial Officer of the Company w.e.f. 12.06.2025.

There are no such employees who have been paid annual remuneration of Rs. 102.00 lacs or above and a monthly remuneration of Rs. 8.50 lacs and above in case of employee worked for a part of the year.

### Management Discussion and Analysis Report

The Management Discussion and Analysis Report for the year under review as stipulated under the Schedule V of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 and Regulation 34(2)(e) of Listing Regulations is appended as **Annexure 2** and is an integral part of this report.

### Corporate Governance Report

The Corporate Governance Report for the year under review as stipulated under the Schedule V of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, is appended as **Annexure 3** and is an integral part of this report.

### Secretarial Audit Report

The Board pursuant to the provision of Section 204 of the Companies Act, 2013 read with Rule 9 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014, has appointed M/s S.V. Associates, Practicing Company Secretary, having Membership No.A38204 to conduct Secretarial Audit for the FY 2024-25.

M/s S.V. Associates, Practicing Company Secretary have carried out the Secretarial Audit for the financial year ended 31<sup>st</sup> March, 2025 and the Secretarial Audit Report in Form No. MR-3 is annexed herewith this report as **Annexure 4** and forms part of the report.

### Compliance with applicable Secretarial Standards

The Company has duly complied with all applicable secretarial standards as referred under Section 118 of Companies Act, 2013 and as issued by ICSI during the year under review.

### Sexual Harassment of Women at Workplace: Internal Committee

In compliance with the provisions of Section 21 read with Rule 14 of the Sexual Harassment of Women at Workplace (Prevention, Prohibition & Redressal) Act, 2013 ('Act') and Rules made there under, the Company has constituted Internal Complaints Committees (ICC).

During the year, No complaint with allegations of sexual harassment has filed with the Company and the details are as follows:-

a)	No. of Complaints filed during the Financial Year 2024-25	NIL
b)	No. of Complaints disposed off during the Financial Year 2024-25	NIL
c)	No. of Complaints pending as on end of the Financial Year 2024-25	NIL
d)	No. of Complaints pending for a period exceeding ninety days	NIL

Apart from it, three (03) workshop or awareness programme against sexual harassment were carried out during the financial year under report.

### Maternity Benefit Act, 1961

The Company has complied with all applicable provisions of Maternity Benefit Act, 1961 during the year under review.

### Cautionary Statement

Certain statements in the Boards' Report describing the Company's objectives, projections, estimates, expectations or predictions may be forward-looking statements within the meaning of applicable laws, rules and regulations. Actual results might differ from those expressed or implied. The statements and figures made in this report is based on the inputs as received from respective divisions of the company.

Important factors that could make a difference to the Company's operations include labour and material availability, prices, cyclical demand and pricing in the company's principal markets, changes in government regulations, tax regimes, economic

development within India and other incidental factors. Further, the Disinvestment/Sale of Assets process of the Company is also a major factor that could make a difference to the viability of the Company or Company's operations.

The Company is not under any obligation to publicly amend, modify or revise any such forward looking statements on the basis of any subsequent developments, information or events.

#### **Acknowledgement**

The Board places on record its gratitude to various State Transmission Corporations, Department of Railways, PGCIL and other esteemed customers in India and abroad. The Board also places on record its gratitude to various banks associated with the company especially SBI/ Indian Bank (Allahabad Bank) for their interest, continuous help and co-operation for smooth functioning of the Company. The Board also places on record its gratitude to the Punjab Information and Communication Technology Corporation Limited (PICTCL/Punjab Infotech), the Holding Company, for its guidance and support.

The Board also places on record its appreciation for continuous support and amicable relations with various government authorities' viz. Income Tax Department, Goods and Services Tax Department, Excise and Customs Department, PF & Labour Department and Ministry of Corporate Affairs (Registrar of Companies, Chandigarh), Securities Exchange Board of India, BSE etc.

We are thankful for continuous support of our esteemed customers all through & also continuous support of shareholders, bankers and stakeholders, including the business associates as they reposed undoubting faith in the Company.

The Board in particular acknowledges the co-operation of esteemed shareholders for their constant support and for the confidence reposed in the Management of the Company.

For and on behalf of the Board of Directors

Place : S.A.S. Nagar  
Date : 26<sup>th</sup> August, 2025

Sh. Kamal Kishor Yadav, IAS  
Chairman

#### **List of Annexures to the Boards' Report**

- 1) AOC 2
- 2) Management Discussion and Analysis Report
- 3) Corporate Governance Report
- 4) Secretarial Audit Report
- 5) Certificate on Corporate Governance

## Form No. AOC-2

**Form for disclosure of particulars of contracts/arrangements entered into by the company with related parties referred to in sub-section (1) of Section 188 of the Companies Act, 2013 including certain arms length transactions under third proviso thereto**

[Pursuant to clause (h) of sub-section (3) of Section 134 of the Act and Rule 8(2) of the Companies

(Accounts) Rules, 2014]

**1. Details of contracts or arrangements or transactions not at arm's length basis:**

(a) Name(s) of the related party and nature of relationship:	NIL
(b) Nature of contracts/arrangements/transactions:	NIL
(c) Duration of the contracts/arrangements/transactions:	NIL
(d) Salient terms of the contracts or arrangements or transactions including the value, if any:	NIL
(e) Justification for entering into such contracts or arrangements or transactions	NIL
(f) Date(s) of approval by the Board:	NIL
(g) Amount paid as advances, if any:	NIL
(h) Date on which the special resolution was passed in general meeting as required under first proviso to section 188:	NIL

**2. Details of material contracts or arrangement or transactions at arm's length basis:**

(a) Name(s) of the related party	NIL
(b) Nature of contracts/arrangements/transactions:	NIL
(c) Duration of the contracts / arrangements/transactions:	NIL
(d) Salient terms of the contracts or arrangements or transactions including the value, if any:	NIL
(e) Date(s) of approval by the Board, if any*:	NIL
(f) Amount paid as advances, if any:	NIL

\*Not Applicable/Exempted vide Govt Notification G.S.R. 463(E)

**MANAGEMENT DISCUSSION & ANALYSIS REPORT****INDUSTRY STRUCTURE AND DEVELOPMENTS**

Punjab Communications Limited, premier telecom and IT Company was incorporated in the year 1981 by the Punjab Govt. for giving fillip to the Electronics and telecommunication industry in the region. The company passed through a very good phase from 1981 to 1993, and came up with a public issue in October 1994. Despite high premium, the issue was heavily oversubscribed. The company achieved a record turnover of Rs.157 cr during the year 2001-2002, when its net worth was Rs181 cr.

Thereafter, the turnover of the company was adversely affected due to industry wide shift from landline based narrowband communication to wireless and broadband. Realising this, the company made attempts to broaden its customer and product base through tie-ups with foreign companies including Huawei Technologies of China for supply of DWDM equipment and technology transfer of POWER PLANT from RTP Australia. Simultaneously, for improving bottom line, the company went about development its core markets of railways and power sector with own products. Line Matching Unit was developed for power sector market and CCEO system for railways for communication between control office and way stations and executing projects with Multiplexer and SDH. The company is on lookout for additional partners for new products and services for new markets. The company has empanelled OEMs of IP-MPLS for projects in Railways and Power Sector. Puncom is making arrangements with BEL, SCL, ISRO etc. for assembly & testing of their cars/products.

**OPPORTUNITIES AND THREATS****Opportunities**

- Continuing growth rate in mobile and broadband networks and its deeper penetration into rural and other tertiary areas continues to provide business opportunities in Telecom segment.
- Growth of telecom and IT is prompting related growth in niche markets of Power, Railways, Defence, Government etc. for Telecom, EV and EV infrastructure and IT equipment.
- Newer areas of security, new & renewable energy, Digital India, Digital villages, Smart cities, Green and clean technologies, etc. provide new business opportunities to penetrate/invest into new segments.
- India, with its vast and vibrant economy and deeper integration with global markets, is moving up the value chain and is in the process throwing up large requirements of cost optimized high tech products in telecom and IT domains. This is providing new opportunities and markets for domestic industry.
- Puncom is also exploring potential business from government in those emerging areas.

**Threats**

- Continuously evolving market place increases product churn and reduces time lines. This increase business risks and puts pressure on companies to continuously innovate and explore investments into new markets and products.
- Fast changing technologies
- Prolonged chip shortage and price rise
- Policy framework and perceived purchase bias in India results in skewed playing field in favour of MNCs which Indian telecom manufacturers find difficult to match.
- Lack of skilled tech talent has been issue for a long time, more retirement than recruitment and continuing uncertainty of disinvestment is affecting functioning of the company.

**Segment Reporting**

Puncom is engaged in the business of manufacturing of telecom products and these activities are covered by same set of risk and returns. Sales have been grouped as single segment in the accounts as per Ind AS108- Operating Segments as issued by Ministry of Corporate Affairs.

**FINANCIAL POSITION****a) Reserves and Surplus**

The Reserves of the company as on 31<sup>st</sup> March, 2025 are Rs.1650.26 Lacs (previous year Rs.1678.26 lacs). Due to losses in the current financial year, reserves have been decreased by Rs. 28.00 Lacs.

**b) Secured / Unsecured Loans**

Company has not taken any long term loans and enjoys the status of being Zero – Debt Company. However, during the year, the company has been sanctioned working capital limits/ BG Limits from banks in excess of Rupees 5 (Five) Crores against 100% margin towards FDRs of the company. The company has availed bank guarantees, overdraft and LC limits against the pledged FDRs to the tune of Rs.1571.04 Lacs as on 31<sup>st</sup> March, 2025.

**c) Property Plant and Equipment & Investment Property**

The Gross Block of Fixed Assets of the company as on 31<sup>st</sup> March, 2025 are Rs. 5662.54 Lacs (previous year at Rs.5543.50 Lacs). Increase during the FY 2024-25 is mainly due to transfer of Land & Building (C-134) which was held

for sale in pervious year having gross value of Rs. 104.07 lacs and additions of Plant & Machinery, Office Equipments, Furniture & Fixture having Gross Block value of Rs. 15.17 lacs. Please refer note 2 of Balance Sheet.

**d) Investments**

Non-Current Investments as on 31<sup>st</sup> March, 2025 are Rs. NIL Lacs (Previous year Rs.NIL Lacs) being investment in bonds of U P Co-operative Spinning Mills Federation Ltd. (UPCSFL) in year 1998. Principal amount of fixed deposits of the company as on 31<sup>st</sup> March, 2025 are Rs. 5305.69 Lacs (previous year at Rs. 3494.81 Lacs). Fixed deposits includes Rs. 3010.21 Lacs (previous year at Rs. 3010.21 lacs) received by Company through encashment of backup Bank Guarantees submitted by VMC Systems Ltd. Fixed deposits having maturity period of more than one year from Balance Sheet date are classified as Non - Current Financial Assets. Fixed deposits having original maturity of 3 months or less are classified as Cash & cash equivalents.

**e) Inventories**

Total Inventory (Net of provisions for non moving Inventory) as on 31<sup>st</sup> March, 2025 is Rs. 305.16 lacs (Previous year Rs. 302.88 Lacs). The increase is due to decrease in sale of manufactured products during the year.

**f) Receivables**

Net Trade Receivables as on 31<sup>st</sup> March, 2025 are Rs.964.75 Lacs (Previous year at Rs. 1061.81 Lacs). The debtors are considered to be good and no provisions has been made or reversed during the financial year 2024-25. The decrease in trade receivables during the year is nominal.

**g) Loans and Advances**

Long term and short term loans and advances as on 31<sup>st</sup> March, 2025 are Rs. 13.41 lacs (previous year at Rs. 14.59 Lacs).

**h) Current Liabilities and Provisions**

Total current liabilities as on 31<sup>st</sup> March, 2025 are Rs.5115.31 lacs (previous year at Rs. 5266.92 Lacs). The decrease is majorly due to payment of Liabilities.

**i) Other Current Financial Assets**

Other Current Financial Assets consist of security deposits, accrued interest on fixed deposits having maturity within one year and money held in Escrow account on behalf of VMC and its Associate Companies.

Other Current Financial Assets as on 31<sup>st</sup> March, 2025 are Rs. 564.17 lacs (Previous year at Rs.427.90 Lacs). The increase in current financial assets is due to increase of interest accrued but not due on FDRs having maturity more than 12 months, during the year under review.

**OUTLOOK**

**Industrial Outlook**

There are huge changes in telecom sector from carrier of voice and data to newer e-based services for growth of business. The country is projected to witness extensive penetration of internet, broadband and mobile subscribers and IT based digital services in deepest corners of country with the nationwide programmes like Digital India, digital empowerment, e-service delivery, mobile banking and e-commerce etc.

Govt. of India has enhanced the ease of doing business in the country by streamlining controls, taxation and increasing FDI limits. This is helping joint ventures between MNCs and domestic companies so as to make India manufacturing hub after becoming software hub Major national projects and market segments where demand is expected to grow are:

- Make in India programs for all business segments especially railways, defence, energy, telecom, networking, health, security, automation.
- Digital India, DigiGaons and related services
- Renewable and clean energy technologies
- E-Commerce and e-governance
- Smart cities, smart grid and smart metering
- Wireless broadband and cloud
- Network and Information security
- Water management and agriculture
- Automation using IoT
- EV charging infrastructure.

War between Russia and Ukraine and China's dominance in Pacific Ocean is changing the opinion of West and USA about India.

## Business Outlook

Major portion of Puncom's revenue is from the manufacturing of its products, rest is from repair, installation and maintenance of products / turnkey projects. Overall higher value addition is from manufacturing. Puncom is doing cost reduction of the product which still has a market. Puncom is strengthening its value added service activities like turnkey projects and customer support etc. Puncom is looking for assembly, integration & testing services from other manufacturers.

## RISKS AND CONCERNS

- Products manufactured by PUNCOM are in its last stage/fag end of their commercial viability.
- Higher Lead time of semiconductors
- Old designs of products and components obsolescence making manufacturing difficult, demands redesign.
- Rise in component cost after COVID period and Ukraine war.
- Being a PSU, it is not able to employ the level of flexibility in highly competitive high tech segment.
- Lack of technical manpower.

## INTERNAL CONTROL SYSTEM AND THEIR ADEQUACY

Puncom has a proper and adequate system of internal controls to ensure that all assets are safeguarded and protected against loss from unauthorized use or disposition and those transactions are authorized, recorded and reported correctly.

The company has an extensive system of internal controls which ensures optimal utilization and protection of resources, IT security, accurate reporting of financial transaction and compliance with applicable laws and regulations as also internal policies and procedures.

The Internal control system is supplemented by extensive internal audits, regular reviews by management and well documented policies and guidelines to ensure reliability of financial and all other records to prepare financial statements and other data.

## FINANCIAL REVIEW

### Operating Results

#### i) Sales

During the financial year 2024-25, the sales of the company have increased to Rs.1721.43 Lacs from Rs. 1504.59 lacs in previous year. There is a substantial increase due to good amount of sales to Private customers during the year. However, Sales to Government customers was almost at the same levels. The break-up of the sales during the year on the basis of product and customer is as follows:

#### Product wise sales

Amount (in Lacs)

Particulars	Sale Amount	Percentage Sale
PLCC	203.62	11.83 %
MUX	718.82	41.76%
Power Plant & Others	139.48	8.10%
Traded items	417.55	24.26%
Services	241.82	14.05%
Scrap Sale	0.14	0.00%
<b>TOTAL</b>	<b>1721.43</b>	<b>100 %</b>

#### Customer wise sales

Amount (in Lacs)

Particulars	Sale Amount	Percentage Sale
Power sector	157.50	9.15%
Railways	715.94	41.59%
Other customers*	847.99	49.26%
<b>TOTAL</b>	<b>1721.43</b>	<b>100%</b>

\*Other Customers include Telecom Sector, SSSB Mohali etc.

#### ii) Expenditure Analysis

##### a) Material Consumed

Material consumed during the year is Rs.851.62 Lacs as against Rs. 713.51 Lacs in the previous year. Material Consumption consists of consumption of traded goods also.

##### b) Manufacturing, Administrative & Selling expenses

Manufacturing expenses comprising of stores and spares, power and fuel, freight and installation expenses etc. increased from Rs.102.05 Lacs to Rs. 183.21 Lacs in the current year. As a percentage of sales, these increased from 6.78 % in the previous years to 10.64 % in the current years. Increase in manufacturing expenses is due to

increase in cost of manufacturing goods during the year.

Administrative expenses mainly comprising of travelling and conveyance, repair and maintenance, office electricity & water, rent and auditors expenses increased from Rs. 195.09 Lacs to Rs. 271.35 Lacs. However as a percentage of sales these increased from 12.96 % in the previous year to 15.76 % in the current year. Administrative expenses mainly of fixed nature and increase in Administrative expenses is due to increase in hiring of the outsourced manpower as well as interest paid to Velocis Systems Pvt Ltd as per court orders during the year.

Selling and Distribution expenses comprising of advertisement and publicity, sales promotion expenses, packing & forwarding expenses and customer claims and recoveries have increased from Rs. 22.16 Lacs to Rs. 29.41 Lacs in the current year. As a percentage of sales these increased from 1.47% in the previous year to 1.71 % in the current year.

**c) Amount written Back**

During the current financial year, no amounts have been written back.

Thus the overall amount written back during the financial year 2024-25 is NIL (Previous year write back is NIL).

**d) Personnel Cost**

The personnel cost decreased from Rs. 1485.86 Lacs to Rs. 1320.77 Lacs. Decrease in personnel cost is due to decrease in number of employees on account of retirement /resignation during the year.

**e) Finance costs and Depreciation**

The financial charges during the year are Rs. NIL lacs (previous year Rs. 49.57 Lacs) on account of change in the classification of financial charges as administration charges.

Depreciation increased from Rs. 19.79 Lacs to Rs. 20.23 Lacs during the FY 2024-25. Further, an addition in the capital expenditure was booked to the tune of Rs. 15.17 Lacs during the current financial year.

**f) Net Profit/Loss and Total Comprehensive Income**

During the current financial year, the company has earned Net Loss of Rs. 37.86 Lacs as against Net Profit of Rs. 1015.22 Lacs during the previous year. Profit during the previous year was mainly due to Rs. 1548.08 lacs towards the interest income of the company during the previous year under one time settlement (OTS) from U.P. Co-Operative Spinning Mills Federation Ltd.

Please refer Note 3 on Investments.

Total Comprehensive Loss for the current financial year is Rs. 28.01 Lacs as against Previous year Income of Rs. 1018.90 lacs after considering impact of Other Comprehensive Income of Rs.9.85 Lacs (Previous year Income of Rs. 3.68 Lacs).

**g) Dividend**

Owing to losses during the FY 2024-25, the Directors of the company do not recommend any dividend for the financial year 2024-25.

## ISO- 9001:2015 CERTIFICATION

Making quality equipment and services available to its customers is the motto of Puncom. In pursuit of providing quality equipment and services, Puncom processes and procedures conform to the ISO 9001:2015 standard. These procedures and processes are audited once in three years for the recertification of the standard, followed by yearly Surveillance audit and half yearly internal audits. Puncom has successfully completed renewal of ISO certification in March 2025.

## MATERIAL DEVELOPMENTS IN HUMAN RESOURCES / INDUSTRIAL RELATIONS

### Human Resource Development

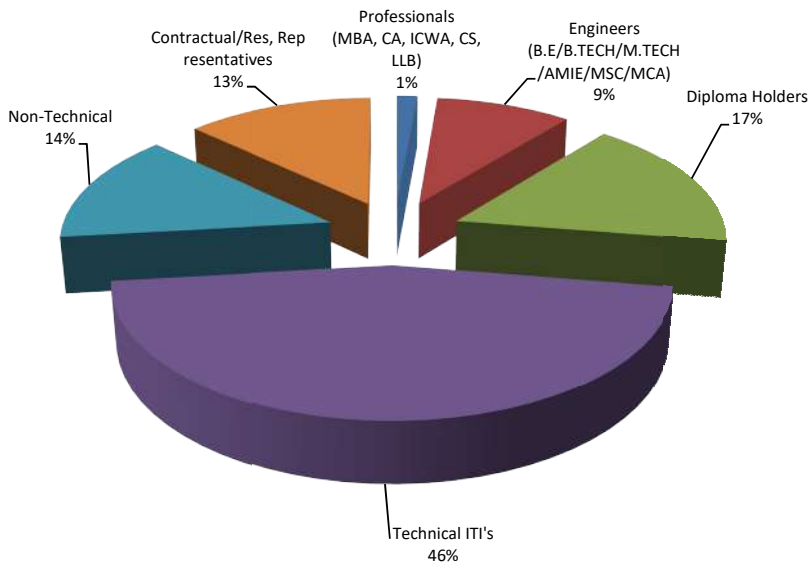
The employees of PUNCOM are the backbone and this resource is very efficiently utilised. The company nurtures its employees through greater knowledge, opportunity, responsibility, accountability and discipline. All the policies concerning the employees are made with an objective of motivating the manpower and considering it as a significant resource for the company. PUNCOM is relatively renowned company with highly experienced and hardworking employees with an average age of 54 years.

Break- up of work force	As on 31.03.25
Professionals (MBA, CA, ICWA, CS, LLB)	02
Engineers (B.E/ B.Tech /M.E./M.Tech /AMIE/MSC/MCA)	13
Diploma Holders	23
Technical ITIs	63
Non-Technical	19
Contractual/ Representatives	18*
<b>Total</b>	<b>138<sup>†</sup></b>

\* Include one CA Professional who is relieved from the services of the company w.e.f. 12.06.2025 pursuant to Govt. Orders.

<sup>†</sup> Including 7 Employees on Deputation to Punjab Govt. Departments.

## Break-up of Work Force as on 31.03.2025



PUNCOM is equipped with qualified and professional staff. The employees are groomed through effective system of assessment, performance appraisal, training, including sharing of knowledge through training files and on line testing in a structured manner.

In addition to above, PUNCOM offers numerous facilities to its human resources in the form of in-house Library, Air-conditioned environment, canteen facilities, ATM, Leave/Home travel concessions, Internet facility, recreational activities, natural environment in the premises, parking facilities etc. Further, other benefits like medical allowance, etc. are also available to employees. PUNCOM frames its HR policies keeping in mind that human resource is core strength of the company. Good HR policies not only lead to contentment of employees by providing them with equal opportunities to grow but also help in achieving the laid down objectives effectively.

Safety and security of the personnel, assets, and the environment protection are on top of the agenda at PUNCOM. The safety procedure of PUNCOM includes electrical safety, inherent process safety, control of substances hazardous to health, vehicle integrity check and loading and unloading operations. PUNCOM is consistently reviewing the safety measures and taking steps to improve them.

PUNCOM is conscious of its responsibility towards creating, maintain and ensuring a safe and clean environment. Strict adherence to all regulatory requirements and guidelines is always maintained. The company has adopted approach to create pollution free environment by adopting required measures. The company has also formed the various committees for effective disposal of scrap and waste. Disposal of scrap when handled in an imaginative manner can result in handsome returns to the company.

Therefore, the PUNCOM ensures the involvement of employees of the company in this process as they are naturally the best people to suggest improvements in materials, processes, and new end users for scrap. PUNCOM believes that it is they who can minimize the accumulation of scrap through coordination. Being in telecom sector, PUNCOM is motivated towards e-waste management through coordinated efforts with various authorised agencies.

The company has also taken tasks of planting trees and maintain lawns to make the factory dust free. Being an electronic industry, through it does not emit any air, water, or noise pollutants yet the company to control noise pollution by putting canopy on power generator.

### Industrial Relations

Puncom firmly believes in the power of esprit de corps and thus, provides its employees with congenial atmosphere to work as a cohesive team. The efforts of all the employees are synchronized and coordinated towards achieving common objectives. Further all employees are encouraged to participate in the decision making process. During the year 2024-25, the employee management relations remained cordial and positive.



**Significant Changes in Key Ratios**

There is a decrease of 103.09% and 103.26% in Return on Equity ratio and Net Profit ratio respectively due to receipt of interest of Rs. 65.77 Lacs only under OTS from UP Cooperative Spinning Mills Federation Limited during the year, whereas the interest received amount was Rs. 15.48 Crore in previous financial year. There is an increase of 36.11% in Trade payables turnover ratio due to better realisation from customers during the year.

**Change in Net Worth**

During the year, there is a decrease of 0.98% in return on net worth for the Financial Year 2024-25, due to losses during the current financial year.

**Disclosure of Accounting Treatment:**

The Company has prepared financial statements in accordance with applicable Indian Accounting Standards. Further, there are six (6) qualifications in Independent Auditor's Report. The disclosure w.r.t Auditor's opinion and matter emphasized in Independent Auditor's Report is detailed in the Board's Report and the same has been done as per the past practice.

## REPORT ON CORPORATE GOVERNANCE

### 1. Company's philosophy on Code of Governance

Puncom recognizes the ideals and importance of Corporate Governance and acknowledges its responsibilities towards all stakeholders including Government, employees, customers, suppliers, regulatory authorities and the shareholders. Puncom's Philosophy on Corporate Governance is to bestow high standards of transparency, fairness and accountability for performance at all levels and to ensure the best performance through professionalism, social responsiveness, business practices and maximization of operational efficiency. The Company endeavors to maximize the shareholders' value and to protect the interest of stakeholders. Moreover, being a Public Sector Undertaking the company's performance is subject to various Audits, viz., Statutory Audit, Internal Audit, CAG Audit, ISO Audit, Corporate Governance Audit, Secretarial Audit, etc.

### 2. Board of Directors

The present strength of the Board is six directors; one executive director, Sh. Parminder Pal Singh Sandhu, IAS being Managing Director and five non-executive directors, of which three are independent directors, who are professionals and/or have expertise in their respective functional areas. The name and category of present directors (as on 26<sup>th</sup> August, 2025) are given here below:

S. No.	Name	Directors' Identification Number	Category	Position in Board
1.	Sh. Kamal Kishor Yadav, IAS	08196890	Non-Executive, Nominee*	Chairman
2.	Sh. Parminder Pal Singh Sandhu, IAS	10298745	Executive, Nominee*	Managing Director
3.	Sh. Sandeep Hans, IAS	02939845	Non-Executive, Nominee*	Director
4.	CA. D. K. Singla	01430327	Non-Executive, Independent	Director
5.	Dr. Neelu Jain	09548731	Non-Executive, Independent	Director
6.	Sh. Manjeet Singh Dhillon, ITS (Retd.)	10903571	Non-Executive, Independent	Director

\*These Directors are nominees of Punjab Information and Communication Technology Corporation Limited (Punjab Infotech) (Our holding Company having 71.12% equity shares in our Company)

During the period under review upto 26<sup>th</sup> August, 2025, following changes took place in the directorship of the Company on account of change in nomination by Punjab Information & Communication Technology Corporation Limited (Punjab Infotech) and otherwise from time to time.

Sr. No.	Name	Designation	Period of Directorship
1.	Dr. V. P. Chandan, IRSSE (Retd.)	Independent Director	12.01.2015 to 11.01.2025
2.	Sh. Mohinder Pal, IAS*	Sr. Vice Chairman	11.07.2022 to 06.05.2025
3.	Sh. Tejveer Singh, IAS*	Chairman	04.09.2023 to 06.05.2025
4.	Sh. Rahul Chaba, IAS	Director	06.05.2025 & 26.08.2025
5.	Sh. Manjeet Singh Dhillon, ITS (Retd.)	Independent Director	11.01.2025 to continuing
6.	Sh. Kamal Kishor Yadav, IAS	Chairman	06.05.2025 & continuing
7.	Sh. Sandeep Hans, IAS	Sr. Vice Chairman	26.08.2025 & continuing

\* Sh. Kamal Kishor Yadav, IAS was appointed as Director on the Board in the capacity of Chairman of the company w.e.f. 6<sup>th</sup> May, 2025 in place of Sh. Teejveer Singh, IAS and Sh. Rahul Chaba, IAS was appointed as Director on the Board of the company w.e.f. 6<sup>th</sup> May, 2025 in place of Sh. Mohinder Pal, IAS. Later, Sh. Sandeep Hans, IAS, was Appointed as Sr. Vice Chairman on the Board of the Company w.e.f. 26<sup>th</sup> August, 2025 In Place of Sh. Rahul Chaba, IAS.

### Board Procedure

Five Board Meetings were held during the financial year under report as detailed below. The gap between two meetings did not exceed four months i.e., the schedule of Board Meetings held during the year was in consonance with the requirements of Listing Regulations and the meetings were conducted in compliance with the procedural provisions of Secretarial Standard on Meetings of the Board of Directors (SS-1).

Board Meeting No.	Day	Date
224 <sup>th</sup>	Tuesday	28 <sup>th</sup> May, 2024
225 <sup>th</sup>	Wednesday	7 <sup>th</sup> Aug, 2024
226 <sup>th</sup>	Tuesday	3 <sup>rd</sup> Dec, 2024
227 <sup>th</sup>	Friday	10 <sup>th</sup> Jan, 2025
228 <sup>th</sup>	Tuesday	18 <sup>th</sup> Feb, 2025

The attendance of Directors at Board Meeting(s) and General Meeting during the Financial Year 2024-2025 along with the number of Directorships held by them in other companies and number of Board Committees in which they are Chairman/Member at the end of Financial Year or as per the last disclosure given by them, as the case may be, is given here below. This is being disclosed as per provisions of Secretarial Standard on Meetings of the Board of Directors (SS-1) and Listing Regulations.

Name	Attendance at Board Meeting(s)		Attendance at AGM (28-11-2024)	Number of Directorships in other Companies (as per last disclosure given to Company)	Number of Committee Chairmanship/ Membership	
	Entitled to Attend	Attended			Chairman	Member
Sh. Tejveer Singh, IAS, Chairman	5	5	No	8	-	-
Sh. Mohinder Pal, IAS, Sr. Vice Chairman	5	5	No	2	-	-
Sh. Parminder Pal Singh Sandhu, IAS, M.D	5	4	Yes	-	-	-
Dr. V. P. Chandan, IRSSE, (Retd.) Director*	4	3	Yes	-	2	2
CA D.K. Singla, Director	5	4	Yes	1	1	3
Dr. Neelu Jain, Director	5	5	Yes	-	1	2
Sh. Manjeet Singh Dhillon, ITS (Retd.), Director*	1	0	N.A	-	1	2

\* Dr. V. P. Chandan, IRSSE (Retd.) ceased to be an Independent Director on the Board of Puncom w.e.f. 11<sup>th</sup> January, 2025 on account of completion of his tenure and Sh. Manjeet Singh Dhillon, ITS (Retd.), Director was appointed as an Independent Director on the Board of PUNCOM w.e.f. 11<sup>th</sup> January, 2025.

Pursuant to Schedule V(C)(2)(e) of Listing Regulations, the relationship of the present Directors inter-se is as follows:

Name of the Director	Designation	Relationship inter-se
Sh. Kamal Kishor Yadav, IAS	Chairman	Director nominated and appointed by holding company is related to other directors appointed by Holding company.
Sh. Parminder Pal Singh Sandhu, IAS	Managing Director	Director nominated and appointed by holding company is related to other directors appointed by Holding company.
Sh. Sandeep Hans, IAS	Sr. Vice Chairman	Director nominated and appointed by holding company is related to other directors appointed by Holding company.
CA D.K. Singla	Director	Independent Director
Dr. Neelu Jain	Director	Independent Director
Sh. Manjeet Singh Dhillon, ITS (Retd.)	Director	Independent Director

No shares or convertible instruments are held by non-executive directors.

**Independent Directors' Meeting:** In accordance with the provisions of Regulation 25(3) of the Listing Regulations, the meeting of Independent Directors during Financial Year 2024-25 was conducted in compliance with the procedural provisions of Secretarial Standard on Meetings of the Board of Directors (SS-1) on 17<sup>th</sup> February, 2025. CA. D.K. Singla and Dr. Neelu Jain attended the said meeting. The meeting was conducted for familiarization programme and training of Independent Directors, Review of performance of non-Independent directors and Board as a whole, Review of performance of the Chairman of the company and to assess the quality, quantity and timeliness of flow of information between the company management and the Board. The familiarization programme of independent directors is available at [www.puncom.com](http://www.puncom.com) and the web link for the same is as follows: <https://puncom.com/details-of-familiarization-programmes/>

#### A Chart or Matrix setting out the core skills/expertise/competence of the Board of Directors:

The Board has identified the following skills/expertise/competencies fundamental for effective functioning of the company and which are currently available with the Board, thereby highlighting the area of expertise of Individual Board Members.

Particulars of skills/ expertise/ competencies	Areas of Expertise*					
	Sh. Kamal Kishor Yadav, IAS	Sh. Parminder Pal Singh Sandhu, IAS	Sh. Sandeep Hans, IAS	CA. D. K. Singla	Dr. Neelu Jain	Sh. Manjeet Singh Dhillon, ITS (Retd.)
Corporate Governance Practices	✓	✓	✓	✓	✓	✓
Corporate Planning & Strategy	✓	✓	✓	✓	✓	✓
Administrative Skills	✓	✓	✓	✓	✓	✓
Legal Expertise	-	-	-	-	-	-
Financial Expertise/ Banking	-	-	-	✓	-	-
Technical Expertise/ Technology & Development	-	-	-	-	✓	✓
Leadership Skills	✓	✓	✓	✓	✓	✓
Commercial Skills	✓	✓	✓	✓	✓	✓
Telecom Sector Domain	-	-	-	-	-	✓

\*However, the absence of a mark against a member's name does not necessarily mean the member does not possess the corresponding skill or qualification. All the Board members have rich experience of working in various sectors, though they may not have the desired qualification.

**Board's Confirmation on Independence of Directors:** The Board of Director of the Company in their meeting held on 3<sup>rd</sup> June, 2025 took note of declaration of independence by Independent Directors and is of opinion that the Independent Directors of the company fulfill the conditions specified in SEBI (LODR) Regulations, 2015 and are independent of the management. The Board has formed an opinion regarding integrity, expertise and experience of the independent directors after undertaking due assessment of the veracity of the declaration made by them.

As on date of this report, all the independent directors of the company have duly registered themselves with databank of Independent Directors as maintained by Indian Institute of Corporate Affairs in compliance with Rule 6(1) of Companies (Appointment & Qualification of Directors) Rules, 2014.

### 3. Audit Committee

The Audit Committee of the company presently comprises of CA. D.K. Singla as Chairman & Dr. Neelu Jain and Sh. Manjeet Singh Dhillon, ITS (Retd.) as Members.

The Constitution of Audit Committee meets the requirements as laid down under Section 177 of the Companies Act, 2013 and Regulation 18 of Listing Regulations. The duly constituted committee met four times during the Financial Year 2024-25 as per details given below:

Audit Committee Meeting No.	Day	Date
93 <sup>rd</sup>	Monday	27 <sup>th</sup> May, 2024
94 <sup>th</sup>	Tuesday	6 <sup>th</sup> August, 2024
95 <sup>th</sup>	Monday	2 <sup>nd</sup> Dec, 2024
96 <sup>th</sup>	Monday	17 <sup>th</sup> Feb, 2025

The meetings were conducted in compliance with the procedural provisions of Secretarial Standard on Meetings of the Board of Directors (SS-1).

The names of the members, chairman, particulars of the meeting and attendance of the members during the year under review are as follows:

S.No	Name	Category	Number of meetings entitled to attend	Number of Meetings attended
1.	Dr. V. P. Chandan, IRSSE(Retd.) , Chairman*	Independent/Non Executive	3	3
2.	CA D.K. Singla, Chairman**	Independent/Non Executive	4	2
3.	Dr. Neelu Jain, Member	Independent/Non Executive	4	4
4.	Sh. Manjeet Singh Dhillon, ITS (Retd.), Member <sup>5</sup>	Independent/Non Executive	1	0
5.	CS Dimple Bansal, Convener #	Compliance Officer	1	1
6.	CS Pratima Yadav, Convener <sup>#</sup>	Compliance Officer	3	3

\* Dr. V. P. Chandan, IRSSE (Retd.) ceased to be the Director on the Board of Puncom w.e.f. 11<sup>th</sup> January, 2025 on account of completion of his tenure and accordingly ceased to be Chairman of the Audit Committee w.e.f. 11<sup>th</sup> January, 2025.

\*\* CA D. K. Singla, Director has been appointed as Chairman of the Audit Committee of Board of PUNCOM w.e.f. 11<sup>th</sup> January, 2025 in place of Dr. V. P. Chandan, IRSSE (Retd.).. However, he was already a member of the Audit Committee w.e.f. 25<sup>th</sup> March, 2022.

†Sh. Manjeet Singh Dhillon, ITS (Retd.), Director has been appointed as a Member of the Audit Committee of Board of PUNCOM w.e.f. 11<sup>th</sup> January, 2025.

# CS Pratima Yadav was initially appointed as Company Secretary & Compliance Officer of the Company / Convener w.e.f. 5<sup>th</sup> April, 2023. Thereafter, CS Dimple Bansal has been appointed as Compliance Officer of the Company w.e.f. 8<sup>th</sup> November, 2023 in place of CS Pratima Yadav during her maternity leave. Upon her rejoining, CS Pratima Yadav was redesignated as Compliance Officer & Company Secretary of the Company. As on date of Report, CS Pratima Yadav is Company Secretary & Compliance officer of the company w.e.f. 28.05.24.

**The terms of reference stipulated by the Board to Audit Committee are as contained in Listing Regulations & Section 177 of the Companies Act, 2013 as on 31.03.2025. The terms of reference stipulated are as follows:**

- Internal Control Systems
- Corporate Plans & Project-wise Analysis
- Delegation of Powers to Sr. VC & MD
- Status of Income Tax & Sales Tax Assessments
- Discussion on Internal Audit Report
- Income Tax Matters such as TDS, Returns, Disputed liability etc.
- Discussion on Personnel Policy
- Pending Audit Paras
- Appointment of Tax Auditor/Internal Auditors and its remuneration
- Review of Financial Results
- Financial Powers of MD
- Reports/Returns submitted to various bodies like Banks, Stock Exchanges, RBI etc.
- Discussion on Audit paras of AG Auditors in respect of Proprietary Audit
- Limited Review Report
- Post VRS manpower details
- Scrutiny of inter-corporate loans & investments
- Valuation of undertakings or assets of the company wherever necessary
- Recommendation for appointment, remuneration & terms of appointment of auditors of the company
- Approval or any subsequent modification of transactions of the company with related parties
- Review and monitor the auditor's independence and performance/and effectiveness of audit process
- Monitoring the end use of funds raised through public offers and related matters
- Review of the functioning of Whistle Blower Mechanism
- Adequacy of Internal Audit function
- Other terms of reference/scope of Audit Committee shall be as notified by the appropriate authority from time to time or as directed by the Board of Directors of the Company from time to time.

#### 4. Nomination & Remuneration Committee

The Nomination and Remuneration Committee (NRC) was reconstituted in the 227<sup>th</sup> Meeting of the Board held on 10<sup>th</sup> January, 2025 to comply with the provisions of the Listing Regulations. Presently, the committee comprises of Sh. Manjeet Singh Dhillon, ITS (Retd.) as Chairman, CA. D.K. Singla and Dr. Neelu Jain as members, all are Independent Directors. The composition of NRC is in consonance with Section 178(1) of Companies Act, 2013 and Regulation 19 of Listing Regulations, which require all members of NRC to be non-executive and atleast half of them to be Independent with the Chairman being an Independent Director. During financial year 2024-25, the Nomination and Remuneration Committee meetings were held twice on 10<sup>th</sup> January, 2025 & 17<sup>th</sup> February, 2025 and the meetings were attended by CA. D.K. Singla and Dr. Neelu Jain. The Meetings were conducted in compliance with the procedural provisions of Secretarial Standard on Meetings of the Board of Directors (SS-1).

**The name of the members, chairman, particulars of the meeting and attendance of the members during the year under review are as follows:**

S.No	Name	Category	Number of Meetings entitled to attend	Number of Meetings attended
1.	Dr. V. P. Chandan, IRSSE, (Retd.), Chairman*	Independent/Non Executive	1	0
2.	CA D. K. Singla, Member	Independent/Non Executive	2	2
3.	Dr. Neelu Jain, Member	Independent/Non Executive	2	2
4.	Sh. Manjeet Singh Dhillon, ITS (Retd.), Chairman**	Independent/Non Executive	1	0
5.	CS Pratima Yadav, Company Secretary	Company Secretary	2	2

\* Dr. V. P. Chandan, IRSSE (Retd.) ceased to be the Director on the Board of Puncom w.e.f. 11<sup>th</sup> January, 2025 on account of completion of his tenure and accordingly ceased to be Chairman of the Nomination & Remuneration Committee w.e.f 11<sup>th</sup> January, 2025.

\*\* Sh. Manjeet Singh Dhillon, ITS (Retd.), Director has been appointed as Chairman of the Nomination & Remuneration Committee of Board of PUNCOM w.e.f. 11<sup>th</sup> January, 2025 in place of Dr. V. P. Chandan, IRSSE (Retd.).

**The terms of reference stipulated by the Board to the Nomination and Remuneration Committee are as contained under sub-section (2) & (3) of Section 178 of the Companies Act, 2013 and Part D of Schedule II of Listing Regulations.**

**The terms of reference stipulated are as follows:**

- Identification of persons qualified to be directors and in senior management in accordance with the criteria laid down.
- Recommend to the Board, appointment and removal of the directors apart from the nominee directors as proposed by the Government of Punjab and in the Senior Management.
- Evaluation of every director's performance.
- Formulation of criteria for determining qualifications, positive attributes and independence of a director.
- Recommendation of Remuneration policy for the directors, KMP and other employees.
- Extend or continue the term of appointment of the independent director, on the basis of the report of performance evaluation of independent directors.
- Other terms of reference/scope of Nomination and Remuneration Committee shall be as notified by the appropriate authority from time to time or as directed by the Board of Directors of the Company from time to time.

**Performance Evaluation criteria for Independent Directors :** The performance of Independent directors is evaluated by the entire Board of Directors other than the director being evaluated, as per the criteria contained in Nomination, Remuneration & Evaluation policy of Puncom. The said policy is available at [www.puncom.com](http://www.puncom.com).

The Company has Nomination, Remuneration and Evaluation Policy in place. However, vide notification G.S.R 463(E) dated 5<sup>th</sup> June, 2015 our Company, being a Govt. Company is exempt from the provisions of Section 178 regarding formal annual evaluation of performance of the Directors, Committees and the Board as a whole except w.r.t. appointment of senior management and other employees. Also, the NRC Policy is not required to be disclosed in the Annual Report.

#### **5. Details of Remuneration of Directors**

The remuneration package and compensation for Directors (except for Sitting Fee), KMPs and Senior Officials shall be determined as per the service rules/pay scales/ terms and conditions of the appointment letter issued by/of the Company and the limits and statutory requirements as prescribed under the Listing Regulations, 2015 and Companies Act, 2013 and its Schedule from time to time.

- (a) All pecuniary relationship or transactions of the non-executive directors vis-à-vis the listed entity:** None of the non-executive directors are getting remuneration from the company except for the sitting fee which is within the prescribed limits.
- (b) Criteria of making payment to non-executive directors:** Not applicable
- (c) Disclosures with respect to Remuneration to Directors under Schedule V (Part II)(Section II)(B)(iv)(IV) of the Companies Act, 2013 read with Schedule V (C)(6)(c) of Listing Regulations:**
  - (i) All elements of remuneration package of individual directors / KMP, Senior officials summarized under major groups, such as salary, benefits, bonuses, stock options, pension, etc. :** Basic, DA, HRA, Medical Allowance, LTC, Conveyance, Lunch, Adhoc/Adjustment, Child Education, Leave Encashment, PF and Gratuity.
  - (ii) Details of fixed component and performance linked incentives, along with the performance criteria:** Only Fixed Component is there and that is as per the terms and conditions of letter of appointment / Approval of Competent Authority.
  - (iii) Service contracts, notice period, severance fees:** as per Service Rules of the company and terms and conditions of the respective appointment letters.
  - (iv) Stock option details, if any- and whether issued at a discount as well as the period over which accrued and over which exercisable:** NIL.

#### **6. Stakeholders' Relationship Committee**

The Stakeholders' Relationship Committee is constituted in accordance with sub section (5) of Section 178 of Companies Act, 2013 and Regulation 20 of the Listing Regulations and the Committee is presently comprises of Dr. Neelu Jain, Non Executive Director as Chairperson, CA. D.K. Singla and Sh. Manjeet Singh Dhillon, ITS (Retd.) as Members. During the Financial Year 2024-25, the Committee met on 2<sup>nd</sup> December, 2024.

**The terms of reference as on 31.03.2025 mandated by your Board to this committee, which are also in line with the statutory and regulatory requirements as mentioned under Part D of Schedule II are:**

- Redressing Shareholders and Investors complaints/ grievances.
- Approving issue of duplicate share certificates and transmission of securities.
- Oversee the performance of Registrar & Transfer Agent/s.
- Recommending measures for overall improvement in the quality of services being provided to the shareholders/ investors.
- Consider and resolve the grievances of security holders of the Company.
- Other terms of reference/ scope of Stakeholder's Relationship Committee shall be as notified by the appropriate authority from time to time or as directed by the Board of Directors of the Company from time to time.

The name of the members, chairman, particulars of the meeting and attendance of the members during the year under review are as follows:

S.No	Name	Category	Number of Meetings entitled to attend	Number of Meetings attended
1.	Dr. V. P. Chandan, IRSSE, (Retd.), Chairman*	Independent/Non Executive	1	1
2.	CA D. K. Singla, Member	Independent/Non Executive	1	0
3.	Dr. Neelu Jain, Chairperson **	Independent/Non Executive	1	1
4.	Sh. Manjeet Singh Dhillon, ITS (Retd.) <sup>5</sup>	Independent/Non Executive	0	0
5.	CS Pratima Yadav ,Company Secretary	Company Secretary	1	1

\* Dr. V. P. Chandan, IRSSE (Retd.) ceased to be the Director on the Board of Puncom w.e.f. 11<sup>th</sup> January, 2025 on account of completion of his tenure and accordingly ceased to be Chairman of the Stakeholders' Relationship Committee w.e.f. 11<sup>th</sup> January, 2025.

\*\* Dr. Neelu Jain was appointed as Chairperson of the Stakeholders Relationship Committee w.e.f. 11<sup>th</sup> January, 2025 in place of Dr. V. P. Chandan, IRSSE (Retd.). However, she was already a member of the Stakeholders' Relationship Committee w.e.f. 25<sup>th</sup> March, 2022.

<sup>5</sup> Sh. Manjeet Singh Dhillon, ITS (Retd.) has been appointed as Director on the Board of PUNCOM w.e.f. 11<sup>th</sup> January, 2025 and also appointed as Member of the Stakeholders Relationship Committee w.e.f. 11<sup>th</sup> January, 2025.

The status of redressal of complaints received from 1<sup>st</sup> April, 2024 to 31<sup>st</sup> March, 2025 is as under:

Number of complaints pending as on 1 <sup>st</sup> April, 2024	Nil
Number of complaints received during the year	Nil
Number of complaints redressed during the year	Nil
Number of complaints not solved to the satisfaction of Shareholders	Nil
Number of complaints pending as on 31 <sup>st</sup> March, 2025	Nil

## 7. Risk Management Committee

The constitution of Risk Management Committee is applicable to the top 1000 listed entities only, determined on the basis of market capitalization as per proviso 5 under Regulation 21 of SEBI (Listing Obligations & Disclosure Requirements) Regulations, 2015. Our Company does not fulfill the criteria and accordingly no Risk Management Committee was constituted. However, the Risk Management Policy is still in place and was amended to incorporate the provisions of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (LODR).

## 8. Senior Management

The particulars of Senior Management of the company as on date of this report is as follows :

S. No.	Name	Designation
1.	CA Saurav Gupta	CFO
2.	Ms. Indu Walia	HOD – Production, QA, ISD & TBD
3.	Ms. Sneha Aggarwal	HOD – Material & Stores
4.	Mr. Sandeep Belsare	HOD – Repair & Calibration
5.	Mr. Kailash Chander	HOD – HR & Admn
6.	CS Pratima Yadav	Company Secretary
7.	Mr. Rajesh Soni	HOD – Mktg, Sales & Projects

Following are the changes that took place in Senior Management during the period from 01.04.2024 to the date of this report :

S. No.	Name	Designation	Reason for changes
1.	Mr. Ashok kumar	HOD – TBD	Retired & relieved w.e.f 31.12.2024
2.	CA Ramesh Goel	CFO	Relieved on 12.05.2025 in view of Government Order.
3.	CA Saurav Gupta	CFO	Appointed on 12.05.2025 in view of Government Order.

## 9. General Body Meetings

The details of the General Meetings of the company held during last three years are as follows:

Date	Particulars	Time	Location/Deemed Venue	Special Resolution Passed
28.11.24	43 <sup>rd</sup> AGM in respect of the Financial Year 2023- 2024	11.00 AM Through VC/OAVM	B-91, Phase-VIII, Industrial Area, S.A.S. Nagar, Mohali	Yes

27.09.23	42 <sup>nd</sup> AGM in respect of the Financial Year 2022- 2023	11.00 AM Through VC/OAVM	B-91, Phase-VIII, Industrial Area, S.A.S. Nagar, Mohali	Yes
28.09.22	41 <sup>st</sup> AGM in respect of the Financial Year 2021- 2022	11.00 AM Through VC/OAVM	B-91, Phase-VIII, Industrial Area, S.A.S. Nagar, Mohali	No
22.06.22	Extra-Ordinary General Meeting	11.30 AM	B-91, Phase-VIII, Industrial Area, S.A.S. Nagar, Mohali	No

No Special Resolution was passed in the last year through Postal Ballot and no special resolution is proposed to be conducted through postal ballot as of now.

#### 10.Means of Communication

**Quarterly results and presentations:** As per the recent amendments/guidelines issued by BSE/SEBI, the quarterly financial results are made available on the company's web-site ([www.puncom.com](http://www.puncom.com)) and simultaneously submitted to BSE through BSE Listing Centre within the time limit specified. Similarly, all periodical compliance filings are filed electronically on the Listing Centre and Shareholding Pattern, Integrated Governance Report, Investors Grievance Redressal Statement, Voting Results are filed through XBRL. Further, Financial Results, Reconciliation of Share Capital Audit, Secretarial Compliance Report, Annual Report, Related Party Transaction Disclosure, Change in Management are also filed through XBRL in addition to PDF mode. The website also includes official news releases.

#### Publishing of Quarterly Results

Quarter No.	Date of Publishing	Newspaper
1 <sup>st</sup>	08.08.24	DeshSewak (Vernacular) Financial Express (English)
2 <sup>nd</sup>	04.12.24	
3 <sup>rd</sup>	19.02.25	
4 <sup>th</sup>	04.06.25	

#### Notice of Board Meeting

Meeting Date	Date of Publication
07.08.24	SEBI has omitted the requirement of publication in newspapers in respect of notice of board meeting vide Circular No: No- SEBI/LAD-NRO/GN/2021/22 dated 5 <sup>th</sup> May, 2021
03.12.24	
18.02.25	
03.06.25	

#### Notice of Book Closure & AGM

Annual General Meeting- 28 <sup>th</sup> November, 2024		
Book Closure Period	Date of Publication of notice of Book Closure & AGM	Newspaper
22.11.24 to 28.11.24	30.10.24	DeshSewak (Vernacular) Financial Express(English)

#### 11.General Shareholder Information:

AGM of Company will be convened as per the recent guidelines/ amendments in this regard as applicable on the date of meeting

- A. Annual General Meeting**  
**(Date, time and venue)** : Date: 22<sup>nd</sup> December, 2025  
Time : 11.30 AM  
Venue: AGM through Video Conferencing/Other Audio Visual Means Facility (VC/OAVM)  
(Deemed Venue for Meeting: B-91, Phase VIII, Indl. Area, SAS Nagar,(Mohali) - 160 071)
- B. Financial Calendar** : 1<sup>st</sup> April 2024 to 31<sup>st</sup> March 2025
- C. Date of Book Closure/ Record Date** : 16<sup>th</sup> December, 2025 to 22<sup>nd</sup> December, 2025  
(Both days inclusive)
- D. Dividend Payment Date** : N.A.
- E. Listing on Stock Exchange** : The Stock Exchange, Mumbai (BSE) Phiroze Jeejeebhoy Towers, Dalal Street, Mumbai-400 001

**Note:** Annual Listing Fee for the Financial Year 2025-26 has been paid to the Stock Exchange, Mumbai;

**F. Securities suspended from trading:** N.A.



#### G. Registrar and Share Transfer Agents (Both for Physical & Dematerialised categories)

Alankit Assignments Limited  
DP & RTA, Alankit House  
4E/2, Jhandewalan Extension,  
New Delhi- 110055.

#### H. Share Transfer System

For expeditious processing of share transfers, the Board of Directors of the Company has delegated the power of share transfer/splitting/consolidation/issue of fresh certificate/issue of duplicate certificate to Share Transfer Committee. However, the amended Regulation 40 of SEBI (LODR) Regulations, 2015 provides that except in case of transmission or transposition of securities, requests for effecting transfer of securities shall not be processed unless the securities are held in dematerialized form with a depository with effect from 01<sup>st</sup> April, 2019. Thus, the shares for transmission or transposition of securities received in physical mode by the company are considered/approved by the committee at required intervals and transferred promptly and ratified by the Board in the subsequent Board Meeting.

#### I. Distribution of Shareholding as on 30<sup>th</sup> June, 2025

Category (Amount)	30-06-2025				30-06-2024			
	No. of share-holders	% of share-holders	Amount in Rs.	% of total equity	No. of shareholers	% of share-holders	Amount in Rs.	% of total equity
0001-5000	10031	99.445	15482290	12.877	9826	99.443	15712860	13.068
5001-10000	33	0.327	2344860	1.950	29	0.294	2207780	1.836
10001-20000	8	0.079	1082020	0.900	13	0.132	1909500	1.588
20001-30000	5	0.050	1201100	0.999	2	0.020	522140	0.434
30001-40000	1	0.010	308060	0.256	2	0.020	712370	0.593
40001-50000	2	0.020	959880	0.798	1	0.010	500000	0.416
50001-100000	2	0.020	1329760	1.106	3	0.030	2108450	1.754
100001& Above	5	0.050	97527680	81.114	5	0.051	96562550	80.311
Total	10087	100	120235650	100	9881	100	120235650	100
			30-06-2025			30-06-2024		
Category Code	Category of share-holder	No of sharehold-ers	Total number of shares	Sharehold-ing as a % of total no of shares	No of share-holders	Total number of shares	Share-holding as a % of total no of shares	
(A)	Promoter & Promoter group							
	: Indian Promoter							
	1 Central Govt./State Govt.	3	8570676	71.283	3	8570676	71.283	
	TOTAL (A)	3	8570676	71.283	3	8570676	71.283	
(B)	Public Shareholding							
	:Institutions							
	: Mutual Fund							
	1 Mutual Fund(MF)	5	1100	0.008	5	1100	0.008	
	2 UTI	1	100	0.001	1	100	0.001	
	TOTAL	6	1200	0.009	6	1200	0.009	
	:Banks							
	1 Bank Cooperative	0	0	0	0	0	0	

	2 Bank Nationalised	7	1500	0.012	7	1500	0.012
	<b>TOTAL</b>	<b>7</b>	<b>1500</b>	<b>0.012</b>	<b>7</b>	<b>1500</b>	<b>0.012</b>
	<b>:Insurance Companies</b>						
	1Insurance Companies	0	0	0	0	0	0
	<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>:Central Govt/StateGovt</b>						
	1 Corporate Body (State Govt)	0	0	0	0	0	0
	<b>TOTAL</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>: Foreign Portfolio Investor (Corporate)</b>						
	1 Foreign Portfolio Investor (Corp) Category I	1	575000	4.782	1	575000	4.782
	<b>TOTAL</b>	<b>1</b>	<b>575000</b>	<b>4.782</b>	<b>1</b>	<b>575000</b>	<b>4.782</b>
	<b>TOTAL (i)</b>	<b>14</b>	<b>577700</b>	<b>4.804</b>	<b>14</b>	<b>577700</b>	<b>4.804</b>
	<b>:NON INSTITUTIONS</b>						
	<b>:Corporate Body</b>						
	1 Body Corporate	168	295241	2.456	170	296013	2.462
	2 Clearing Member	6	4966	0.041	4	3443	0.029
	<b>TOTAL (ii)</b>	<b>174</b>	<b>300207</b>	<b>2.497</b>	<b>174</b>	<b>299456</b>	<b>2.491</b>
	<b>:Individual Shareholders</b>						
	1 Resident Ordinary	9746	2497743	20.774	9543	2506426	20.846
	<b>TOTAL (iii)</b>	<b>9746</b>	<b>2497743</b>	<b>20.774</b>	<b>9543</b>	<b>2506426</b>	<b>20.846</b>
	<b>: Resident (HUF)</b>						
	1. HUF	115	68843	0.573	114	60941	0.507
	<b>TOTAL (iv)</b>	<b>115</b>	<b>68843</b>	<b>0.573</b>	<b>114</b>	<b>60941</b>	<b>0.507</b>
	<b>: Non Resident Indian</b>						
	1 NRI-Repatriable	15	6824	0.056	13	6733	0.056
	2 NRI(NonRepatriable)	20	1572	0.013	20	1633	0.013
	<b>TOTAL (v)</b>	<b>35</b>	<b>8396</b>	<b>0.069</b>	<b>33</b>	<b>8366</b>	<b>0.069</b>
	<b>TOTAL (i)+(ii)+(iii)+(iv)+(v)= B</b>	<b>10084</b>	<b>3452889</b>	<b>28.717</b>	<b>9878</b>	<b>3452889</b>	<b>28.717</b>
	<b>GRAND TOTAL (A+B)</b>	<b>10087</b>	<b>12023565</b>	<b>100.000</b>	<b>9881</b>	<b>12023565</b>	<b>100.000</b>

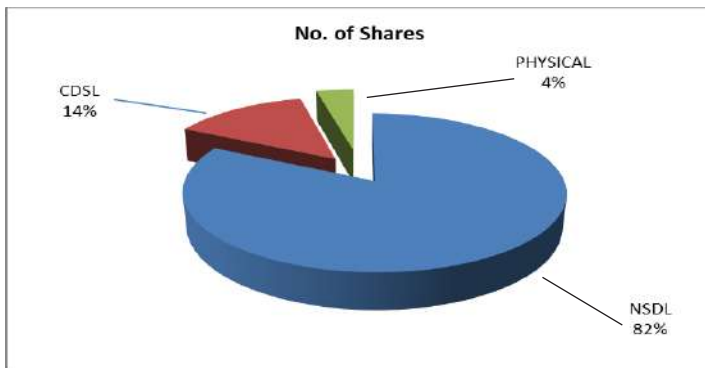
**Notes: 1.** The shareholding of PSIDC, being another corporation of Govt. of Punjab, has been consolidated with the shareholding of "Promoter & Promoter Group".

**2.** None of the shareholding of Promoters' has been pledged or otherwise encumbered.

**J. Dematerialization of Shares and Liquidity**

Details of paid up capital of the Company as on June 30, 2025 is as under:

Depository	No. of Shares	% of shareholding
NSDL	9910557	82.43
CDSL	1650347	13.72
Physical	462661	3.85
<b>Total</b>	<b>12023565</b>	<b>100.00</b>



**K. Details of Investors complaints received during 2024-25 are as follows:**

The Company has received NIL investor complaint with respect to loss of share certificate/duplicate share certificate and others (transmission procedure) during the year under report. However, all complaints/correspondence are usually dealt within 10 days and are completely resolved except in cases where litigation is involved. No Investor complaint was pending as on date of this report.

**L. Details of share transfers in physical form lodged for transfer/transmission during 2024-25 are as follows:**

Pursuant to amended Regulation 40 of SEBI (LODR) Regulations, 2015, requests for effecting transfer of securities shall not be processed unless the securities are held in dematerialized form with a depository with effect from 01<sup>st</sup> April, 2019, except in case of transmission or transposition of securities.

Further, SEBI through its recent Circular No. SEBI/HO/MIRSD/MIRSD\_RTAMB/P/CIR/2022/70 dated 25<sup>th</sup> May, 2022 have simplified the procedure of issuing of Duplicate Shares to the shareholder by minimizing the requirements for issuing of Duplicate Shares and now, the RTA shall issue Letter of confirmation on its Letterhead in place of physical share certificate as confirmation for issuing of the duplicate share certificate. The shareholder shall submit this original Letter of confirmation to his/her DP within 120 days of receipt to get the shares credited into Demat Account.

Generally, shares lodged for duplicate/transmission/change of name are processed and returned within 30 days except in cases where litigation is involved.

**M. Outstanding GDRs/ADRs or any Convertible instruments**

The company has not issued any GDRs/ADRs or any Convertible instruments.

**N. Disclosure of Commodity Price Risk or Foreign Exchange Risk and Hedging Activities: Nil**

**O. Puncom's Building Locations**

B-91 (Regd. Office), Part of B-93  
Phase-VIII, Industrial Area,  
SAS NAGAR (Mohali)  
160 071 – PUNJAB

**P. Name, Designation and Address of the Compliance Officer/ Address for Correspondence**

CS Pratima Yadav  
Company Secretary  
B-91, Phase VIII,  
Industrial Area, S.A.S. Nagar,  
Mohali, 160071  
Phone : +91-0172-2237142  
Fax : +91-0172-2237125  
Email : [cosecy@puncom.com](mailto:cosecy@puncom.com)  
Exclusive Email id : [shareholders@puncom.com](mailto:shareholders@puncom.com) (as per the provisions of the Listing Regulations)

**Q. List of all Credit Rating obtained by the Company:** Nil as our Company has not issued any debt instruments or any Fixed deposit programme or any scheme involving mobilization of funds either in India or abroad.

**R. Proceeds from public issues, rights issues, preferential issues etc.:** The Company has not raised any public money since its public issue in 1994.

**S. Transfer of Unclaimed amounts to Investor Education & Protection Fund**

During the year under review, there was no amount of unclaimed dividend to be credited to the Investor Education & Protection Fund, pursuant to Section 125 of the Companies Act, 2013 & the Investor Education & Protection Fund (Awareness & Protection of Investors) Rules, 2001. However, there is an unclaimed amount of Rs. 27,722/- pertaining to Buyback Offer made by the company in the year 2003 related to five shareholders was lying in the Escrow Account maintained for the said purpose with Axis Bank and the same could not be transferred by the company in absence of relevant procedure and guidelines.

Further, it is pertinent to state that Axis Bank has closed the said Buyback Account by issuing demand draft of Rs.25,207.50 dated 06.10.2021 (deducted Rs.2,514.50 towards bank charges) favouring "Punjab Communications Limited – Buy Bank Special A/C" as per the Reserve Bank of India's circular no.DOR.No.BP.BC/7/21.04.048/2020-21 dated 6<sup>th</sup> August, 2020 due to reason of availing cash credit (CC) / overdraft (OD) limit by the Company from the banking system. The Company has approached to Investor Education & Protection Fund (IEPF) authority in the matter to transfer the unpaid amount to the Fund.

Further, Axis Bank showed its inability to reopen the said account to deposit the DD. Accordingly, PUNCOM encashed the said DD after obtaining Board's approval and maintained a FDR with Indian Bank amounting to Rs.27,722/- in the name of Punjab Communications Limited to be kept separate as shareholders money.

## 12. Other Disclosures

### a) Related Party Disclosure

The Company has a "Policy on Related Party Transactions and Materiality of Related Party Transactions" in place. The policy takes into account various provisions on related party transactions mentioned in Regulation 23 of Listing Regulations and also in the Companies Act, 2013.

There is no Related Party Transaction, as required to be disclosed u/s 188(2), read with notification no G.S.R. 463 (E) dated 5<sup>th</sup> June, 2015 and Regulation 23 of Listing Regulations.

There is no material transaction entered into by the company with its promoters, the Directors or the management, their subsidiaries or relatives etc. that may have potential conflict with the interests of the company at large.

### b) Compliance by Listed Entity

All compliances have been made by the company and no significant penalties/strictures have been imposed on the company by the Stock Exchange or SEBI or any other statutory authority, on any matter pertaining to Capital Markets, during the last 3 years. However, during the financial year 2024-25, BSE has imposed penalty for late submission of financial results under Regulation 33 of SEBI (LODR) Regulations, 2015.

### c) Vigil Mechanism/Whistle Blower Policy

The company has its "Vigil Mechanism/Whistle Blower Policy" in place. In accordance with the requirements of Regulation 4(2)(d)(iv) and Regulation 22 of Listing Regulations and under Section 177 of the Companies Act, 2013, Ms. Indu Walia, has been appointed as Vigilance and Ethics Officer.

No personnel were denied access to the Audit Committee during the Financial Year 2024-2025.

### d) Mandatory/Non-mandatory requirements

Your company is complying with all the mandatory requirements as per Schedule V of Listing Regulations. Compliance with discretionary requirements is covered under the point no.15 covering the same.

### e) Material Subsidiary

The company has no material subsidiary as defined in Regulation 16(1)(c) and thus no policy has been formulated to determine 'material' subsidiaries.

### f) Web link on dealing with Related Party Transactions

The web link for the policy on dealing with related party transactions is as follows:

<https://puncom.com/wp-content/uploads/2025/04/NEW-RPT-POLICY-31.03.25.pdf>

### g) Disclosures of commodity price risks and commodity hedging activities

Your company is not engaged in any commodity price risks and commodity hedging activities.

### h) Details of Utilisation of funds raised through preferential allotment or qualified institutional placement:

The Company has not raised any public money through preferential allotment or qualified institutional placement as specified under Regulation 32(7A).

**i) Certificate from Practicing Company Secretary on debarment or disqualification of Board Members:** A Certificate has been issued by M/s K V Bindra & Associates, practicing company secretary dated 18<sup>th</sup> July, 2025 certifying that none of the Directors on the Board of Company have been debarred or disqualified from being appointing or continuing as directors of companies by the Board/Ministry of Corporate Affairs or any such statutory authority.

**j) Recommendations of committee not accepted by Board which is mandatorily required to be accepted by the Board:** The Board has considered and accepted the recommendations given by the various committees of Board of the company, as and when submitted to the Board for approval during the year under review.

**k) Total Fees paid for all services by the listed entity on consolidated basis to the Statutory Auditor and all entities in the network firm/network entity of which Statutory Auditor is a part:** M/s Ashwani & Associates, Chartered Accountants (Firm Registration No. 000497N) have been appointed as Statutory Auditors of the company during the year under consideration and the total fees of Rs. 1.44 Lacs has been paid to Statutory Auditor for all services such as statutory audit, tax audit and other certification charges.

**l) Disclosure in relation to Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013:**

- Number of complaints filed during the Financial Year 2024-25: NIL
- Number of complaints disposed of during the Financial Year 2024-25: NIL
- Number of complaints pending as on end of the Financial Year 2024-25: NIL

m) During the year under review, the Company has not provided any "Loans and Advances in the Nature of Loans to firms/companies in which any director of the company is interested."

### 13. Code of Conduct for Prevention of Insider Trading

The Company has adopted revised Code of Conduct for Prevention of Insider Trading which is effective since 01<sup>st</sup> April, 2019 in compliance with the Securities and Exchange Board of India (Prohibition of Insider Trading) (Amendment) Regulations, 2018. The said code is available at [www.puncom.com](http://www.puncom.com).

14. **Compliance with Mandatory requirements:** All corporate governance requirements as mentioned in Schedule V(C)(2) to (10) of Listing Regulations are complied with by the Company.

### 15. Compliance with Discretionary requirements:

Your Company has adopted the following discretionary requirements as given in Part E of Schedule II of Listing Regulations:

- The Company is moving towards a regime of financial statements with unmodified audit opinion except for this year.
- The Internal Auditor submits the Internal Audit Report directly to the Audit Committee.

16. The Company is complying with all the provisions of corporate governance as specified in Regulation(s) 17 to 27 and clauses (b) to (i) of sub-regulation (2) of Regulation 46.

**Declaration signed by Managing Director stating that the members of Board of Directors and senior management personnel have affirmed compliance with the Code of Conduct of Board of Directors and senior management, has been obtained.**

### Certificate on Corporate Governance pursuant to Schedule V of Listing Regulations

M/s S.V. Associates, practicing company secretary, conducted the Corporate Governance Audit and Compliance Certificate as obtained from auditors regarding compliance of conditions of corporate governance is annexed with the Board's report at **Annexure -5**

### CEO/CFO Certification under Regulation 17(8):

The necessary certificate from CEO/CFO under the said clause has been obtained.

### Update of KYC data of Physical Shareholders

SEBI vide Circular bearing No:SEBI/HO/MIRSD\_RTAMB/P/CIR/2021/655 dated 3<sup>rd</sup> November, 2021 and Circular No:SEBI/HO/MIRSD/MIRSD\_RTAMB/P/CIR/2021/687 dated 14<sup>th</sup> December, 2021 introduced Common and simplified Norms for processing investor's service request by RTA and mandated furnishing of PAN, KYC details and Nomination details by Physical Shareholders.

During the year 2022-23, SEBI through its Circular No. SEBI/HO/MIRSD/MIRSD-PoD-1/P/CIR/2023/37 dated 16<sup>th</sup> March, 2023 has directed the listed companies to intimate its security holders about folios which are incomplete with regard to furnishing of PAN, KYC details and Nomination details on annual basis within 6 months from the end of the financial year.

In this regard, our Company has made efforts to update the PAN, KYC details and Nomination details of Physical Shareholders and to comply with the SEBI Circulars, our Company dispatched this year too an intimation letter 24<sup>th</sup> September, 2024 during this year to Physical Shareholders informing them about the various forms such as ISR-1 (Request for registering PAN, KYC Details or Changes / Update thereof, ISR-2 (Confirmation of Signature of Security holder by Banker), ISR-3 (Declaration Form for Opting-out of Nomination by holders of physical securities), SH-13 (Nomination Form) & SH-14 (Cancellation or Variation of Nomination) to comply with said requirements. All these forms are also available at Company's website i.e [www.puncom.com](http://www.puncom.com).

Further, as per the directions of above said SEBI Circular and subsequent circulars our Company will dispatch an intimation letter to Physical Shareholders this year too to comply with said requirements on or before 30<sup>th</sup> September, 2025.

### Disclosures with respect to demat suspense account/unclaimed suspense account under Regulation 39(4) read with Schedule VI of Listing Regulations

Following information is being provided with respect to the provisions of Listing Regulations. The information asked for in the said regulation is for shares issued pursuant to Public Issues or any other issue which remains unclaimed & is lying in the escrow account. In this regard, the company came up with a Buy-Back offer in 2003 and as on date there are 419 shares lying in the escrow account, as required in the Buy-back guidelines, with M/s Karvy Computershare Pvt. Ltd., Hyderabad. As a good Corporate Governance practice, the company is providing the information on the same pattern.

S.No	Particulars	No. of Shareholders	Outstanding shares
1.	Aggregate no. of shareholders & the outstanding shares in the escrow account lying at the beginning of the year	10	419
2.	No. of the shareholders who approached issuer for transfer of shares from escrow account during the year	Nil	Nil
3.	Aggregate no. of shareholders to whom shares were transferred from escrow account during the year	Nil	Nil
4.	Aggregate no. of shareholders & the Outstanding shares in the escrow account lying at the end of the year	10	419

The voting rights on these shares shall remain frozen till the rightful owner of such shares claims the shares.

**SECRETARIAL AUDIT REPORT****Form No. MR-3****SECRETARIAL AUDIT REPORT****FOR THE FINANCIAL YEAR ENDED 31<sup>ST</sup> MARCH, 2025****[Pursuant to section 204(1) of the Companies Act, 2013 and Rule 9 of the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014]**

To,  
The Members,  
Punjab Communications Limited  
B-91, PHASE VIII, INDUSTRIAL AREA SAS NAGAR,  
Mohali, Punjab, India, 160071  
(CIN: L32202PB1981SGC004616)

I have conducted the secretarial audit of the compliance of applicable statutory provisions and the adherence to good corporate practices by PUNJAB COMMUNICATIONS LIMITED (hereinafter called "the Company"). Secretarial Audit was conducted in a manner that provided us a reasonable basis for evaluating the corporate conducts/statutory compliances and expressing our opinion thereon.

Based on my verification of the Company's books, papers, minute books, forms and returns filed and other records maintained by the Company and also the information provided by the Company, its officers, and authorised representatives during the conduct of secretarial audit of the Company, I hereby report that in my opinion, the Company has, during the audit period covering the Financial Year ended on 31<sup>st</sup> March, 2025 complied with the statutory provisions listed hereunder and also that the Company has proper Board-processes and compliance-mechanism in place to the extent, in the manner and subject to the reporting made hereinafter:

I have examined the books, papers, minute books, forms and returns filed and other records maintained by the Company for the Financial Year ended on 31<sup>st</sup> March, 2025 according to the provisions of:

- (i) The Companies Act, 2013 (the Act) and the rules made thereunder;
- (ii) The Securities Contracts (Regulation) Act, 1956 ('SCRA') and the rules made thereunder;
- (iii) The Depositories Act, 1996 and the Regulations and Bye-laws framed thereunder;
- (iv) Foreign Exchange Management Act, 1999 and the rules and regulations made thereunder to the extent of Foreign Direct Investment, Overseas Direct Investment and External Commercial Borrowings;
- (v) The Regulations and Guidelines prescribed under the Securities and Exchange Board of India Act, 1992 ('SEBI Act') viz.:
  - (a) The Securities and Exchange Board of India (Substantial Acquisition of Shares and Takeovers) Regulations, 2011;
  - (b) The Securities and Exchange Board of India (Prohibition of Insider Trading) Regulations, 2015;
  - (c) The Securities and Exchange Board of India (Share Based Employee Benefits and Sweat Equity) Regulations, 2021- Not Applicable to the company during the financial year under review
  - (d) The Securities and Exchange Board of India (Issue of Capital and Disclosure Requirements) Regulations, 2018- Not Applicable to the company during the financial year under review.
  - (e) The Securities and Exchange Board of India (Buyback of Securities) Regulations, 2018: Not Applicable as there was no instance of Buy-Back during the financial year.
  - (f) Securities and Exchange Board of India (Issue and Listing of Non- Convertible Securities) Regulations, 2021: Not applicable during the financial year under review.
  - (g) The Securities and Exchange Board of India (Registrars to an Issue and Share Transfer Agents) Regulations, 1993 regarding the Companies Act and dealing with client- Not applicable as the company is not registered as Registrar to an Issue and Share Transfer Agent during the financial year under review.
  - (h) The Securities and Exchange Board of India (Delisting of Equity Shares) Regulations, 2021- Not applicable as the company has not delisted any securities from any stock exchange during the financial year under review
- (vi) The major provisions and requirements have also been complied with as prescribed under all applicable Labour laws viz. The Factories Act, 1948, The Payment of Wages Act, 1936, The Minimum Wages Act, 1948, The Payment of Bonus Act, 1965, Industrial Dispute Act, 1947, The Employee's Provident Fund and Miscellaneous Provisions Act, 1952, The Payment of Gratuity Act, 1972

I have also examined compliance with the applicable clauses of the following:

- (i) Secretarial Standards issued by The Institute of Company Secretaries of India.
- (ii) The SEBI (Listing Obligations & Disclosure Requirements) Regulations, 2015, being listed on BSE Limited;

During the period under review, the Company has complied with the provisions of the Act, Rules, Regulations, Guidelines, Standards, etc. as mentioned above except the non-compliance of Regulation 33 of SEBI (LODR) Regulations, 2015 as follows:

Particulars	Quarter ended	Due Date	Date of Submission	Fine imposed by BSE*
Late submission of Unaudited Financial Results	September, 2024	14.11.2024	03.12.2024	Rs 94,400/-
	December, 2024	14.02.2025	18.02.2025	Rs 11,800/-

\*The Company has paid the fine imposed by BSE

Based on our examination and the information received and records maintained, I further report that:

1. The Board of Directors of the Company is duly constituted with proper balance of Executive Directors, Non-Executive Directors and Independent Directors. The changes in the composition of the Board of Directors that took place during the year under review were in compliance with the provisions of the Act. During the year under review, Mr. MANJEET SINGH DHILLON has been appointed as Additional Director in the category of Independent Director of the company w.e.f 11.01.2025 in place of Dr. V.P. Chandan, IRSSE (Retd.).
2. Adequate notice is given to all directors to schedule the Board Meetings, agenda and detailed notes on agenda were sent well in advance, and a system exists for seeking and obtaining further information and clarifications on the agenda items before the meeting and for meaningful participation at the meeting.
3. All decision is carried through majority while the dissenting members' views, if any, are captured and recorded as part of the minutes.
4. The company has proper board processes

Based on the compliance mechanism established by the company and on the basis of the compliance certificate(s) issued by the Company Secretary/ Officers, I am of an opinion that there are adequate systems and processes in the company commensurate with the size and operations of the company to monitor and ensure compliance with applicable laws, rules, regulations and guidelines.

The certification with respect to the other Statutory Acts as applicable apart from the Companies Act 2013 is based upon the confirmation received from various departmental heads of the Company regarding the compliances done under the Acts.

Apart from the business stated above, there were no instances of:

- (i) Public / Rights / Preferential issue of shares / debentures / sweat equity.
- (ii) Redemption / buy-back of securities.
- (iii) Merger / amalgamation / reconstruction etc.
- (iv) Foreign technical collaborations.

This Report is to be read with our letter of event date which is annexed as Annexure A and forms an integral part of this Report.

For S V Associates  
Company Secretaries

Sahil Malhotra  
M. No. A38204  
COP No. 14791

UDIN:A038204G000723781  
Peer Review:2883/2023

Dated: 07.07.2025  
Place: Chandigarh



To,  
The Members,  
Punjab Communications Limited  
B-91, PHASE VIII , INDUSTRIAL AREA SAS NAGAR,  
Mohali, Punjab, India, 160071  
(CIN: L32202PB1981SGC004616)

My report of even date is to be read along with this letter.

1. Maintenance of secretarial records is the responsibility of the management of the company. Our responsibility is to express an opinion on these secretarial records, based on our audit.
2. We have followed the audit practices and processes as were appropriate to obtain reasonable assurance about the correctness of the contents of secretarial records. The verification was done on test basis to ensure that the correct facts are reflected in secretarial records. We believe that the processes and practices, we followed, provide a reasonable basis for our opinion.
3. We have not verified the correctness and appropriateness of financial records and books of accounts of the company.
4. Wherever required, we have obtained the management representation about the compliance of laws, rules and regulations and happening of events etc.
5. The compliance of the provisions of corporate and other applicable laws, rules, regulations, standards is the responsibility of the management. Our examination was limited to the extent of verification of procedures on test basis.
6. The secretarial audit report is neither an assurance as to the future viability of the company nor of the efficacy or effectiveness with which the management has conducted the affairs of the company.

For S V Associates  
Company Secretaries

Sahil Malhotra  
M. No. A38204  
COP No. 14791

UDIN:A038204G000723781  
Peer Review:2883/2023

Dated: 07.07.2025  
Place: Chandigarh

**CERTIFICATE ON CORPORATE GOVERNANCE**

To,  
The Members of  
**PUNJAB COMMUNICATIONS LIMITED**  
CIN NO: L32202PB1981SGC004616  
B-91, PHASE VIII ,INDUSTRIAL AREA SAS NAGAR,  
Mohali, Punjab, India, 160071

I have examined the compliance of the conditions of Corporate Governance by PUNJAB COMMUNICATIONS LIMITED (CIN NO. L32202PB1981SGC004616) for the year ended 31st March, 2025, as stipulated in regulations 17 to 27, clauses (b) to (i) of regulation 46(2) and paragraphs C, D and E of Schedule V of the Securities Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 as amended from time to time ("Listing Regulations") pursuant to the Listing Agreement of the Company with Stock Exchanges.

The Compliance of conditions of Corporate Governance is the responsibility of the Management. My examination has been limited to a review of the procedures and implementations thereof adopted by the Company for ensuring the compliance of conditions of the Corporate Governance. It is neither an audit nor an expression of opinion on the financial statements of the Company.

In my opinion and to the best of my information and according to the explanations given to me, I certify that the Company has complied with the conditions of Corporate Governance as stipulated in the above-mentioned Listing Regulations, as applicable.

I, further state that compliance is neither an assurance as to the future viability of the Company nor the efficacy or effectiveness with which the Management has conducted the affairs of the Company.

**S. V. ASSOCIATES**  
Company Secretaries

(Sahil Malhotra)  
Company Secretary  
M No. 38204  
CP No. 14791  
Peer Review Cert. No. 2883/2023  
UDIN: A038204G000822229

Place: Chandigarh  
Date: 21.07.2025

**PUNJAB DIGITAL INDUSTRIAL SYSTEMS LTD. (UNDER LIQUIDATION)****STATUS OF WINDING UP PROCEEDINGS****COMPANY PETITION NO: 194 OF 2005**

The Company has been ordered to be wound-up by the Hon'ble Punjab & Haryana High court at Chandigarh vide its order dated February 20, 2009. Subsequent to that the company has filed the Statement of Affairs with the Official Liquidator attached to the Hon'ble Court.

Further, all books of accounts/ records and store items have been handed over to the liquidator. After which Official Liquidator will submit its report and based on the report of the Official Liquidator, the Hon'ble Punjab & Haryana High Court may proceed to dissolve the Company.

**ANNUAL GENERAL MEETING NOTICE**

Notice is hereby given that the Forty-Forth (44<sup>th</sup>) Annual General Meeting of Punjab Communications Limited will be held on Monday, December 22, 2025 at 1130 Hrs through Video Conferencing ("VC") / Other Audio Visual Means ("OAVM"), to transact the following business. The venue of the meeting shall deemed to be the registered office of the Company i.e. B-91, Phase VIII, Industrial Area, S.A.S. Nagar (Mohali), Punjab -160071.

**ORDINARY BUSINESS**

1. To receive, consider and adopt the audited Profit and Loss Account for the year ended on March 31, 2025 and Balance Sheet as on that date together with Boards' Report, Auditors' Report, CAG comments thereon and Secretarial Auditors' Report there to.
2. To appoint Director in place of Sh. Parminder Pal Singh Sandhu, IAS (DIN:10298745) who retires by rotation and being eligible, offers himself for reappointment.
3. To appoint M/s Charanjit Singh & Associates, Chartered Accountants as Statutory Auditors of the Company for the Financial Year 2025-2026 (from the conclusion of this AGM till the conclusion of next AGM) & fix their remuneration and to pass the following resolution as an Ordinary Resolution thereof:

"Resolved that pursuant to the provisions of Section 139, 142 and all other applicable provisions, if any, of Companies Act, 2013 and the Rules made thereunder, as amended from time to time, consent of the members of the Company be and is hereby accorded to appoint M/s Charanjit Singh & Associates, Chartered Accountants as Statutory Auditors of the Company, from the conclusion of this AGM till the conclusion of next AGM and to do the Statutory Audit of Financial Statements for FY 2025-26 at the annual remuneration of Rs. 1,10,000/- as fixed by the Board of Directors and at such terms and conditions as provided in the CAG letter issued in this regard."

**SPECIAL BUSINESS**

4. To consider and if thought fit, to pass with or without modification(s), the following resolution as an **Ordinary Resolution**:

"**RESOLVED THAT** pursuant to the provisions of Sections 152 & 161 and other applicable provisions, if any, of the Companies Act, 2013 ("the Act") read with the Companies (Appointment and Qualification of Directors) Rules, 2014 and Regulation 17(1C) and other applicable provisions of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (including any statutory modification(s) or re-enactment(s) thereof, for the time being in force), **Sh. Kamal Kishor Yadav, IAS** (DIN: 08196890), based on the recommendation(s) of the Board of Directors of the Company, be and is hereby appointed as Nominee Director in the capacity of Chairman of the Company w.e.f. May 6, 2025 under Article 128 & Article 158 of the Articles of the Association of the Company, and for whose appointment the approval of shareholders is required pursuant to Regulation 17(1C) of SEBI (LODR) Regulations, 2015 and who is eligible for appointment under the relevant provisions of the Companies Act, 2013 and SEBI (LODR) Regulations, 2015, and in respect of whom the Company has received a notice in writing under Section 160 of the Act from a member proposing his candidature for the office of Director in the capacity of Chairman of the Company w.e.f. May 6, 2025".

5. To consider and if thought fit, to pass with or without modification(s), the following resolution as an **Ordinary Resolution**:

"**RESOLVED THAT** pursuant to the provisions of Sections 152 & 161 and other applicable provisions, if any, of the Companies Act, 2013 ("the Act") read with the Companies (Appointment and Qualification of Directors) Rules, 2014 and Regulation 17(1C) and other applicable provisions of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 (including any statutory modification(s) or re-enactment(s) thereof, for the time being in force), **Sh. Jaspreet Singh, IAS** (DIN: 11387045), based on the recommendation(s) of the Board of Directors of the Company, be and is hereby appointed as Nominee Director in the capacity of Sr. Vice Chairman of the Company w.e.f. October 16, 2025 under Article 128 & Article 158 of the Articles of the Association of the Company, and for whose appointment the approval of shareholders is required pursuant to Regulation 17(1C) of SEBI (LODR) Regulations, 2015 and who is eligible for appointment under the relevant provisions of the Companies Act, 2013 and SEBI (LODR) Regulations, 2015, and in respect of whom the Company has received a notice in writing under Section 160 of the Act from a member proposing his candidature for the office of Director in the capacity of Sr. Vice Chairman of the Company w.e.f. October 16, 2025."

6. To consider and if thought fit, to pass with or without modification(s), the following resolution as a **Special Resolution**:

"**RESOLVED THAT** pursuant to the provisions of Sections 149 and 152 read with Schedule IV and other applicable provisions, if any, of the Companies Act, 2013 ("the Act") and the Companies (Appointment and Qualification of Directors) Rules, 2014 and Regulation 16, 17(1C) & 25(2) and other applicable provisions of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 (including any statutory modification(s) or re-enactment(s) thereof, for the time being in force), **Sh. Manjeet Singh Dhillon, ITS (Retd.)** (DIN: 10903571), who was appointed as an Independent Director of the Company by the Board of Directors with effect from January 11, 2025 and for whose appointment the approval of shareholders is required pursuant to Regulation 17(1C) & 25 (2) of SEBI (LODR) Regulations, 2015 at this Annual General Meeting and in respect of whom the Company has received a notice in writing under Section 160 of the Act from a member proposing his candidature for the office of Director and based on the recommendation(s) of the Board of Directors of the Company, be and is

hereby appointed as an Independent Director of the Company for a period of three year w.e.f January 11, 2025, not liable to retire by rotation.”

7. To consider and if thought fit, to pass with or without modification(s), the following resolution as an **Ordinary Resolution**:

“**RESOLVED THAT** pursuant to the provisions of Section 204 and 179(3) of the Companies Act, 2013 read with the Companies (Appointment and Remuneration of Managerial Personnel) Rules, 2014 framed thereunder and other applicable provisions of the Companies Act, 2013 along with Regulation 24A of the Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015 (including any statutory modification(s) or re-enactment(s) thereof, for the time being in force), and based on the recommendation(s) of the Board of Directors of the Company, consent of the members of the Company be and is hereby accorded for the appointment of **M/s S. K. Sikka & Associates, Company Secretaries (M. No. FCS 4241 and C. P. No. 3582)**, as the Secretarial Auditors of the Company for a term of five consecutive years commencing from Financial Year 2025-26 till Financial Year 2029-30 and to hold office from the conclusion of this Annual General Meeting till the conclusion of the 49<sup>th</sup> Annual General Meeting of the Company to be held in the year 2030, at the consolidated fee/ remuneration as detailed in the explanatory statement and as mutually agreed upon between the Board of Directors of the Company and the Secretarial Auditors.”

Date : November 28, 2025  
Place : Registered Office  
B-91, Phase VIII, Industrial Area,  
SAS Nagar (Mohali) - 160071  
CIN: L32202PB19815GC004616

By order of the Board  
Sd/-  
**(Pratima Yadav)**  
Company Secretary

# NOTES:

1. The Explanatory Statement pursuant to Section 102(1) of the Companies Act, 2013, in respect of Special Business as set out above to be transacted at the Meeting is annexed hereto at **Annexure to the Notice** and forms integral part of this notice.
2. Ministry of Corporate Affairs ("MCA") has vide its General Circular No. 03/2025 dated September 22, 2025 permitted the holding of the Annual General Meeting ("AGM") through Video Conferencing ("VC") / Other Audio Visual Means ("OAVM"), without the physical presence of the Members at a common venue after complying with the requirements laid down in Para 3 and Para 4 of the General Circular No. 20/2020 dated 05.05.2020.

Accordingly, in compliance with the provisions of the Companies Act, 2013 ("Act"), SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 ("SEBI Listing Regulations") and MCA Circulars, the forthcoming AGM of the Company will be held through VC / OAVM. Hence, Members can attend and participate in the ensuing AGM through VC/OAVM. The procedure for participating in the meeting through VC/ OAVM is explained at Note No. 14.

3. Pursuant to the provisions of the Companies Act, 2013, a Member entitled to attend and vote at the AGM is entitled to appoint a proxy to attend and vote on his/her behalf and the proxy need not be a Member of the Company. Since this AGM is being held, pursuant to the MCA Circulars through VC / OAVM, physical attendance of Members has been dispensed with. Accordingly, the facility for appointment of proxies by the Members will not be available for the AGM and hence the Proxy Form and Attendance Slip are not annexed to this Notice. However, in pursuance of Section 112 and Section 113 of the Companies Act, 2013, representatives of the members such as the President of India or the Governor of a State or body corporate can attend the AGM through VC/OAVM and cast their votes through e-voting.
4. The Register of Members and Share Transfer Books of the Company shall remain closed during the Book Closure period, i.e. from December 16, 2025 to December 22, 2025 (both days inclusive).
5. The Members holding shares in the same name or same order of names under different folios are requested to send the share certificates for consolidation of such shares to the Company.
6. All unclaimed/unpaid dividend upto the financial year ended on March 31, 2002 have been transferred to the Investor Education and Protection Fund of the Central Government pursuant to Section 124 of Companies Act, 2013. No dividend has been recommended and declared since Feb 2002-2003.
7. The Members desirous of obtaining any information/clarification concerning the accounts and operations of the Company are requested to address their questions in writing to the Company Secretary at least ten days before the Annual General Meeting, so that the information required may be made available at the Annual General Meeting.
8. In compliance with the aforesaid MCA General Circular No. 03/2025 dated September 22, 2025 in continuation to General Circular No. 20/2020 dated 5<sup>th</sup> May, 2020, issued by the Ministry of Corporate Affairs (collectively referred to as "MCA Circulars"), the Notice of 44<sup>th</sup> Annual General Meeting of the Company inter-alia indicating the process and manner of e-voting along with the Annual Report 2024-25 containing Board's report, Auditors' Report, Audited Financial Statements and other documents, is being sent only through electronic mode to those Members whose email addresses are registered with the Company/ Depositories. Members may note that the Notice calling the AGM along with Annual Report FY 2024-25 has been uploaded on the website of the Company at [www.puncom.com](http://www.puncom.com). The Notice can also be accessed from the website of the Stock Exchange i.e. BSE Limited at [www.bseindia.com](http://www.bseindia.com). The AGM Notice is also disseminated on the website of CDSL (agency for providing the Remote e-Voting facility and e-voting system during the AGM) i.e. [www.evotingindia.com](http://www.evotingindia.com).
9. Further, pursuant to the proviso to the Rule 18(3)(i) of the Companies (Management and Administration) Rules, 2014, the Company shall provide an advance opportunity at least once in a financial year to the members to register their e-mail address and changes therein. In view of the same, Members are requested to kindly update their e-mail address & mobile no. with depository participants in case of holding shares in demat form. If holding shares in physical form, Members are requested to inform their e-mail ID & mobile no. to the Company.
10. Pursuant to the provisions of Section 108 of the Companies Act, 2013 read with Rule 20 of the Companies (Management and Administration) Rules, 2014 (as amended) and Regulation 44 of SEBI (Listing Obligations & Disclosure Requirements) Regulations 2015 (as amended) and MCA General Circular No. 03/2025 dated September 22, 2025 in continuation to General Circular No. 20/2020 dated 5<sup>th</sup> May, 2020, issued by the Ministry of Corporate Affairs (collectively referred to as "MCA Circulars"), the Company is providing facility of remote e-voting to its Members in respect of the business to be transacted at the 44<sup>th</sup> Annual General Meeting ("AGM") of the Company to be held on Monday, December 22, 2025 at 1130 HRS. For this purpose, the Company has entered into an agreement with Central Depository Services (India) Limited (CDSL) for facilitating voting through electronic means, as the authorized e-Voting's agency. The facility of casting votes by a member using remote e-voting as well as the e-voting system on the date of the AGM will be provided by CDSL.
11. The Members can join the AGM in the VC/OAVM mode 15 minutes before and after the scheduled time of the commencement of the Meeting by following the procedure mentioned in the Notice. The facility of participation at the AGM through VC/OAVM shall be made available to atleast 1000 members on first come first served basis. This will not include large Shareholders (Shareholders holding 2% or more shareholding), Promoters, Institutional Investors, Directors, Key Managerial Personnel, the Chairman of the Audit Committee, Nomination and Remuneration Committee and Stakeholders Relationship Committee, Auditors etc. who are allowed to attend the AGM without

restriction on account of first come first served basis.

12. The attendance of the Members attending the AGM through VC/OAVM shall be counted for the purpose of ascertaining the quorum under Section 103 of the Companies Act, 2013.
13. The Notice of the 44<sup>th</sup> Annual General Meeting (AGM) of the Company inter-alia indicating the process and manner of e-voting is being sent to all the members as on the cut-off (record date) i.e. November 21, 2025 (Friday) .

**14. THE INSTRUCTIONS TO MEMBERS FOR E-VOTING AND JOINING AGM THROUGH VC/OAVM ARE AS UNDER:**

**Step 1:** Access through Depositories CDSL/NSDL e-Voting system in case of individual shareholders holding shares in demat mode.

**Step 2:** Access through CDSL e-Voting system in case of shareholders holding shares in physical mode and non-individual shareholders in demat mode.

- (i) The e-voting period begins on December 17, 2025 (9.00 am) and ends on December 21, 2025 (5.00 pm). During this period, members of the Company, holding shares either in physical form or in dematerialized form, as on the cut-off date i.e. December 15, 2025 may cast their vote electronically. The e-voting module shall be disabled by CDSL for voting thereafter.
- (ii) Members who have already voted prior to the meeting date would not be entitled to vote at the meeting venue.
- (iii) In order to increase the efficiency of the voting process, e-voting is enabled to all the demat account holders, by way of a single login credential, through their demat accounts/ websites of Depositories/ Depository Participants vide SEBI circular no. SEBI/HO/CFD/CMD/CIR/P/2020/242 dated December 09, 2020. Demat account holders would be able to cast their vote without having to register again with the multiple e-voting service providers, thereby, not only facilitating seamless authentication but also enhancing ease and convenience of participating in e-voting process.

**Step 1:** Access through Depositories CDSL/NSDL e-Voting system in case of individual shareholders holding shares in demat mode.

- (iv) In terms of aforesaid SEBI circular dated December 09, 2020 on e-Voting facility provided by Listed Companies, Individual shareholders holding securities in demat mode are allowed to vote through their demat account maintained with Depositories and Depository Participants. Members are advised to update their mobile number and email Id in their demat accounts in order to access e-Voting facility.

- **LOGIN METHOD FOR DEMAT MEMBERS** [INDIVIDUAL SHAREHOLDERS HOLDING SECURITIES IN DEMAT FORM (CDSL/NSDL)]

Type of shareholders	Login Method
Individual Shareholders holding securities in Demat mode with CDSL Depository	<ol style="list-style-type: none"> <li>1) Users who have opted for CDSL Easi / Easiest facility, can login through their existing user id and password. Option will be made available to reach e-Voting page without any further authentication. The users to login to Easi / Easiest are requested to visit cdsi website <a href="http://www.cdslindia.com">www.cdslindia.com</a> and click on login icon &amp; New System Myeasi Tab.</li> <li>2) After successful login the Easi / Easiest user will be able to see the e-Voting option for eligible companies where the e-voting is in progress as per the information provided by Company. On clicking the e-voting option, the user will be able to see e-Voting page of the e-Voting service provider for casting your vote during the remote e-Voting period or joining virtual meeting &amp; voting during the meeting. Additionally, there is also links provided to access the system of all e-Voting Service Providers i.e. CDSL/NSDL/KARVY/LINKINTIME, so that the user can visit the e-Voting service providers' website directly.</li> <li>3) If the user is not registered for Easi/Easiest, option to register is available at cdsi website <a href="http://www.cdslindia.com">www.cdslindia.com</a> and click on login &amp; New System Myeasi Tab and then click on registration option.</li> <li>4) Alternatively, the user can directly access e-Voting page by providing Demat Account Number and PAN No. from a e-Voting link available on <a href="http://www.cdslindia.com">www.cdslindia.com</a> home page. The system will authenticate the user by sending OTP on registered Mobile &amp; Email as recorded in the Demat Account. After successful authentication, user will be able to see the e-Voting option where the e-voting is in progress and also able to directly access the system of all e-Voting Service Providers.</li> </ol>

Individual Shareholders holding securities in demat mode with <b>NSDL Depository</b>	<ol style="list-style-type: none"> <li>1) If you are already registered for NSDL IDeAS facility, please visit the e-Services website of NSDL. Open web browser by typing the following URL: <a href="https://eservices.nsdl.com">https://eservices.nsdl.com</a> either on a Personal Computer or on a mobile. Once the home page of e-Services is launched, click on the “Beneficial Owner” icon under “Login” which is available under ‘IDeAS’ section. A new screen will open. You will have to enter your User ID and Password. After successful authentication, you will be able to see e-Voting services. Click on “Access to e-Voting” under e-Voting services and you will be able to see e-Voting page. Click on Company name or e-Voting service provider name and you will be re-directed to e-Voting service provider website for casting your vote during the remote e-Voting period or joining virtual meeting &amp; voting during the meeting.</li> <li>2) If the user is not registered for IDeAS e-Services, option to register is available at <a href="https://eservices.nsdl.com">https://eservices.nsdl.com</a>. Select “Register Online for IDeAS” “Portal or click at <a href="https://eservices.nsdl.com/SecureWeb/IdeasDirectReg.jsp">https://eservices.nsdl.com/SecureWeb/IdeasDirectReg.jsp</a></li> <li>3) Visit the e-Voting website of NSDL. Open web browser by typing the following URL: <a href="https://www.evoting.nsdl.com/">https://www.evoting.nsdl.com/</a> either on a Personal Computer or on a mobile. Once the home page of e-Voting system is launched, click on the icon “Login” which is available under ‘Shareholder/Member’ section. A new screen will open. You will have to enter your User ID (i.e. your sixteen digit demat account number hold with NSDL), Password/OTP and a Verification Code as shown on the screen. After successful authentication, you will be redirected to NSDL Depository site wherein you can see e-Voting page. Click on Company name or e-Voting service provider name and you will be redirected to e-Voting service provider website for casting your vote during the remote e-Voting period or joining virtual meeting &amp; voting during the meeting.</li> </ol>
Individual Shareholders (holding securities in demat mode) login through their <b>Depository Participants</b>	You can also login using the login credentials of your demat account through your Depository Participant registered with NSDL/CDSL for e-Voting facility. After Successful login, you will be able to see e-Voting option. Once you click on e-Voting option, you will be redirected to NSDL/CDSL Depository site after successful authentication, wherein you can see e-Voting feature. Click on Company name or e-Voting service provider name and you will be redirected to e-Voting service provider website for casting your vote during the remote e-Voting period or joining virtual meeting & voting during the meeting.

**Important note:** Members who are unable to retrieve User ID/ Password are advised to use Forget User ID and Forget Password option available at abovementioned website.

**Helpdesk for Individual Shareholders holding securities in demat mode for any technical issues related to login through Depository i.e. CDSL and NSDL**

Login type	Helpdesk details
Individual Shareholders holding securities in Demat mode with <b>CDSL</b>	Members facing any technical issue in login can contact CDSL helpdesk by sending a request at <a href="mailto:helpdesk.evoting@cdslindia.com">helpdesk.evoting@cdslindia.com</a> or contact at toll free no. 1800 2109911
Individual Shareholders holding securities in Demat mode with <b>NSDL</b>	Members facing any technical issue in login can contact NSDL helpdesk by sending a request at <a href="mailto:evoting@nsdl.co.in">evoting@nsdl.co.in</a> or call at : 022 - 4886 7000 and 022 - 2499 7000

**Step 2 :** Access through CDSL e-Voting system in case of shareholders holding shares in physical mode and non-individual shareholders in demat mode.

**v) LOGIN METHOD FOR PHYSICAL MEMBERS AND MEMBERS OTHER THAN INDIVIDUAL HOLDING SECURITIES IN DEMAT FORM**

1. The members should log on to the e-voting website [www.evotingindia.com](http://www.evotingindia.com)
2. Click on “Shareholders” module.
3. Now enter your User ID
  - a. For CDSL: 16 digits beneficiary ID,
  - b. For NSDL: 8 Character DP ID followed by 8 Digits Client ID,

- c. Members holding shares in Physical Form should enter Folio Number registered with the Company.
4. Next enter the Image Verification as displayed and Click on Login
5. If you are holding shares in demat form and had logged on to [www.evotingindia.com](http://www.evotingindia.com) and voted on an earlier e-voting of any Company, then your existing password is to be used.
6. If you are a first time user follow the steps given below:

	For Physical Members and Members other than Individual holding shares in Demat Form
PAN	Enter your 10 digit alpha-numeric *PAN issued by Income Tax Department (Applicable for both demat members as well as physical members) <ul style="list-style-type: none"> <li>members who have not updated their PAN with the Company/ Depository Participant are requested to use the sequence number as mentioned in the email received for notice along with Annual Report, in the PAN field.</li> </ul>
Dividend Bank Details OR Date of Birth (DOB)	Enter the Dividend Bank Details or Date of Birth (in dd/mm/yyyy format) as recorded in your demat account or in the Company records in order to login. <ul style="list-style-type: none"> <li>If both the details are not recorded with the depository or Company please enter the member id / folio number in the Dividend Bank details field as mentioned in instruction at no. 3</li> </ul>

- vi) After entering these details appropriately, click on "SUBMIT" tab.
- vii) Members holding shares in physical form will then directly reach the Company selection screen. However, members holding shares in demat form will now reach 'Password Creation' menu wherein they are required to mandatorily enter their login password in the new password field. Kindly note that this password is to be also used by the demat holders for voting for resolutions of any other Company on which they are eligible to vote, provided that Company opts for e-voting through CDSL platform. It is strongly recommended not to share your password with any other person and take utmost care to keep your password confidential.
- viii) For members holding shares in physical form, the details can be used only for e-voting on the resolutions contained in this Notice.
- ix) Select "EVS N :251124005" for voting on AGM Resolution(s) of Punjab Communications Limited.
- x) On the voting page, you will see "RESOLUTION DESCRIPTION" and against the same the option "YES/NO" for voting. Select the option YES or NO as desired. The option YES implies that you assent to the Resolution and option NO implies that you dissent to the Resolution.
- xi) Click on the "RESOLUTIONS FILE LINK" if you wish to view the entire Resolution details.
- xii) After selecting the resolution you have decided to vote on, click on "SUBMIT". A confirmation box will be displayed. If you wish to confirm your vote, click on "OK", else to change your vote, click on "CANCEL" and accordingly modify your vote.
- xiii) Once you "CONFIRM" your vote on the resolution, you will not be allowed to modify your vote.
- xiv) You can also take a print of the votes cast by clicking on "Click here to print" option on the Voting page.
- xv) If a demat account holder has forgotten the login password then Enter the User ID and the image verification code and click on Forgot Password & enter the details as prompted by the system.
- xvi) There is also an optional provision to upload BR/POA if any uploaded, which will be made available to scrutinizer for verification.

**PROCESS FOR THOSE MEMBERS WHOSE EMAIL ADDRESSES/MOBILE NO. ARE NOT REGISTERED WITH THE DEPOSITORIES/COMPANY:**

1. For Physical members- please provide necessary details like Folio No., Name of shareholder, scanned copy of the share certificate (front and back), PAN (self attested scanned copy of PAN card), AADHAR (self attested scanned copy of Aadhar Card) by email to [ramap@alankit.com](mailto:ramap@alankit.com) and cc to [shareholders@puncom.com](mailto:shareholders@puncom.com)
2. For Demat members- Please update your email id & mobile no. with your respective Depository Participant (DP)
3. For Individual Demat shareholders – Please update your email id & mobile no. with your respective Depository Participant (DP) which is mandatory while e-Voting & joining virtual meetings through Depository.



**INSTRUCTIONS FOR MEMBERS ATTENDING THE AGM THROUGH VC/OAVM DURING MEETING ARE AS UNDER:**

- Members will be provided with a facility to attend the AGM through VC/OAVM through the depository e-Voting system. The procedure for attending meeting & e-voting on the day of the AGM is same as the instructions mentioned above for e-voting.
- The link for VC/OAVM to attend the AGM will be available in shareholder/members login where the EVSN of Company will be displayed after successful login as per the instructions mentioned above for e-voting.
- Members are encouraged to join the Meeting through Laptops / IPads for better experience.
- Further members will be required to allow Camera and use Internet with a good speed to avoid any disturbance during the meeting.
- Please note that Participants Connecting from Mobile Devices or Tablets or through Laptop connecting via Mobile Hotspot may experience Audio/Video loss due to fluctuation in their respective network. It is therefore recommended to use stable Wi-Fi or LAN connection to mitigate any kind of aforesaid glitches.
- Members who would like to express their views or ask questions during the AGM may register themselves as a speaker by sending their request in advance atleast 10 days prior to meeting i.e. during the period from December 6, 2025 (9:00 a.m.) to December 12, 2025 (5:00 p.m.) mentioning their name, DP ID and Client ID/folio number, PAN, email id, mobile number at [shareholders@puncom.com](mailto:shareholders@puncom.com). The members, who do not wish to speak during the AGM, but have queries, may send their queries in advance atleast 10 days prior to meeting mentioning their name, DP ID and Client ID/folio number, PAN, email id, mobile number at [shareholders@puncom.com](mailto:shareholders@puncom.com). These queries will be replied to, by the Company suitably by email.
- Those Members who have registered themselves as a speaker will only be allowed to express their views/ask questions during the AGM. The Company reserves the right to restrict the number of speakers depending on the availability of time for the AGM.

**INSTRUCTIONS FOR MEMBERS FOR E-VOTING DURING THE AGM ARE AS UNDER:-**

- The procedure for e-voting on the day of the AGM is same as the instructions mentioned above for e-voting.
- Only those members, who are present in the AGM through VC/OAVM facility and have not casted their vote on the Resolutions through remote e-Voting and are otherwise not barred from doing so, shall be eligible to vote through e-Voting system available during the AGM.
- If any Votes are cast by the members through the e-voting available during the AGM and if the same members have not participated in the meeting through VC/OAVM facility, then the votes cast by such members shall be considered invalid as the facility of e-voting during the meeting is available only to the members attending the meeting.
- Members who have voted through Remote e-Voting will be eligible to attend the AGM. However, they will not be eligible to vote at the AGM.

**xvii) Note for Non – Individual Shareholders and Custodians-For Remote voting only**

- Non-Individual shareholders (i.e. other than Individuals, HUF, NRI etc.) and Custodians are required to log on to [www.evotingindia.com](http://www.evotingindia.com) and register themselves in the “Corporates” module.
- A scanned copy of the Registration Form bearing the stamp and sign of the entity should be emailed to [helpdesk.evoting@cdslindia.com](mailto:helpdesk.evoting@cdslindia.com).
- After receiving the login details a Compliance User should be created using the admin login and password. The Compliance User would be able to link the account(s) for which they wish to vote on.
- The list of accounts linked in the login will be mapped automatically & can be delink in case of any wrong mapping.
- A scanned copy of the Board Resolution and Power of Attorney (POA) which they have issued in favour of the Custodian, if any, should be uploaded in PDF format in the system for the scrutinizer to verify the same.
- Alternatively Non Individual shareholders are required mandatorily to send the relevant Board Resolution/ Authority letter etc. together with attested specimen signature of the duly authorized signatory who are authorized to vote, to the Scrutinizer and to the Company at the email address at [shareholders@puncom.com](mailto:shareholders@puncom.com), if they have voted from individual tab & not uploaded same in the CDSL e-voting system for the scrutinizer to verify the same.

**xviii) General Instructions:**

- If you have any queries or issues regarding attending AGM & e-Voting from the CDSL e-Voting System,

you can write an email to [helpdesk.evoting@cdslindia.com](mailto:helpdesk.evoting@cdslindia.com) or contact at toll free no. 1800 2109911

- (b) All grievances connected with the facility for voting by electronic means may be addressed to Mr. Rakesh Dalvi, Sr. Manager, (CDSL, ) Central Depository Services (India) Limited, A Wing, 25<sup>th</sup> Floor, Marathon Futorex, Mafatal Mill Compounds, N M Joshi Marg, Lower Parel (East), Mumbai - 400013 or send an email to [helpdesk.evoting@cdslindia.com](mailto:helpdesk.evoting@cdslindia.com) or call on toll free no. 1800 2109911.
  - (c) The voting rights shall be in proportion to their shares of the paid up equity share capital of the Company as on the cut off (Record Date) i.e. December 15, 2025 for AGM Resolution(s).
  - (d) M/s S V & Associates, Practicing Company Secretary has been appointed as the Scrutinizer to scrutinize the entire e-voting process in a fair & transparent manner.
  - (e) The Scrutinizer shall immediately after the conclusion of voting at the Annual General Meeting, first count the votes cast during the AGM, thereafter unblock the votes cast through remote e-voting and make a consolidated Scrutinizer's Report of the total votes cast in favour or against, if any, to the Chairman or a person authorized by him in writing who shall countersign the same.
  - (f) As per Regulation 44 of SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, the results of e-voting are to be communicated to the BSE Limited, where the shares of the Company are listed, within two working days of the conclusion of the Annual General Meeting. The results declared along with the Scrutinizer's Report shall also be placed on the Company's website [www.puncom.com](http://www.puncom.com) and on the website of CDSL.
- 15 Information pursuant to Regulation 36(3) of the Listing Regulations, requires disclosure on the appointment/reappointment of the Directors, which is annexed as part of Annexure to this notice.
- 16 The persons who have acquired shares and become members after the dispatch of notice and before cut-off date shall have same "Login ID and Password" as mentioned at Sr. No. 14 of Notes to AGM Notice. The Notice of AGM is displayed on our website [www.puncom.com](http://www.puncom.com), for your reference please.
- 17 If you have received this Annual Report, but you are not a member as on the cut-off date, this document is for information purpose only.
- 18 Since the AGM will be held through VC / OAVM, the Route Map is not annexed in this Notice
- 19 The members may contact Mr. Naresh Kumar Mehandru (Assistant Manager-Secretarial) at B-91, Phase-VIII, Industrial Area, SAS Nagar, Mohali-160071. The concerned person may also be contacted at [shareholders@puncom.com](mailto:shareholders@puncom.com) or at +911722237142.

**ANNEXURE TO THE NOTICE****EXPLANATORY STATEMENT PURSUANT TO SECTION 102 (1) OF THE COMPANIES ACT, 2013****(For Item No. 3 to 7)****Item No. 3**

Our Company, being a Government Company, its Statutory Auditors are appointed by the Comptroller and Auditor-General of India (CAG) by virtue of Section 139(5) of Companies Act, 2013. The Board of Directors of the Company on the recommendation of the Audit Committee, decided in its 232<sup>nd</sup> Board Meeting held on August 26, 2025, to fix the remuneration of the CAG appointed Statutory Auditor for FY 2025-26 at an annual fee of Rs 1,10,000/- plus GST. The Company has paid the annual fees of Rs. 1,10,000/- to previously appointed CAG statutory auditors-M/s Ashwani & Associates, Chartered Accountants for FY 2024-25, considering the financial health of the Company. Accordingly, the Board decided to pay the same fee of Rs 1,10,000/- plus GST for FY 2025-26 as were paid in last year i.e. for FY 2024-25.

In this regard, the CAG vide its letter dated September 11, 2025 has appointed M/s Charanjit Singh & Associates, Chartered Accountants as Statutory Auditors of the Company for FY 2025-26 at a fee of Rs 1,10,000/- plus GST. Accordingly, the matter regarding the appointment of M/s Charanjit Singh & Associates, Chartered Accountants as Statutory Auditors of the Company for FY 2025-26 on the basis of the CAG letter issued in this regard is placed before the shareholders of the Company for its approval.

The Board of Directors recommends the Ordinary Resolution as set out at Item No. 3 for approval of the Members. Accordingly, your approval is solicited.

**Memorandum of Interest:**

None of the Directors and Key Managerial Personnel of the Company or their relatives are concerned or interested financially or otherwise, in the resolution set out at Item No. 3

**Item No. 4**

Pursuant to Article 158 of the Articles of Association of the Company, the holding Company has a right to appoint Chairman of the Company. The Government of Punjab vide its order bearing No. Endst No. PERS-IASOP/T/1/2025-3-S/368 dated April 11, 2025, has appointed Sh. Kamal Kishor Yadav, IAS (DIN: 08196890) as Administrative Secretary, Industries & Commerce, Punjab. Later, Department of Industries and Commerce, Government of Punjab vide notification no: IND-INDU0APPO/1/2025-INDUSTRY-SA3/1091727/2025 dated May 6, 2025 nominated Sh. Kamal Kishor Yadav, IAS, Administrative Secretary, Industries & Commerce as Chairman-cum-Director on Board of Punjab Communications Limited.

Further in exercise of its power, vide Article 128 & Article 158 of the Articles of Association of the Company, Punjab Information & Communication Technology Corporation Ltd. (our Holding Company) vide their letter No. PICTC/SECT/I/113950/2025 dated May 9, 2025 has appointed Sh. Kamal Kishor Yadav, IAS as director in the capacity of Chairman on board of the Company. The appointment of Sh. Kamal Kishor Yadav, IAS as director in the capacity of Chairman was further approved and recommended by the Board of Directors of the Company in its 229<sup>th</sup> meeting held on June 3, 2025 to the Members of the Company for their approval by way of Ordinary Resolution.

Pursuant to the provisions of Regulation 17 (1C) of SEBI (LODR) Regulations, 2015 and other applicable provisions, the listed entity must ensure that approval of shareholders for appointment of a person on the Board of Directors is taken at the next general meeting or within a time period of three months from the date of appointment, whichever is earlier. However, a Public Sector Company can obtain the approval of shareholders at the next annual general meeting from the date of his/her appointment. Accordingly, the maximum time period to obtain the approval of shareholders of the Company for his appointment is December 22, 2025, being the next date of AGM.

The Company has received a notice in writing from a member of the Company along with requisite deposit as required under Section 160 of Companies Act, 2013 proposing the candidature of Sh. Kamal Kishor Yadav, IAS as Director in the capacity of Chairman of the Company.

Sh. Kamal Kishor Yadav is a 2003 Batch IAS Officer and is at present serving as Administrative Secretary, Industries & Commerce and in addition Administrative Secretary, Investment Promotion and in addition Administrative Secretary, Promotion of Information Technology Industry. He has also served as Chairman, Punjab School Education Board, Taxation Commissioner, Punjab, Commissioner, Municipal Corporation, Chandigarh, and Commissioner-cum-Director of Information and Public Relations, Punjab.

Brief Profile, Qualifications, Experience, Date of Appointment on Board, Shareholding in the Company along with Directorship, Membership / Chairmanship of Committees held in other Listed Companies of Sh. Kamal Kishor Yadav, IAS, is enclosed along with explanatory statement.

The Board of Directors recommends the Ordinary Resolution as set out at Item No. 4 for approval of the Members. Accordingly, your approval is solicited.

**Memorandum of Interest:**

Except Sh. Kamal Kishor Yadav, IAS, being appointee, none of the Directors and Key Managerial Personnel of the Company or their relatives are concerned or interested financially or otherwise, in the resolution set out at Item No. 4

**Item No. 5**

Pursuant to Article 158 of the Articles of Association of the Company, the holding Company has a right to appoint Sr. Vice Chairman of the Company. The Government of Punjab vide its order bearing No. Endst No.PERS-IASOP/T/1/2025-3-S/905 dated October 6, 2025 has appointed Sh. Jaspreet Singh, IAS (DIN: 11387045) as Managing Director, Punjab Infotech. Further in exercise of its power, vide Article 128 & Article 158 of the Articles of Association of the Company, Punjab Information & Communication Technology Corporation Ltd. (our Holding Company) vide their letter No. PICTC/SECTL/I/101/2025 dated October 16, 2025 has appointed Sh. Jaspreet Singh, IAS as director in the capacity of Sr. Vice Chairman on board of the Company. The appointment of Sh. Jaspreet Singh, IAS as director in the capacity of Sr. Vice Chairman was further ratified and recommended by the Board of Directors of the Company in its 234<sup>th</sup> meeting held on October 16, 2025 to the Members of the Company for their approval by way of Ordinary Resolution.

Pursuant to the provisions of Regulation 17 (1C) of SEBI (LODR) Regulations, 2015 and other applicable provisions, the listed entity must ensure that approval of shareholders for appointment of a person on the Board of Directors is taken at the next general meeting or within a time period of three months from the date of appointment, whichever is earlier. However, a Public Sector Company can obtain the approval of shareholders at the next annual general meeting from the date of his/her appointment. Accordingly, the maximum time period to obtain the approval of shareholders of the Company for his appointment is December 22, 2025, being the next date of AGM.

The Company has received a notice in writing from a member of the Company along with requisite deposit as required under Section 160 of Companies Act, 2013 proposing the candidature of Sh. Jaspreet Singh, IAS as Director in the capacity of Sr. Vice Chairman of the Company.

Sh. Jaspreet Singh, IAS is a 2014 Batch IAS Officer and is at present serving as Managing Director, Punjab Information & Communication Technology Corporation Limited (Punjab Infotech) and Additional CEO, Punjab Bureau of Investment Promotion. Previously, he has served as the Special Secretary and Mission Director for Food Processing in the Punjab Government. In his previous roles, he has also served as Deputy Commissioner, Bathinda, Additional CEO, Invest Punjab and as Nodal Officer for Post-Disaster Needs Assessment (PDNA).

Brief Profile, Qualifications, Experience, Date of Appointment on Board, Shareholding in the Company along with Directorship, Membership / Chairmanship of Committees held in other Listed Companies of Sh. Jaspreet Singh, IAS, is enclosed along with explanatory statement.

The Board of Directors recommends the Ordinary Resolution as set out at Item No. 5 for approval of the Members. Accordingly, your approval is solicited.

**Memorandum of Interest:**

Except Sh. Jaspreet Singh, IAS, being appointee, none of the Directors and Key Managerial Personnel of the Company or their relatives are concerned or interested financially or otherwise, in the resolution set out at Item No. 5

**Item No. 6**

Pursuant to provisions of the Companies Act, 2013 and Listing Regulations, Sh. Manjeet Singh Dhillon, ITS (Retd), (DIN: 10903571) was appointed as an additional Director in the capacity of an Independent Director of the Company with effect from January 11, 2025 by the Board of Directors in its 227<sup>th</sup> Board Meeting held on January 10, 2025 for a period of three years.

Pursuant to the provisions of Regulation 17 (1C) of SEBI (LODR) Regulations, 2015 and other applicable provisions, the listed entity must ensure that approval of shareholders for appointment of a person on the Board of Directors is taken at the next general meeting or within a time period of three months from the date of appointment, whichever is earlier. However, a Public Sector Company can obtain the approval of shareholders at the next annual general meeting from the date of his/her appointment. Accordingly, the maximum time period to obtain the approval of shareholders of the Company for his appointment is December 22, 2025, being the next date of AGM.

Sh. Manjeet Singh Dhillon, ITS (Retd), born on 24<sup>th</sup> August, 1957, is an ITS Officer, who has B.E (Hons) Electronics & Telecomm, M. Tech (Communication & Radar Engineering) and PG Diploma in Management (Finance). He is having an experience of 34 years while working on different posts during his tenure and retired as Chief General manager telecom, Punjab Circle in August 2017. He has also worked with different leading technologies like Nokia & ericsson on GSM front. in the past

Considering his rich experience, knowledge, skills and in order to give valuable contribution towards our Company by Sh. Manjeet Singh Dhillon, ITS (Retd), the Board of Directors of the Company in its 227<sup>th</sup> Board Meeting held on January 10, 2025 recommended the appointment of Sh. Manjeet Singh Dhillon, ITS (Retd) as an Independent Director for a term of three years w.e.f. January 11, 2025, to the Members of the Company for their approval.

Sh. Manjeet Singh Dhillon, ITS (Retd) has already given a declaration to the Board that he meets the criteria of independence as provided under Section 149(6) of the Companies Act, 2013. In the opinion of the Board, he fulfills the conditions specified in the Act and the Rules framed thereunder for appointment as an Independent Director.

The Company has received a notice in writing from a member proposing the candidature of Sh. Manjeet Singh Dhillon, ITS (Retd) to be appointed as an Independent Director of the Company in accordance with the provisions of the Companies Act, 2013 and SEBI (LODR) Regulations, 2015.

Brief Profile, Qualifications, Experience, Date of Appointment on Board, Shareholding in the Company along with Directorship, Membership / Chairmanship of Committees held in other Listed Companies of Sh. Manjeet Singh Dhillon, ITS (Retd) is enclosed along with explanatory statement.

The Board of Directors recommends the Special Resolution as set out at Item No. 6 for approval of the Members. Accordingly, your approval is solicited.

#### Memorandum of Interest:

Except Sh. Manjeet Singh Dhillon, ITS (Retd) being appointee, none of the Directors and Key Managerial Personnel of the Company or their relatives are concerned or interested financially or otherwise, in the resolution set out at Item No. 6

#### Item No. 7

Pursuant to provisions of Section 204 of the Companies Act, 2013 and relevant rules thereunder, read with Regulation 24A of the Listing Regulations, every listed Company is required to annex with its Board's Report, a secretarial audit report, issued by a Practicing Company Secretary holding valid certificate of peer review issued by the Institute of Companies Secretaries of India.

Further, pursuant to Regulation 24A the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, as amended by the SEBI (Listing Obligations and Disclosure Requirements) (Third Amendment) Regulations, 2024, every listed entity shall appoint or re-appoint the Secretarial Auditor for not more than two terms of Five (5) consecutive years, to conduct the Secretarial Audit of the Company in terms of Section 204 and other applicable provisions of the Companies Act, 2013, Regulation 24A and other applicable provisions of the SEBI Listing Regulations read with applicable SEBI Circulars. In terms of the amended SEBI Listing Regulations the appointment of Secretarial Auditors is required to be approved by the shareholders of the Company at the Annual General Meeting. Further, such a Secretarial Auditor must be a peer-reviewed Company Secretary and should not have incurred any of the disqualifications as specified by SEBI.

For appointment of Secretarial Auditors, the management invited the quotations from Practicing Company Secretary based in tricity, having at least two year experience in any Listed Company to conduct the Secretarial Audit. On the basis of quotations received and after considering the eligibility, background, experience, past performance, competence and also ability to understand the business of the Company, the Board at its 232<sup>nd</sup> Board meeting held on August 26, 2025, has recommended appointment of **M/s S. K. Sikka & Associates, Company Secretaries (M. No. FCS 4241 and C. P. No. 3582)** as the Secretarial Auditors of the Company for a period of five consecutive years, commencing from Financial Year 2025 -26 to financial year 2029 -30 at a remuneration of Rs.1,87,500/- plus GST as per details mentioned below:

1 <sup>st</sup> Year	FY 2025-26	32,500/-
2 <sup>nd</sup> Year	FY 2026-27	35,000/-
3 <sup>rd</sup> Year	FY 2027-28	37,500/-
4 <sup>th</sup> Year	FY 2028-29	40,000/-
5 <sup>th</sup> Year	FY 2029-30	42,500/-
Total Fee for Secretarial Auditor		1,87,500/-

M/s S. K. Sikka & Associates is a peer reviewed (Peer Review: 1057/2021) and a well-established firm, registered with the Institute of Company Secretaries of India. The firm is led by Mr. Sushil K. Sikka, Proprietor of the firm who has extensive and wide exposure to all matters relating to Secretarial Practice and has been a pioneer in the field of secretarial practice.

Furthermore, in terms of the amended regulations M/s S. K. Sikka & Associates has provided a confirmation that they have subjected themselves to the peer review process of the Institute of Company Secretaries of India and hold a valid peer review certificate.

M/s S. K. Sikka & Associates has confirmed that they are not disqualified from being appointed as Secretarial Auditor and that he has no conflict of interest. M/s S. K. Sikka & Associates has further furnished a declaration that they have not taken up any prohibited non-secretarial audit assignments for the Company.

The Board of Directors hereby recommends to the Members of the Company, the appointment of M/s S. K. Sikka & Associates, Company Secretaries, Prop. Mr. Sushil K. Sikka, as the Secretarial Auditors of the Company for a period of five consecutive years commencing from the conclusion of the ensuing 44<sup>th</sup> Annual General Meeting scheduled to be held on December 22, 2025, up to the conclusion of 49<sup>th</sup> Annual General Meeting of the Company to be held in the year 2030, for conducting secretarial audit of the Company for the period beginning from FY 2025-26 to the FY 2029-30.

The Board of Directors recommends the Ordinary Resolution as set out at Item No. 7 for approval of the Members. Accordingly, your approval is solicited.

#### Memorandum of Interest:

None of the Directors and Key Managerial Personnel of the Company or their relatives are concerned or interested financially or otherwise, in the resolution set out at Item No. 7

**Information Pursuant to Regulation 36 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015 regarding the Directors seeking appointment/re-appointment in the Annual General Meeting.**

Name of the Director	Sh. Parminder Pal Singh Sandhu, IAS	Sh. Jaspreet Singh, IAS	Sh. Kamal Kishor Yadav, IAS	Sh. Manjeet Singh Dhillon, ITS (Retd)**
Designation	Managing Director	Sr. Vice- Chairman	Chairman	Independent Director
Date of Birth	07.09.1975	22.01.1985	24.09.1978	24.08.1957
Date of Appointment	05.02.2024*	16.10.2025	06.05.2025	11.01.2025
Qualification	M.A.(Public Policy)	B.E/B.Tech (Computer Science Engineering)	M.A.( Maths), B.Sc. (Mathematics)	B.E (Hons) Electronics & Telecomm, M. Tech (Communication & Radar Engineering, PG Diploma in Management (Finance)
Expertise in specific functional area	Indian Administrative Service Officer- General Management and Administration	Indian Administrative Service Officer- General Management and Administration	Indian Administrative Service Officer- General Management and Administration	Rich experience in the field of Telecom
Directorships in Other Listed Companies as on March 31, 2025	Nil	Nil	Nil	Nil
Chairman/Member of Committees of Other Listed Companies as on March 31, 2025	Nil	Nil	Nil	Nil
No. of Shares held	Nil	Nil	Nil	Nil
Relationship with other Director(s)	Related to other directors appointed by Holding Company	Related to other directors appointed by Holding Company	Related to other directors appointed by Holding Company	Not related to any director

\*Sh. Parminder Pal Singh Sandhu, IAS was nominated as Managing Director of the Company w.e.f. August 24, 2023. Later, he ceased to be Managing Director on the Board of Puncom w.e.f. 23.01.2024. Thereafter, Sh. Parminder Pal Singh Sandhu, IAS was again appointed as Managing Director of the Company w.e.f. 05.02.2024.

\*\*The Independent Director seeking appointment in AGM fulfills the skill and capabilities required for the role of an Independent Director on the Board of Puncom and are detailed under Corporate Governance Report of Annual Report of the Company.

Note: None of the directors seeking appointment/ reappointment in 44<sup>th</sup> AGM has resigned from any listed entity during the past three years.

Date : November 28, 2025  
Place : Registered Office  
B-91, Phase VIII, Industrial Area,  
SAS Nagar (Mohali) - 160071  
CIN: L32202PB1981SGC004616

By order of the Board  
Sd/-  
(Pratima Yadav)  
Company Secretary

OurWebsite:  
[www.puncom.com](http://www.puncom.com)

FOR THE KIND ATTENTION OF SHAREHOLDERS

- In case of Demat shares, shareholders are requested to provide their PAN to their respective DPs. In case of physical shares, shareholders are requested to provide their PAN to the company's RTA i.e. M/s Alankit Assignments Ltd or to the Company.
- As a step towards the Government's initiative towards greener and paperless India, the shareholders are requested to send their updated e-mail ids to the Company.
- Kindly register your mobile numbers with the Company for easy correspondence.
- In case of any grievances, shareholders may contact the Company at [shareholders@puncom.com](mailto:shareholders@puncom.com)
- Shareholders having shares in Physical Form are requested to get their shares converted in Demat Form.

**COURIER/REGISTERED**

*If undelivered, please return to:*

**PUNJAB COMMUNICATIONS LIMITED**  
**B-91,phase VIII, Industrial Area, S.A.S. Nagar, Mohali-160071 (INDIA)**